Form **8453-TE**

Department of the Treasury Internal Revenue Service

Tax Exempt Entity Declaration and Signature for Electronic Filing

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For calendar year 2022, o	r tax year beginning	OCT 1	, 2022,
and anding	CED 30	00 23	

and ending <u>SEP 3U</u> , 20 <u>23</u> For use with Forms 990, 990-EZ, 990-PF, 990-T, 1120-POL, 4720, 8868, 5227, 5330, and 8038-CP

Go to www.irs.gov/Form8453TE for the latest information.

OMB No. 1545-0047

2022

THE UNIVERSITY OF VERMONT MEDICAL CENTER 03-0219309 Type of Neturn and Neturn Information Check the box for the bye of return being fisted with Form 8453-TE and sente the applicable amount, if any, from the return. Form 8008-CP and form 5300 riles and years of the control of	Name o							EIN o	
Check the box for the box of the					MONT MED	ICAL CE	NTER	03-	-0219309
dollars and cents. For all other forms, enter whole dollars only. If you check the bix on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 6a, 9a, or 10a below, and the amount on that line of the return flow flow this his form was blank, then leave line 1b, 2a, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b, whichever is applicable, blank (do not enter -0-). If you enhere the control of the return, then enter -0- on the applicable line below. Do not complete more than one line in Part . 1a Form 990-EC check here	Part	Type of Retu	rn and R	eturn Information					
2a Form 990-F2 check here 3a Form 120-P0L check here 4b Total tax (Form 120-POL, line 2) 3b B 4c Form 990-F7 check here 5b Form 8686 check here 6b Balance due (Form 990-F7, Part IV, line 5) 4c Form 990-F7 check here 6b Form 990-F7 check here 6b Total tax (Form 990-F7, Part III, line 4) 6c Form 990-F7 check here 6c Form 5227 check here 6c Form 8038-CPc, Part III, line 1) 7c Form 8038-CPc, Part III, line 2) 7d Form 8038-CPc, Part III, line 2) 10a Form 8038-CPc, Part III, line 2) 10b Form 8038-CPc, Part III, line 2) 11a Lauthorize the U.S. Treasury and its designated Financial Agent to initiate an Automated Clearing House (ACH) electronic funds withdrawal (direct debit) entry to the financial institution and institution and the entry to the financial institution and institution and the entry to the financial institution and institution and the entry to the payment celement date. Last apprenance for payment of the federal bases owed on this return, and the financial institution to debit the entry to the payment celement date. Last apprenance for payment of the federal bases owed on this return, and the financial institution to debit the entry to the payment celement date. Last apprenance for payment of the federal bases owed on this return, and the financial institution to debit the entry to the payment celement date and subtract the financial institution to will not the entry to the financial or the payment celement date and subtract the financial institution to the payment celement date and subtract the financial institution to the payment celement date and subtract the financial institution to	dollars a	and cents. For all other forms, turn being filed with this form	, enter whole was blank,	e dollars only. If you check the then leave line 1b, 2b, 3b, 4b, 4	box on line 1a, 2a 5b, 6b, 7b, 8b, 9b	, 3a, 4a, 5a, 6a, or 10b, which	. 7a. 8a. 9a. or 1	Oa below	, and the amount on that line
2a Form 990-F2 check here 3a Form 120-P0L check here 4b Total tave(Form 120-P0L, line 2) 3b B 4c Form 990-F7 check here 5a Form 8686 check here 5b Balance due (Form 990-F). Part IV, line 5) 4c Form 990-F7 check here 5b Balance due (Form 990-F). Part III, line 4) 5c Form 990-F7 check here 5c Form 990-F7 chec	19 F	orm 990 check here	X h	Total revenue if any (Form	990 Part VIII co	dumn (Δ) line	12)	16	2 099 784 886
3a Form 1920-PC check here 4a Form 1920-PC check here 5a Form 890-PF check here 5b Tax based on investment income (Form 990-PF, Part V, line 5) 4b 5a Form 890-PC check here 5b Balance due (Form 890-PF, Part V, line 5) 5c Form 890-PC check here 5b Tax based on investment line (Form 990-PF, Part V, line 5) 5c Form 890-PC check here 5c Form 990-PC check here 5c Form 5227 check here 5c Form 5227 check here 5c Form 5227 check here 5c Form 5230 check here 5c Form									
48 Form 990-PF Check here b Balance due (Form 990-PF, Part V, line 5) 49 Balance due (Form 990-PF, Part V, line 5) 59 Balance due (Form 990-PF, Part III, line 4) 69 Form 8686 Check here b Total tax (Form 4720, Part III, line 4) 69 Form 4720 Check here b Total tax (Form 4720, Part III, line 4) 69 Form 5227 Check here b Total tax (Form 4720, Part III, line 1) 75 Balance form 5230 Check here b Tax due (Form 5330, Part II, line 1) 9 Balance form 5330 Check here b Tax due (Form 5330, Part II, line 19) 98 Form 9038-CP, Check here b Amount of credit payment requested (Form 8038-CP, Part III, line 2) 10b Form 9038-CP Check here b Amount of credit payment requested (Form 8038-CP, Part III, line 2) 10b Form 9038-CP, Check here b Amount of credit payment requested (Form 8038-CP, Part III, line 2) 10b Form 9038-CP, Check here b Amount of credit payment requested (Form 8038-CP, Part III, line 2) 10b Form 9038-CP, Check here b Amount of credit payment requested (Form 8038-CP, Part III, line 2) 10b Form 9038-CP, Check here b Amount of credit payment requested (Form 8038-CP, Part III, line 2) 10b Form 9038-CP, Part III, line 10b Form 9038-CP, P								-	
5a Form 8896 check here b Balance due (Form 8905, line 3c) 5b 1 Total tax (Form 9907, Part III, line 4) 6b 77a Form 4720 check here b Total tax (Form 4720, Part III, line 1) 75 8a Form 5237 check here b FMV of assets at end of tax year (Form 5227, Item D) 8b 9b			b						
56 Form 4720 check here b Total tax (Form 990-T, Part III, line 4)			b						
To Form 4720 check here b Total tax (Form 4720, Part III, line 1)									
8a Form 8237 check here b Tax due (Form 5320, Part II, line 192) 10a Form 8038-CP check here b Tax due (Form 5302, Part II, line 192) 10b Part III Declaration of Officer or Person Subject to Tax 1 authorize the U.S. Treasury and its designated Financial Agent to initiate an Automated Clearing House (ACH) electronic funds withdrawal (direct debit) entry to the financial Institution account indicated in the tax preparation software for payment of the federal taxes owned on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-534-537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary or answer inquiries and resolve Issues related to the payment. b If a copy of this return is being filed with a state agency(es). Figure 1 and 1 a			b						
Part III Declaration of Officer or Person Subject to Tax I authorize the U.S. Treasury and its designated Financial Agent to initiate an Automated Clearing House (ACH) electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the fideral taxes owed on this return, and the financial institution to debit the entry to this account indicated in the tax preparation software for payment of the fideral taxes owed on this return, and the financial institution to debit the entry to this account indicated in the tax preparation software for payment of the fideral taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-533-4537 no later than 2 business days prior to the payment. I a copy of this return is being filled with a state agency (less). Under penalties of perjury, I declare that I X I am an officer of the above named entity or I am the person subject to tax with respect to (name of entity). (name of entity) (name of entity) and that I have examined a copy of the 2022 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic replace or projection of the Tax prainsiston; (b) the read of tor any delay in processing the return or refund, and (c) the date of any refund. Signiful of officer or person subject to tax Part III Declaration of Electronic Return Originator (ERO) and Paid Preparer (see instructions) Local Frequency of officer or person subject to tax with transmitter, or electronic replace in formation to be filed with the Its Risk of my knowledge. Firm sname (or yours if self-employed), address, and ZIP code ERO's Signature Firm's			b						
Declaration of Officer or Person Subject to Tax I authorize the U.S. Treasury and its designated Financial Agent to initiate an Automated Clearing House (ACH) electronic funds withdrawal (direct debit) entry to the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4637 no later than 2 business days prior to the payment certificent place. I also authorize the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4637 no later than 2 business days prior to the payment certificenty and the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. b			b						
Part II Declaration of Officer or Person Subject to Tax									
Lauthorize the U.S. Treasury and its designated Financial Agent to initiate an Automated Clearing House (ACH) electronic funds withdrawal (direct debit) entry to the financial institution to delibit the entry to the financial institution to delibit the entry to the financial institution to delibit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related the payment. b							, , , , , , , , , , , , , , , , , , , ,		
entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treaty Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. If a copy of this return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I certify that I executed the electronic disclosure consent contained within this return allowing disclosure by the IRS of this Form 990/990-EZ/990-PF (as specifically identified in Part I above) to the selected state agency(ies). Under penalties of perjury, I declare that I I above is the above named entity or I am the person subject to tax with respect to (name of entity) and that I have examined a copy of the 2022 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, or receive provider, transmitter, or electronic return and accompanying schedules and statements, and, to the electronic return or responsible for receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission (b) the reason for any delay in processing the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason subject to tax. Final Part III Declaration of Electronic Return Originator (ERO) and Part Prepar	Part	II Declaration o	of Officer	or Person Subject to	Tax				
(name of entity) and that I have examined a copy of the 2022 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return or originator (ERO) to sep the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission (b) the reason for any declar in processing the return or refund, and (c) the date of any refund. Sign Part III Declaration of Electronic Return Originator (ERO) and Paid Preparer (see instructions) I declare that I have reviewed the above return and that the entries on Form 8453-TE are complete and correct to the best of my knowledge. If I am only a collector, I am not responsible for reviewing the return and only declare that this form accurately reflects the data on the return. The entity officer or person subject to tax will have signed this form before I submit the return. I will give a copy of all forms and information to be filed with the IRS to the officer or person subject to tax and have followed all other requirements in Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns. If I am also the Paid Preparer, under penalties of periury I declare that I have examined the above return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. This Paid Preparer declaration is based on all information of which I have any knowledge. Paid Print/Type preparer's name Print/Type preparer's name Preparer Signature Print/Type preparer's name Preparer Signature Preparer Signature Preparer Signature Preparer Signature Print/Type preparer's name Preparer Signature Print/Type preparer's name Preparer Signature Print/		entry to the financial insinstitution to debit the ebusiness days prior to taxes to receive confide If a copy of this return in executed the electronic	stitution acco entry to this a the payment ential informa is being filed disclosure c	ount indicated in the tax prepara account. To revoke a payment, I (settlement) date. I also author ation necessary to answer inquit with a state agency(ies) regulationsent contained within this ret	ation software for particular the ize the financial instries and resolve issetting charities as pattern allowing discleture.	payment of the four. U.S. Treasury Find the four. Stitutions involve the sues related to the	ederal taxes owed a nancial Agent at 1- id in the processing ne payment. d/State program, I	on this re 888-353- g of the e certify tha	turn, and the financial 4537 no later than 2 lectronic payment of
Signature of officer or (person subject to tax Date Title, if applicable	(name of and that correct.	entity)	2022 electro	onic return and accompanying s	schedules and state	ements, and, to	, (I the best of my kno ronic return, I cons	EIN) wledge ar	nd belief, they are true,
Declaration of Electronic Return Originator (ERO) and Paid Preparer (see instructions) I declare that I have reviewed the above return and that the entries on Form 8453-TE are complete and correct to the best of my knowledge. If I am only a collector, I am not responsible for reviewing the return and only declare that this form accurately reflects the data on the return. The entity officer or person subject to tax will have signed this form before I submit the return. It will give a copy of all forms and information to be filled with the IRS to the officer or person subject to tax, and have followed all other requirements in Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns. If I am also the Paid Preparer, under penalties of perjury I declare that I have examined the above return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. This Paid Preparer declaration is based on all information of which I have any knowledge. BRO's Signature	Sign	rovider, transmitter, or electro ion of the transmission (b) th	onic retakn o	riginator (ERO) to send the return any)delay in processing the ret					
Declaration of Electronic Return Originator (ERO) and Paid Preparer (see instructions) I declare that I have reviewed the above return and that the entries on Form 8453-TE are complete and correct to the best of my knowledge. If I am only a collector, I am not responsible for reviewing the return and only declare that this form accurately reflects the data on the return. The entity officer or person subject to tax will have signed this form before I submit the return. It will give a copy of all forms and information to be filled with the IRS to the officer or person subject to tax will have signed this form before or person subject to tax, and have followed all other requirements in Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns. If I am also the Paid Preparer, under penalties of perjury I declare that I have examined the above return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. This Paid Preparer declaration is based on all information of which I have any knowledge. BRO's Signature	Here	Signature of officer or	person subj	ect to tax	D	ate	Title, if a	pplicable	
responsible for reviewing the return and only declare that this form accurately reflects the data on the return. The entity officer or person subject to tax will have signed this form before I submit the return. I will give a copy of all forms and information to be filed with the IRS to the officer or person subject to tax, and have followed all other requirements in Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns. If I am also the Paid Preparer, under penalties of perjury I declare that I have examined the above return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. This Paid Preparer declaration is based on all information of which I have any knowledge. BRO's Signature Date Check if Self-employed Pol 1257831	Part	II Declaration o	f Electro	nic Return Originator					•
ERO's Signature 08-01-2024 also paid preparer employed P01257831	responsi form before requirem of perium	ble for reviewing the return an ore I submit the return. I will g ents in Pub. 4163, Modernize v I declare that I have examine	nd only decla give a copy o d e-File (MeF ed the above	re that this form accurately refle f all forms and information to b f) Information for Authorized IR return and accompanying sche	ects the data on the e filed with the IRS S e-file Providers dules and statemen	e return. The ent S to the officer of for Business Ret nts, and, to the t	ity officer or persor r person subject to turns. If I am also t	n subject tax, and the Paid P	to tax will have signed this have followed all other reparer, under penalties
Firm's name (or yours if self-employed), address, and ZIP code UNIVERSITY OF VERMONT MEDICAL CENTER UNIVERSITY OF VERMONT MEDICAL CENTER EIN 03-0219309 Phone no. 802-847-1475 Under penalties of perjury, I declare that I have examined the above return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. Declaration of penalties of perjury, I declare that I have examined the above return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. Declaration of penalties of penalti		FRO's	0 0 -	1		Check if	Check if	ERO's S	SSN or PTIN
Only Firm's name (or yours if self-employed), address, and ZIP code address, and ZIP code BURLINGTON, VT 05401 Under penalties of perjury, I declare that I have examined the above return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. Declaration of penalties of perjury and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. Declaration of penalties of perjury. Paid Print/Type preparer's name Preparer's ignature Point-Type preparer's name Preparer Signature Point-Type preparer's name Preparer Signature Point-Type preparer's name Point-Type	ERO's		harther my	the state of the s	08-01-2024	,		P01	257831
Under penalties of perjury, I declare that I have examined the above return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. Declaration of peparer is based on all information of which the preparer has any knowledge. Paid Print/Type preparer's name Preparer's ignature Reparer Paul 1 Tanis Preparer Figurature Repaid Print/Type Preparer's name Preparer Repaid Preparer Repaid Point Tanis	Use Only	Firm's name (or yours	UNIV	ERSITY OF VERM	ONT MEDIO	CAL CEN'	rer	EIN O	3-0219309
Under penalties of perjury, I declare that I have examined the above return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. Declaration of peparer is based on all information of which the preparer has any knowledge. Paid Print/Type preparer's name Preparer's ignature Date Check if Self-Self-Self-Self-Self-Self-Self-Self-	Omy				01				
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Preparer Paul I Tanis 08/12/2024 self-propage		1			A	1			1
Use Only Firm's name PWC IIS TAX LLP				Frehalei Wstyldi	<i>ア</i> イ <i>ン</i> //		00/40/0004 8	əlf-	
	Use O	nly Firm's pame DW		PAX LLP	110				
Firm's address 101 SEAPORT BLVD., BOSTON, MA 02210 Phone no.617-530-5000		Firm's address 10			STON MA	02210			
LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions. Form 8453-TE (2022)	LHA FO				SIVIII IIM	JAALU	1.	HUHE HU.	

PUBLIC DISCLOSURE COPY - STATE REGISTRATION NO. 427675

Return of Organization Exempt From Income Tax

Department of the Treasury

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to www irs gov/Form990 for instructions and the latest information

OMB No. 1545-0047

2022
Open to Public Inspection

Go to www.irs.gov/Form990 for instructions and the latest information. 2023 A For the 2022 calendar year, or tax year beginning OCT 2022 and ending SEP Check if applicable C Name of organization D Employer identification number Address change THE UNIVERSITY OF VERMONT MEDICAL CENTER Name change 03-0219309 Initial return Number and street (or P.O. box if mail is not delivered to street address) E Telephone number Room/suite Final return/ termin-ated 802-847-5959 111 COLCHESTER AVENUE 2,205,888,083. City or town, state or province, country, and ZIP or foreign postal code **G** Gross receipts \$ Amended return 05401 BURLINGTON, VT H(a) Is this a group return Applica-tion pending F Name and address of principal officer: DR . STEPHEN M. LEFFLER for subordinates? Yes X No SAME AS C ABOVE __Yes **H(b)** Are all subordinates included? Tax-exempt status: X = 501(c)(3) = 501(c)(insert no.) 4947(a)(1) or If "No," attach a list. See instructions WWW.UVMHEALTH.ORG/MEDCENTER H(c) Group exemption number K Form of organization: X Corporation Trust Other L Year of formation: 1968 M State of legal domicile: VT Association Part I Summary Briefly describe the organization's mission or most significant activities: TO IMPROVE THE HEALTH OF THE **Activities & Governance** PEOPLE IN THE COMMUNITIES WE SERVE BY INTEGRATING PATIENT CARE, if the organization discontinued its operations or disposed of more than 25% of its net assets. 18 3 Number of voting members of the governing body (Part VI, line 1a) 15 Number of independent voting members of the governing body (Part VI, line 1b) 4 9544 Total number of individuals employed in calendar year 2022 (Part V, line 2a) 5 444 Total number of volunteers (estimate if necessary) 6 54,844,369. 7 a Total unrelated business revenue from Part VIII, column (C), line 12 **b** Net unrelated business taxable income from Form 990-T, Part I, line 11 0. 7h **Prior Year Current Year** 42,272,788. 16,953,272. Contributions and grants (Part VIII, line 1h) 8 1822665025. 2081110368. Program service revenue (Part VIII, line 2g) 61,896,472. 1,425,715. Investment income (Part VIII, column (A), lines 3, 4, and 7d) 10 215,255. 295,531. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 11 1927049540. 2099784886. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 12 2,447,635. 2,702,120. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 0. 14 Benefits paid to or for members (Part IX, column (A), line 4) 1097221460. 1045014611. Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 16a Professional fundraising fees (Part IX, column (A), line 11e) **b** Total fundraising expenses (Part IX, column (D), line 25) 811,538,436. 997,556,860. Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 2045273591. 1911207531. Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 54,511,295. 15,842,009. Revenue less expenses. Subtract line 18 from line 12 **Beginning of Current Year End of Year** 5 1619652702. 1743170870. Total assets (Part X, line 16) 666,675,276. 678,931,242. 21 Total liabilities (Part X, line 26) 三年 952,977,426. 1064239628 Net assets or fund balances. Subtract line 21 from line 20 ... Part II | Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Date Sign JUDY PEEK-LEE, VP/CFO Here Type or print name and title Date PTIN Print/Type preparer's name Preparer's signature P01441612 PAUL J TANIS Paid self-employed Firm's name PWC US TAX LLP Firm's EIN 92-0460586 Preparer Firm's address 101 SEAPORT BLVD. Use Only

BOSTON, MA 02210

May the IRS discuss this return with the preparer shown above? See instructions

No

Phone no. 617 - 530 - 5000

X Yes

Pa	Check if Schoolule O contains a response or note to any line in this Part III	X
1	Check if Schedule O contains a response or note to any line in this Part III Briefly describe the organization's mission: SEE SCHEDULE O	<u> </u>
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?	
	prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O.	_ INO
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X If "Yes," describe these changes on Schedule O.	No
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and	
	revenue, if any, for each program service reported.	
4a	(Code:) (Expenses \$ 801,035,985. including grants of \$1,303,833.) (Revenue \$ 1,004,182,102. OUTPATIENT SERVICES. FOR MORE INFORMATION, SEE SCHEDULE O.	<u>5•</u>)
		<u></u>
4b	(Code:) (Expenses \$ 536,537,075. including grants of \$ 873,313.) (Revenue \$ 672,605,145] INPATIENT SERVICES. FOR MORE INFORMATION, SEE SCHEDULE O.	8.)
4c	(Code:) (Expenses \$ 322,528,519. including grants of \$ 524,974.) (Revenue \$ 404,323,11)	7.)
	PROFESSIONAL SERVICES. FOR MORE INFORMATION, SEE SCHEDULE O.	
4d	Other program services (Describe on Schedule O.)	
	(Expenses \$ including grants of \$) (Revenue \$)	
4e	Total program service expenses 1,660,101,579.	(2022)

Part IV | Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	X	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	X	
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	X	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	X	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	X	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21	X	

Form 990 (2022) THE UNIVERSITY OF VERMONT MEDICAL CENTER
Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a	Х	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		X
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		X
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		_X_
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		_X_
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a	Х	
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b	Х	
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		_X_
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30	Х	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		_X_
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		<u> X</u>
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Х	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	Х	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		_X_
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		_X_
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?			
Do	Note: All Form 990 filers are required to complete Schedule 0	38	X	
Pa				
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
_	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 968			
b		-		
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming		7.7	
	(gambling) winnings to prize winners?	1c	Х	

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Form 990 (2022) THE UNIVERSITY OF VERMONT MEDICAL CENTER

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

					Yes	No				
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,									
	filed for the calendar year ending with or within the year covered by this return	2a	9544							
b	If at least one is reported on line 2a, did the organization file all required federal employment tax retur	ns? .		2b	Х					
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?			3a	X X					
b	b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O									
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other a	author	ity over, a							
	financial account in a foreign country (such as a bank account, securities account, or other financial account	accou	nt)?	4a		_ <u>X</u> _				
b	If "Yes," enter the name of the foreign country									
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A	ccour	its (FBAR).							
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		<u> </u>				
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa			5b		<u> </u>				
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			5c						
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	ne orga	anization solicit			37				
	any contributions that were not tax deductible as charitable contributions?			6a		<u> </u>				
b	If "Yes," did the organization include with every solicitation an express statement that such contribut									
_	were not tax deductible?			6b						
7	Organizations that may receive deductible contributions under section 170(c).			_	х					
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and set			7a	X					
			d	7b	_					
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was to file form 2002.	as req	uirea	7.		Х				
٦	to file Form 8282? If "Yes," indicate the number of Forms 8282 filed during the year	7d		7с						
	It "Yes," indicate the number of Forms 8282 filed during the year Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit c		-	7e		Х				
e f										
	g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?									
_	h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?									
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained		ı	7h						
	sponsoring organization have excess business holdings at any time during the year?									
9										
а										
b	b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?									
10	Section 501(c)(7) organizations. Enter:									
а	Initiation fees and capital contributions included on Part VIII, line 12	10a								
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b								
11	Section 501(c)(12) organizations. Enter:									
а	Gross income from members or shareholders	11a								
b	Gross income from other sources. (Do not net amounts due or paid to other sources against									
	amounts due or received from them.)	11b	•							
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1	1	12a						
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b								
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			45						
а	Is the organization licensed to issue qualified health plans in more than one state?			13a						
	Note: See the instructions for additional information the organization must report on Schedule O.									
D	Enter the amount of reserves the organization is required to maintain by the states in which the	1406	1							
	organization is licensed to issue qualified health plans	13b								
	Enter the amount of reserves on hand	13c		14a						
	la Did the organization receive any payments for indoor tanning services during the tax year?									
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedules the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remune			14b						
13	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or									
excess parachute payment(s) during the year? If "Yes," see the instructions and file Form 4720, Schedule N.										
16	Is the organization an educational institution subject to the section 4968 excise tax on net investmen	t inco	me?	16		Х				
	If "Yes," complete Form 4720, Schedule O.	100		.0						
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any ac	ctivitie	s							
	that would result in the imposition of an excise tax under section 4951, 4952 or 4953?			17						
	If "Yes," complete Form 6069.									

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Page 6 Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X						
Sec	tion A. Governing Body and Management									
			Yes	No						
1a	Enter the number of voting members of the governing body at the end of the tax year 18									
	If there are material differences in voting rights among members of the governing body, or if the governing									
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.									
b	^ . ^ ^									
2										
_	officer director trustee or key employee?	2	х							
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision									
•		3		Х						
4	of officers, directors, trustees, or key employees to a management company or other person? Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	Х							
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х						
6	5:11	6	Х	- 21						
	Did the organization have members or stockholders? Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or	0	-25							
7a		7-	х							
	more members of the governing body? Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or	7a								
b		- 1.	х							
_	persons other than the governing body?	7b	Λ							
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		v							
a	The governing body?	8a	X							
b	Each committee with authority to act on behalf of the governing body?	8b	Х							
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	_		37						
800	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		X						
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)		1							
			Yes	No						
	Did the organization have local chapters, branches, or affiliates?	10a		X						
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,									
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b 11a	Х							
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?									
b										
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X							
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х							
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe									
	on Schedule O how this was done	12c	X							
13	Did the organization have a written whistleblower policy?	13	X							
14	Did the organization have a written document retention and destruction policy?	14	Х							
15	Did the process for determining compensation of the following persons include a review and approval by independent									
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?									
а	The organization's CEO, Executive Director, or top management official	15a		_X_						
b	Other officers or key employees of the organization	15b		X						
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.									
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a									
	taxable entity during the year?	16a		X						
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation									
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's									
	exempt status with respect to such arrangements?	16b								
Sec	tion C. Disclosure									
17	List the states with which a copy of this Form 990 is required to be filed NY, VT									
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s	only)	availat	ole						
	for public inspection. Indicate how you made these available. Check all that apply.									
	Own website Another's website X Upon request Other (explain on Schedule O)									
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	financ	cial							
	statements available to the public during the tax year.									
20	State the name, address, and telephone number of the person who possesses the organization's books and records									
	JUDY PEEK-LEE - 802-847-1104									
	111 COLCHESTER AVENUE, BURLINGTON, VT 05401									

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
 List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.
- Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

(A)	(B)	J		(0	C)	.,0 0		(D)	(E)	(F)
Name and title	Average			Posi	ition			Reportable	Reportable	Estimated
	hours per	(do not che box, unless						compensation	compensation	amount of
	week	offic	cer an	ıd a di	recto	r/trus	tee)	from	from related	other
	(list any	ector						the	organizations	compensation
	hours for	or dir	eo			ited		organization	(W-2/1099-MISC/	from the
	related	stee	truste		es	bens		(W-2/1099-MISC/	1099-NEC)	organization
	organizations	nal tru	ional		ploye	t com		1099-NEC)		and related
	below line)	ndividual trustee or director	nstitutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
(1) DR. JOHN BRUMSTED	8.00	=	=	0		Ξ 0	4			
NTWK PRES/CEO (TIL 11/2022)	42.00	Х		х				1,787,177.	0.	68,822.
(2) ALFRED GOBEILLE	13.00									
EVP NTWK HOSP OPS (TIL 5/2023)	37.00					Х		894,856.	0.	126,268.
(3) DR. STEPHEN M. LEFFLER	43.00								_	
PRES & COO	7.00			Х				837,011.	0.	67,056.
(4) RICHARD VINCENT	10.00							010 001	•	60 041
NTWK EVP FINA & CFO	40.00		_		Х			812,391.	0.	60,841.
(5) DR. DAVID CLAUSS	13.00	-				,,		601 145	0	117 024
NTWK CHIEF MED OFF (6) ERIC MILLER ESQ	37.00					Х		621,145.	0.	117,934.
SVP NETWORK GENERAL COUNSEL	42.00				Х			623,771.	0.	86,537.
(7) DR. DOUGLAS GENTILE	13.00							023,771.	0.	00,337.
SVP NETWORK IT	37.00				Х			600,260.	0.	93,473.
(8) JERALD NOVAK	8.00							000,2000		20,2101
NTWK CHIEF PEOPLE OFFICER	42.00				Х			585,794.	0.	53,276.
(9) ANNETTE MACIAS-HOAG	12.00									
NTWK CHIEF NURS OFF (TIL 3/2023)	38.00					Х		546,555.	0.	76,031.
(10) DR. JASON SANDERS	2.00									
EVP CLIN AFF HN/PRES & CEO MG	48.00				Х			534,863.	0.	72,719.
(11) DR. ISABELLE DESJARDINS	50.00									
CHIEF MEDICAL OFF	0.00				Х			541,120.	0.	60,599.
(12) ANYA RADER WALLACK	13.00									
NTWK SVP STRAT COMM (TIL 8/2023)	37.00					Х		511,044.	0.	79,569.
(13) S.PATRICK BENDER	13.00									
NTWK CHIEF QUAL OFF	37.00					X		465,209.	0.	59,412.
(14) LISA L. GOODRICH	5.00							440 000		
VP MED GROUP OPS	45.00				Х			419,928.	0.	69,529.
(15) JUDY PEEK-LEE	44.00							400 410	0	21 100
SVP/CFO	6.00		\vdash	Х				409,410.	0.	31,192.
(16) MARC STANISLAS	13.00	ł			~			360 634	_	71 444
NETWORK VP TREASURY & FIN (17) CHARLES M. MICELI	37.00				Х			368,624.	0.	71,444.
NTWK CHIEF SUPP CHAIN OFF	13.00 37.00				х			379,088.	0.	52,598.
ATHA CHIEF BOTT CHAIN OFF	1 37.00	l			Λ	<u> </u>		313,000.	U •	52,390.

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								DICAL CENTER		309 Page o
Part VII Section A. Officers, Directors, Tru	stees, Key Em	oloy	ees,	and	l Hi	ghes	t Co	ompensated Employee	s (continued)	
(A)	(B)		(C)					(D)	(E)	(F)
Name and title	Average	(do	Position (do not check more than one				nne	Reportable	Reportable	Estimated
	hours per	box	, unle	ss per	son i	s both	n an	compensation	compensation	amount of
	week		cer ar	id a di	recto	r/trus	tee)	from	from related	other
	(list any	rector						the	organizations	compensation
	hours for related	or di	9.0			ated		organization	(W-2/1099-MISC/	from the
	organizations	ustee	trust		gy.	suedi		(W-2/1099-MISC/	1099-NEC)	organization and related
	below	ualtn	ional		ploye	t com		1099-NEC)		organizations
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
(18) DR. HOWARD M. SCHAPIRO	32.00									
FMR SVP, CHIEF HLT & QUA OFF	1.00						Х	430,020.	0.	0.
(19) MARGARET GAGNE	50.00									
CHIEF NURSING OFF	0.00				Х			337,443.	0.	63,803.
(20) CHRISTINA OLIVER	50.00									
VP CLINICAL SERVICES	0.00						Х	331,561.	0.	59,409.
(21) DR. SUNIL EAPPEN	8.00									
NTWK PRES/CEO (AS OF 11/2022)	42.00	Х		Х				286,769.	0.	17,826.
(22) DR. BETSY SUSSMAN	45.00									
TRUSTEE (AS OF 1/2023)	0.00	Х						208,102.	0.	32.
(23) DR. VIRGINA HOOD	2.00									
TRUSTEE	13.00	Х						0.	64,703.	33.
(24) DR. MARTIN LEWINTER	2.00									
TRUSTEE (TIL 12/2022)	33.00	Х						2,496.	16,227.	18.
(25) ALYSON RICHARDS	2.00									
TRUSTEE	0.00	Х						0.	0.	0.
(26) DR. RICHARD PAGE	2.00									
TRUSTEE	2.00	Х						0.	0.	0.
1b Subtotal								12,534,637.	80,930.	1388421.
c Total from continuation sheets to Part V	II, Section A							0.	0.	0.
d Total (add lines 1b and 1c)								12,534,637.	80,930.	1388421.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

S X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
CROSS COUNTRY STAFFING INC	TRAVELING NURSING	
PO BOX 404678, ATLANTA, GA 30384-4678	SERVICES	99,261,471.
ECHOSTOR TECHNOLOGIES, INC		
45 SOUTH ST, HOPKINTON, MA 01748	TECHNOLOGY SOLUTIONS	13,660,111.
ETTAIN GROUP INC	TRAVELING NURSING	
PO BOX 60070, CHARLOTTE, NC 28260-0070	SERVICES	5,690,480.
FREEDOM HEALTHCARE STAFFING, 2851 S PAKER	TRAVELING NURSING	
RD SUITE 1100, AURORA, CO 80014	SERVICES	4,513,930.
TLC HOMECARE AND NURSING, 1550 WILLISTON	TRAVELING NURSING	
ROAD, SOUTH BURLINGTON, VT 05403	SERVICES	4,388,641.
2 Total number of independent contractors (including but not limited to those lister \$100,000 of compensation from the organization 267		
\$100,000 of compensation from the organization 267		

SEE PART VII, SECTION A CONTINUATION SHEETS

Form 990 (2022)

979

D : \///								DICAL CENTER		9309
Part VII Section A. Officers, Directors	s, Trustees, Key En	nplo	yee	s, aı	nd H	lighe	est (Compensated Employe	es (continued)	
(A)	(B)			(0	C)			(D)	(E)	(F)
Name and title	Average			Pos	ition			Reportable	Reportable	Estimated
	hours	(cl	heck	all t	that	at apply)		compensation	compensation	amount of
	per							from	from related	other
	week	_				loyee		the	organizations	compensation
	(list any	irecto				emp		organization	(W-2/1099-MISC)	from the
	hours for related	e or d	tee			sated		(W-2/1099-MISC)		organization and related
	organizations	ruste	l trus		yee	m pen				organizations
	below	Individual trustee or director	nstitutional trustee	<u>~</u>	Key employee	Highest compensated employee	er			- 5. ga <u>-</u> a5.15
	line)	Indivi	Instit	Officer	Key e	Highe	Former			
(27) NOMA ANDERSON	2.00									
TRUSTEE	2.00	Х						0.	0.	0.
(28) PATRICIA DONEHOWER	2.00									
TRUSTEE (TIL 12/2022)	0.00	Х						0.	0.	0.
(29) JAMES FOSTER	2.00									
TRUSTEE	0.00	Х						0.	0.	0.
(30) THOMAS LITTLE	2.00									
CHAIR	0.00	Х		Х				0.	0.	0.
(31) JOHN EVANS, PHD	2.00								_	_
TRUSTEE	0.00	Х						0.	0.	0.
(32) DR. JOSEPH HAGAN	2.00								•	
TRUSTEE	0.00	X						0.	0.	0.
(33) GLEN WRIGHT	2.00								•	
TRUSTEE	1.00	Х						0.	0.	0.
(34) JESSE BRIDGES	2.00								•	
SEC (TIL 12/2022); V.CHAIR	0.00	Х		Х				0.	0.	0.
(35) ANNE DOREMUS	2.00	37							0	_
TRUSTEE	0.00	Х						0.	0.	0.
(36) NADIA MITCHELL	2.00	Х						0.	0.	_
TRUSTEE (TIL 12/2022) (37) DEBORAH WINTERS	2.00	Λ						0.	0.	0.
TRUSTEE	0.00	Х						0.	0.	0.
(38) MEG O'DONNELL	2.00	Λ						0.	0.	· ·
SECRETARY (AS OF 1/2023)	0.00	Х		х				0.	0.	0.
(39) KEVIN CHU	2.00	Λ		^				0.	0.	<u></u>
TRUSTEE (AS OF 1/2023)		Х						0.	0.	0.
(40) WEIWEI WANG	2.00							•	•	•
TRUSTEE (AS OF 1/2023)	0.00	Х						0.	0.	0.
(41) CHURCH HINDES	2.00									
TRUSTEE (AS OF 1/2023)	0.00	х						0.	0.	0.
								-	-	
		-								
Total to Part VII, Section A, line 1c										

Form 990 (2022) THE UNI
Part VIII Statement of Revenue

			Check if Schedule O contains a	response o	or note to any lin	e in this Part VIII			
			Onder i Concade C Contains a	Тооронос С	or riote to driy iiii	(A)	(B)	(C)	(D)
						Total revenue	Related or exempt	Unrelated	Revenue excluded
							function revenue	business revenue	from tax under sections 512 - 514
(0, (0	4	_	Federated campaigns	1a					0001101101011210111
nts ar	٠			1b					
جَ ق				1c	160,755.				
fts, Ar			Fundraising events	1d	212,200.				
Contributions, Gifts, Grants and Other Similar Amounts			Related organizations	1e	212,200.				
Sir			Government grants (contributions)						
e E		'	All other contributions, gifts, grants, and	1 1	16,580,317.				
Ę.		_	similar amounts not included above	1f	106,230.				
o d		_	Noncash contributions included in lines 1a-1f	1g \$	100,230.	16,953,272.			
OB		<u> </u>	Total. Add lines 1a-1f		Business Code	10,333,272.			
_	_	_	PATIENT SERVICES		900099	1521794358.	1521794358		
jce	2	_	PATIENT SERVICES - PHARMACY		456110	247794420.	192950051.	54844369.	
er,		-	FIXED PROSPECTIVE PAYMENTS		900099	215831228.	215831228.	34044303.	
m S		•	INSTITUTIONAL SERVICES REVE	NIIE	900099	11,178,108.	11178108.		
Program Service Revenue			CAFETERIA		909009	5,421,707.	5,421,707.		
ro_		•			900099	79,090,547.	79090547.		
_			All other program service revenue Total. Add lines 2a-2f		300033	2081110368.	73030347.		
	3		Investment income (including divide	ando intoro	ot and	2001110300.			
	3					17,728,426.			17728426.
	4		Income from investment of tax-exer	ant hand n	rocode	1,820,665.			1820665.
	5		Royalties	•	oceeus	1,020,000.			
	3		-	(i) Real	(ii) Personal				
	6	_		260,190.	(ii) i oroonai				
				979,694.					
			· · · · · · · · · · · · · · · · · · ·	280,496.					
			Net rental income or (loss)			280,496.			280,496.
			` '	Securities	(ii) Other	, -			,
	•	u	(7	793,944.	2169141.				
		h	Less: cost or other basis	, , , , , , , , , , , , , , , , , , , ,					
<u>o</u>		~		296,476.	1789985.				
enc		c		502,532.	379,156.				
her Revenue			Net gain or (loss)			-18123376.			-18123376
er			Gross income from fundraising events (
퉏	_	_	including \$ 160,755.						
			contributions reported on line 1c). S	- 1					
			Part IV, line 18		52,077.				
		b	Less: direct expenses		37,042.				
			Net income or (loss) from fundraisin			15,035.			15,035.
			Gross income from gaming activitie						
			Part IV, line 19						
		b	Less: direct expenses						
			Net income or (loss) from gaming ac						
	10	а	Gross sales of inventory, less return	ıs 🗍					
			and allowances	10a					
		b	Less: cost of goods sold						
		С	Net income or (loss) from sales of in	ventory					
_s					Business Code				
o a	11	а							
Miscellaneous Revenue		b							
eve		С							
Misc			All other revenue						
		е	Total. Add lines 11a-11d						
	12		Total revenue. See instructions			2099784886.	2026265999	54844369.	1721246.

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX (**D**)
Fundraising (C) Management and general expenses Do not include amounts reported on lines 6b. Program service expenses Total expenses 7b, 8b, 9b, and 10b of Part VIII. expenses Grants and other assistance to domestic organizations 2,309,332. 2,309,332. and domestic governments. See Part IV, line 21 Grants and other assistance to domestic 392,788. 392,788. individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, 9,355,839. 9,355,839. trustees, and key employees Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and 185,618. 185,618. persons described in section 4958(c)(3)(B) 811,468,084.640,084,590.169,999,536. 1,383,958. Other salaries and wages 7 Pension plan accruals and contributions (include 44,314,528. 6,970,467. 51,371,132. 86,137. section 401(k) and 403(b) employer contributions) 120,351,273. 233,550.91,253,314. 28,864,409. Other employee benefits 9 52,282,665. 43,971,965. 8,213,420. 97,280. 10 Payroll taxes Fees for services (nonemployees): Management 7,281,142. 7,281,142. Legal 1,662,684. 133,571 1,529,113. Accounting 144,000. 144,000. Lobbying Professional fundraising services. See Part IV, line 17 738,110. 738,110. Investment management fees Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch O.) 144, 276, 982. 137, 296, 748. 1,647,806. 5,332,428. 1,514,201. 18,791. 1,495,410. Advertising and promotion 12 462,548,094.443,511,935. 18,992,234. 43,925. Office expenses 13 49,698,706. 891,947. 48,789,019. 17,740. Information technology 14 Royalties 15 19,752,506. 68,026. 34,958,497. 15,137,965. 16 Occupancy 2,470,653. 1,699,235. 763,108. 8,310. 17 Payments of travel or entertainment expenses 18 for any federal, state, or local public officials 5,370,939. 5,199,890. 171,049. Conferences, conventions, and meetings 19 9,921,185. 16,066,696. 6,145,511. 20 Payments to affiliates 21 69,815,650. 43,265,658. 26,549,992. Depreciation, depletion, and amortization 22 12,272,222. 15,040,061. 2,767,839. 23 Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.) 87,545,554. 87,545,554. PROVIDER TAX AFFILIATION COMMITMENT 43,042,328. 43,041,632. 696. ACADEMIC SUPPORT PAYMEN 18,563,412. 7,486,388. 11,077,024. 274,157. d BOOKS, DUES & SUBSCRIPT 5,068,190. 1,436,860. 3,357,173. 28,729,863. 31,750,961. 2,885,429. 135,669. e All other expenses 2045273591. 1660101579.381,175,454. 3,996,558. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.

Form **990** (2022)

if following SOP 98-2 (ASC 958-720)

Check here

Form 990 (2022) Part X | Balance Sheet

Pai	art X Balance Sheet					
	Check if Schedule O contains a response or note to any line in this Part X					
				(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	10,410,739.	1	22,685,882.	
	2	Savings and temporary cash investments		121,533,240.	2	217,709,987.
	3	Pledges and grants receivable, net		2,147,119.	3	1,895,329.
	4	Accounts receivable, net		232,982,462.	4	300,636,932.
	5	Loans and other receivables from any current or former				
		trustee, key employee, creator or founder, substantial co	ontributor, or 35%			
		controlled entity or family member of any of these person	ns		5	
	6	Loans and other receivables from other disqualified pers	ons (as defined			
		under section 4958(f)(1)), and persons described in section	on 4958(c)(3)(B)		6	
ţ	7	Notes and loans receivable, net		15,009,330.	7	16,950,984.
Assets	8	Inventories for sale or use		58,162,318.		54,190,441.
Ä	9	Prepaid expenses and deferred charges		42,240,115.	9	47,442,740.
	10a	Land, buildings, and equipment: cost or other				
		basis. Complete Part VI of Schedule D 10a	1460455275.			
	b		871,086,232.	607,311,251.		589,369,043.
	11	Investments - publicly traded securities		100 565 500	11	445 050 010
	12	Investments - other securities. See Part IV, line 11		489,767,502.	12	446,263,019.
	13				13	
	14	Intangible assets		40 000 606	14	46 006 512
	15	Other assets. See Part IV, line 11	40,088,626.	15	46,026,513.	
	16	Total assets. Add lines 1 through 15 (must equal line 33		1619652702.	16	1743170870.
	17	Accounts payable and accrued expenses		190,280,584.		197,515,956.
	18	Grants payable		5,816,466.	18	7,772,557.
	19	Deferred revenue		333,807,500.	19	301,035,000.
	20	Tax-exempt bond liabilities		333,007,300.	20	301,033,000.
	21	Escrow or custodial account liability. Complete Part IV o			21	
ies	22	Loans and other payables to any current or former office trustee, key employee, creator or founder, substantial co				
Liabilities		controlled entity or family member of any of these person			22	
Lia	23	Secured mortgages and notes payable to unrelated third		82,156,831.	23	106,404,860.
	24	Unsecured notes and loans payable to unrelated third pa		02,130,031.	24	100,404,000.
	25	Other liabilities (including federal income tax, payables to			27	
		parties, and other liabilities not included on lines 17-24).				
		of Schedule D	•	54,613,895.	25	66,202,869.
	26	T		666,675,276.	26	678,931,242.
		Organizations that follow FASB ASC 958, check here				, ,
es		and complete lines 27, 28, 32, and 33.				
anc	27	Net assets without donor restrictions		875,557,261.	27	982,553,626.
Bal	28	Net assets with donor restrictions		77,420,165.	28	81,686,002.
pu		Organizations that do not follow FASB ASC 958, chec	k here			
Ē		and complete lines 29 through 33.				
Net Assets or Fund Balances	29	Capital stock or trust principal, or current funds			29	
set	30	Paid-in or capital surplus, or land, building, or equipment			30	
As	31	Retained earnings, endowment, accumulated income, or	r other funds		31	
Ret	32	Total net assets or fund balances		952,977,426.	32	1064239628.
	33	Total liabilities and net assets/fund balances		1619652702.	33	1743170870.
				-		Form 990 (20

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why on Schedule O and describe any steps taken to undergo such audits

SCHEDULE A

(Form 990)

<u>Total</u>

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Attach to Form 990 or Form 990-E∠.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

van	ne of	the organization	. IINITYED CTMY		(FDT CZ	T OF	משת		a 0210200
Pa	rt I			OF VERMONT I					3-0219309
							ee iristructions).	
	orgai	nization is not a private fo					1)/ A)/:\		
1	H		•	on of churches described		n 170(a)(1	I)(A)(I).		
2		7		(Attach Schedule E (Form		/I. \/ 4\/ A \/·			
	X			anization described in se			•	:::\ Entor	the beenitel's name
4		city, and state:	anization operated in co	njunction with a hospital	aescribea	III Sectio	n 170(b)(1)(A)	iii). Enter	the nospital's name,
5			ed for the benefit of a co	ollege or university owned	or operate	ed by a go	vernmental un	it describe	ed in
		section 170(b)(1)(A)(iv). (Complete Part II.)						
6		A federal, state, or loca	ıl government or governr	mental unit described in	section 17	'0(b)(1)(A)	(v).		
7		An organization that no	ormally receives a substa	antial part of its support fr	om a gove	rnmental	unit or from the	e general p	oublic described in
		section 170(b)(1)(A)(vi)). (Complete Part II.)						
8		A community trust desc	cribed in section 170(b)	(1)(A)(vi). (Complete Part	: II.)				
9		An agricultural research	n organization described	l in section 170(b)(1)(A)(i	x) operate	ed in conju	ınction with a l	and-grant	college
		or university or a non-la	and-grant college of agric	culture (see instructions).	Enter the r	name, city	, and state of t	he college	or
		university:							
10				than 33 1/3% of its supp					
				ct to certain exceptions; a					
				(less section 511 tax) fro	m busines	ses acqui	red by the orga	anization a	fter June 30, 1975.
		See section 509(a)(2).							
11	Ш	1	•	ively to test for public saf	•				
12		-	•	sively for the benefit of, to	-			•	•
			-	ed in section 509(a)(1) o					Check the box on
			• •	of supporting organization				-	
а		***	-	supervised, or controlled		_			
		• • • • •		gularly appoint or elect a	majority o	t the direc	tors or trustee	s of the su	ipporting
		·	ust complete Part IV, S					/	
b		- · · · · · · · · · · · · · · · · · · ·	•	d or controlled in connect			-	•	-
		-		anization vested in the sa	ime persoi	ns that co	ntroi or manag	e the supp	oortea
_		_ •	must complete Part IV,		in connect	مطائني ممان	and functional	, intograto	ما در نام
С			•	ng organization operated				y integrate	a with,
d				s). You must complete Fi porting organization open				od organiz	vation(s)
u				zation generally must sati			• •	•	* *
				mplete Part IV, Sections	•		•	an allenliv	7E11E35
۵			•	written determination from				Type III	
·				nally integrated supporting			Type I, Type II	, Type III	
f	Fnt	ter the number of support	tank annual makkana	many integrated supporting					
		ovide the following informa							
		(i) Name of supported	(ii) EIN	(iii) Type of organization	(iv) Is the orga in your governi	nization listed	(v) Amount of	monetary	(vi) Amount of other
		organization		(described on lines 1-10 above (see instructions))	Yes	No	support (see in:	structions)	support (see instructions)
				I			I		1

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Amounts from line 4		,	, ,			
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
9	Net income from unrelated business						
_	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
	Gross receipts from related activities,	etc. (see instruction	ons)	•	•	12	
	First 5 years. If the Form 990 is for the	· ·					
	organization, check this box and stop	-					
Sec	ction C. Computation of Publi	c Support Pe	rcentage				
14	Public support percentage for 2022 (I	ine 6, column (f), c	divided by line 11, o	column (f))		14	%
15	Public support percentage from 2021	Schedule A, Part	II, line 14			15	%
16a	33 1/3% support test - 2022. If the	organization did no	ot check the box o	n line 13, and line	14 is 33 1/3% or m	ore, check this bo	x and
	stop here. The organization qualifies	as a publicly supp	orted organization				
b	33 1/3% support test - 2021. If the	organization did no	ot check a box on I	line 13 or 16a, and	line 15 is 33 1/3%	or more, check th	is box
	and stop here. The organization qual						
17a	10% -facts-and-circumstances test	- 2022. If the org	ganization did not o				
	and if the organization meets the fact						
	meets the facts-and-circumstances te						
b	10% -facts-and-circumstances test	-					
	more, and if the organization meets the						
	organization meets the facts-and-circle						
18	Private foundation. If the organization						s
	<u> </u>		•				(Form 990) 2022

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sed	etion A. Public Support	clow, picase comp	oicte i art ii.j				
	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Gifts, grants, contributions, and membership fees received. (Do not					,	
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
7 <i>a</i>	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6.)						
	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Amounts from line 6	(4) = 3 : 3	(2) 20:0	(0) = 0 = 0	(4,) = 0 = 1	(0) = 0 = 0	(1) 1010.
	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses acquired after June 30, 1975						
c	Add lines 10a and 10b						
	Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the	ne organization's fi	irst, second, third,	fourth, or fifth tax	year as a section	501(c)(3) organization	on,
	check this box and stop here						
	ction C. Computation of Publi					 	
	Public support percentage for 2022 (I		•	column (f))		15	%
	Public support percentage from 2021					16	%
	ction D. Computation of Inves					T .= I	
	Investment income percentage for 20					17	<u>%</u>
	Investment income percentage from					18	% 7 : t
198	33 1/3% support tests - 2022. If the						
b	more than 33 1/3%, check this box ar 33 1/3% support tests - 2021. If the	organization did r	not check a box or	line 14 or line 19a	a, and line 16 is m	ore than 33 1/3%, a	and
	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organization	in did not check a	hox on line 14 19	a or 19h check th	ns hox and see in	structions	1 1

Part IV | Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
	1		
	_		
	2		
	За		
	3b		
	3c		
	40		
	4a		
	4b		
	4c		
	5a		
	5b		
	5c		
	6		
	7		
	8		
	9a		
	9b		
	9c		
	10a		
	401-		
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b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes." explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.

Parent of Supported Organizations. Answer lines 3a and 3b below.

- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.
- b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

Schedule A (Form 990) 2022

2b

За

	rt V Type III Non-Functionally Integrated 509(a)(3) Supporti			13-0219309 Page 6
1	Check here if the organization satisfied the Integral Part Test as a qualifying			Part VI). See instructions.
•	All other Type III non-functionally integrated supporting organizations mu		•	art 11). God mod dodonor
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
_	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-function	ally integrate	d Type III supporting orga	nization (see
	instructions)			

Schedule A (Form 990) 2022

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations _{(contine}	ued)	
Sec	tion D - Distributions	·	Current Year
_1	Amounts paid to supported organizations to accomplish exempt purposes	1	
2	Amounts paid to perform activity that directly furthers exempt purposes of supported		
	organizations, in excess of income from activity	2	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3	
4	Amounts paid to acquire exempt-use assets	4	
5	Qualified set-aside amounts (prior IRS approval required - provide details in Part VI)	5	
6	Other distributions (describe in Part VI). See instructions.	6	
7	Total annual distributions. Add lines 1 through 6.	7	
8	Distributions to attentive supported organizations to which the organization is responsive		
	(provide details in Part VI). See instructions.	8	
9	Distributable amount for 2022 from Section C, line 6	9	
10	Line 8 amount divided by line 9 amount	10	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2022	(iii) Distributable Amount for 2022
1 Distributable amount for 2022 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2022 (reason-			
able cause required - explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2022			
a From 2017			
b From 2018			
c From 2019			
d From 2020			
e From 2021			
f Total of lines 3a through 3e			
g Applied to underdistributions of prior years			
h Applied to 2022 distributable amount			
i Carryover from 2017 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2022 from Section D,			
line 7: \$			
Applied to underdistributions of prior years			
b Applied to 2022 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2022, if			
any. Subtract lines 3g and 4a from line 2. For result greater			
than zero, explain in Part VI. See instructions.			
6 Remaining underdistributions for 2022. Subtract lines 3h			
and 4b from line 1. For result greater than zero, explain in			
Part VI. See instructions.			
7 Excess distributions carryover to 2023. Add lines 3j			
and 4c.			
8 Breakdown of line 7:			
a Excess from 2018			
b Excess from 2019			
c Excess from 2020			
d Excess from 2021			
e Excess from 2022			

Schedule A (Form 990) 2022

Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

Attach to Form 990 or Form 990-PF. Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

03-0219309

Name of the organization **Employer identification number**

THE UNIVERSITY OF VERMONT MEDICAL CENTER Organization type (check one): Filers of: Section: X 501(c)(3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \$ Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

that it doesn't meet the filing requirements of Schedule B (Form 990).

Schedule B (Form 990) (2022)

Name of organization Employer identification number

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$503,298.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$ 486,555.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$ 402,275.	Person X Payroll
(a)	(b)	(c)	(d)
No4_	Name, address, and ZIP + 4	Total contributions \$ 212,200.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$ 149,201.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$ 124,776.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9		\$100,000.	Person X Payroll
(a)	(b)	(c)	(d)
No. 10	Name, address, and ZIP + 4	Total contributions \$ 66,507.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
11		\$ 60,906.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
12		\$ 60,375.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
14		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
15		\$ 49,000.	Person X Payroll
(a)	(b)	(c)	(d)
No. 16	Name, address, and ZIP + 4	Total contributions \$ 48,516.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
17		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
18		\$31,803.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
19		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
20		\$ 27,494.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
21		\$ 26,513.	Person X Payroll
(a)	(b)	(c)	(d)
No. 22	Name, address, and ZIP + 4	Total contributions \$ 25,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
23		\$ 25,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
24		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
25		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
26		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
27		\$ 25,000.	Person X Payroll
(a)	(b)	(c)	(d)
No. 28	Name, address, and ZIP + 4	Total contributions \$ 25,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
29		\$ 25,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
30		\$\$22,483.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
31		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
32		\$16,254.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
33		\$ <u>15,206.</u>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
34	Name, address, and Zir + +	\$15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
35		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
36		\$12,460.	Person X Payroll

Name of organization Employer identification number

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
37		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
38		\$12,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
39		\$ <u>10,624.</u>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
40		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
41		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
42		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
43		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
44		\$10,000 . _	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
45		\$ <u>10,000.</u>	Person X Payroll
(a)	(b)	(c)	(d)
No. 46	Name, address, and ZIP + 4	Total contributions \$ 10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
47		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
48		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
49		\$9,326.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
50		\$9,226.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
51		\$8,750.	Person X Payroll
(a)	(b)	(c)	(d)
No. 52	Name, address, and ZIP + 4	Total contributions \$ 8,333.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
53		\$8,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
54		\$7,000.	Person X Payroll

Name of organization Employer identification number

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
55		\$6,629.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
56		\$6,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
57		\$5,750.	Person X Payroll
(a)	(b)	(c)	(d)
No. 58	Name, address, and ZIP + 4	Total contributions \$ 5,380.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
59		\$5,040.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
60		\$5,100.	Person X Payroll X Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
61		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
62		\$15,787	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
63		\$ 46,859.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 64	Name, address, and ZIP + 4	Total contributions \$ 25,549.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
65		\$10,571.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
66		\$5,336.	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

THE UNIVERSITY OF VERMONT MEDICAL CENTER

03-0219309

Part I	Contributors (see instructions). Use duplicate copies of Part I if ac	dditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
67		\$5,216.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

THE UNIVERSITY OF VERMONT MEDICAL CENTER

(a) (b) (c) (c) (d)	Part II	Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.		
SHARBS OF STOCK Ce) FMV (or estimate)	No. from	• •	FMV (or estimate)	
(a) No. 10 Description of noncash property given (c) FMV (or estimate) (See instructions,) (d) Date received (e) Date received (for estimate) (See instructions,) (e) Description of noncash property given (for estimate) (See instructions,) (for estimate) (for es		CHILDREN'S TOYS		
(a) No.	62			
No. (b) (c) (d) Date received			\$656.	03/09/23
SHARES OF STOCK	No. from		FMV (or estimate)	
SHARES OF STOCK Shares OF	Part I	SHARES OF STOCK		
S	63	SHARES OF STOCK		
No. pescription of noncash property given SHARES OF STOCK			\$\$	01/03/23
SHARES OF STOCK S	No. from		FMV (or estimate)	
Section Sect	Parti	SHARES OF STOCK		
(a) No. from Part I SHARES OF STOCK (b) Co FMV (or estimate) (See instructions.) (c) FMV (or estimate) (See instructions.) (d) Date received (a) No. (b) FMV (or estimate) (See instructions.) (a) No. (c) FMV (or estimate) (See instructions.) (b) Co FMV (or estimate) (See instructions.) (c) FMV (or estimate) (See instructions.) (d) Date received (a) No. (b) Co FMV (or estimate) (See instructions.) (a) No. (c) FMV (or estimate) (See instructions.) (a) No. (c) FMV (or estimate) (See instructions.) (b) Description of noncash property given Part I SHARES OF STOCK (d) Date received	64	DIRECTOR STOCK		
No. from Part I SHARES OF STOCK (a) No. from Part I SHARES OF STOCK (b) FMV (or estimate) (See instructions.) (c) FMV (or estimate) (See instructions.) (d) Date received \$ 10,571.			\$ 25,549.	08/30/23
Start Star	No. from	• •	FMV (or estimate)	
(a) No. (b) (c) FMV (or estimate) (See instructions.) (b) SHARES OF STOCK (a) No. (b) (b) (See instructions.) (b) FMV (or estimate) (See instructions.) (c) FMV (or estimate) (See instructions.) (d) Date received (a) No. (b) FMV (or estimate) (See instructions.) (d) Date received (d) Date received (d) Date received (e) FMV (or estimate) (See instructions.)		SHARES OF STOCK		
(a) No. from Part I (b) FMV (or estimate) (See instructions.) (c) FMV (or estimate) (See instructions.) (d) Date received \$ 5,336. (a) No. from Part I (b) FMV (or estimate) (See instructions.) (c) FMV (or estimate) (See instructions.)	<u>65</u>			
No. from Part I SHARES OF STOCK (a) No. from Part I Description of noncash property given (b) FMV (or estimate) (See instructions.) \$ 5,336.			\$10,571.	_11/17/22_
\$ 5,336. O8/15/23 (a) No. from Part I SHARES OF STOCK SHARES OF STOCK \$ 5,336. O8/15/23 (d) FMV (or estimate) (See instructions.)	No. from		FMV (or estimate)	
(a) No. from Part I SHARES OF STOCK \$ 5,336. (b) FMV (or estimate) (See instructions.) (d) Date received		SHARES OF STOCK		
(a) No. from Part I SHARES OF STOCK (b) Co) FMV (or estimate) (See instructions.) (d) Date received	66			
No. from Description of noncash property given Part I SHARES OF STOCK (b) FMV (or estimate) (See instructions.) Date received			\$5,336.	08/15/23
from Part I SHARES OF STOCK SHARES OF STOCK (b) FMV (or estimate) (See instructions.) FMV (or estimate) (See instructions.)			(c)	
Part I SHARES OF STOCK (See instructions.) Date received				
67		Description of noncash property given		Date received
		SHARES OF STOCK		
\$\$	<u>67</u>			
			\$5,216.	02/01/23

Name of organization **Employer identification number** THE UNIVERSITY OF VERMONT MEDICAL CENTER 03-0219309 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) \$ Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

223454 11-15-22

Schedule B (Form 990) (2022)

SCHEDULE C

(Form 990)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

Section 501(c)(4), (5), or (6) organizations: Complete Part III.

• Section 501(c)(4), (5), or (6) organizations: Complete Part III.	T=							
Name of organization	Employer identification number							
THE UNIVERSITY OF VERMONT MEDICAL CENTER	03-0219309							
Part I-A Complete if the organization is exempt under section 501(c) or is a se	ction 527 organization.							
 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV. 2 Political campaign activity expenditures 3 Volunteer hours for political campaign activities 								
Part I-B Complete if the organization is exempt under section 501(c)(3).								
1 Enter the amount of any excise tax incurred by the organization under section 4955	\$							
2 Enter the amount of any excise tax incurred by organization managers under section 4955								
3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year?	Yes No							
4a Was a correction made?								
b If "Yes," describe in Part IV.								
Part I-C Complete if the organization is exempt under section 501(c), except s	ection 501(c)(3).							
1 Enter the amount directly expended by the filing organization for section 527 exempt function activitie	s \$							
2 Enter the amount of the filing organization's funds contributed to other organizations for section 527								
exempt function activities	\$ <u></u>							
3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL,								
line 17b	\$ <u> </u>							
4 Did the filing organization file Form 1120-POL for this year?								
5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organ	izations to which the filing organization							
made payments. For each organization listed, enter the amount paid from the filing organization's fund								
contributions received that were promptly and directly delivered to a separate political organization, su	uch as a separate segregated fund or a							
political action committee (PAC). If additional space is needed, provide information in Part IV.								
	ount paid from (e) Amount of political							
	organization's contributions received and promptly and directly							
Tulius. II	delivered to a separate							
	political organization.							
	If none, enter -0							
i i i i i i i i i i i i i i i i i i i								

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990) 2022

LHA

232041 11-08-22

f Grassroots lobbying expenditures

Schedule C (Form 990) 2022 THE UNIVERSITY OF VERMONT MEDICAL CENTE 03-0219309 Page 3 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For eac	ch "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description	(8	1)	(b)
	obbying activity.	Yes	No	Amo	unt
1 [During the year, did the filing organization attempt to influence foreign, national, state, or				
lo	ocal legislation, including any attempt to influence public opinion on a legislative matter				
	or referendum, through the use of:				
	/olunteers?		X		
	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	X	77		
	Media advertisements?		X		
	Mailings to members, legislators, or the public?		X		
	Publications, or published or broadcast statements?		X X		
	Grants to other organizations for lobbying purposes?	Х	Λ	111	,072.
	Direct contact with legislators, their staffs, government officials, or a legislative body? Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?	Λ	Х		,014.
		Х	21	314	,900.
	Other activities? Fotal. Add lines 1c through 1i	21			,972.
	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Х	123	73720
	f "Yes," enter the amount of any tax incurred under section 4912				
	f "Yes," enter the amount of any tax incurred by organization managers under section 4912				
	f the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
	III-A Complete if the organization is exempt under section 501(c)(4), section	1 501(c)(s	o), or sec	tion	
	501(c)(6).				
				Yes	No
1 V	Vere substantially all (90% or more) dues received nondeductible by members?		1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		2		
	Did the organization agree to carry over lobbying and political campaign activity expenditures from the				
Part	III-B Complete if the organization is exempt under section 501(c)(4), section		•		0 :-
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered " answered "Yes."	No" OR	(b) Part I	II-A, IIne	J, IS
	Dues, assessments and similar amounts from members		1		
	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic expenses for which the section 527(f) tax was paid).	aı			
	. , , ,		2a		
	Current year Carryover from last year				
	Total				
			_		
	f notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exce				
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and po				
	expenditures next year?		4		
5 T	Faxable amount of lobbying and political expenditures. See instructions		5		
Part	IV Supplemental Information				
Provide	e the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group I	list); Part II-	A, lines 1 aı	nd 2 (See	
	tions); and Part II-B, line 1. Also, complete this part for any additional information.				
LOBE	BYING ACTIVITY				
SCH	EDULE C, PART II-B				
	INTURDATEL OF HERMONE MERICAL GENERAL THE AUTHORS	"\ DEC		-	
THE	UNIVERSITY OF VERMONT MEDICAL CENTER, INC. ("UVMMC	") REG	ULARL	Υ	
MONT	THOD C HITE MODE OF HITE TERMONH CHARE COVERNMENH AND	miir Nic	יייי איי	7 CM3M	To.
MOM	ITORS THE WORK OF THE VERMONT STATE GOVERNMENT AND	TUE NE	W IOR	V P.T.A.I.	<u> </u>
COM	ERNMENT TO IDENTIFY ISSUES THAT DIRECTLY AFFECT THE	ORGAN	TT737TT	רוזא א זאר	
<u> </u>	WANTENT TO IDENTIFY ISSUES THAT DIRECTLY AFFECT THE	ONGAI	1 T T T T T	TIN WIND	
THE	MEMBER ORGANIZATIONS OF THE UNIVERSITY OF VERMONT	HEAL·ΤΈ	I NETW	ORK.	
				le C (Form	990) 2022

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Inspection

Employer identification number

Name of the organization

THE UNIVERSITY OF VERMONT MEDICAL CENTER 03-0219309 Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

	organization answered "Yes" on Form 990, Part IV, line	e 6.	·
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in v	vriting that the assets held in donor adv	vised funds
	are the organization's property, subject to the organization's e	exclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor ad	dvisors in writing that grant funds can b	e used only
	for charitable purposes and not for the benefit of the donor or	r donor advisor, or for any other purpos	e conferring
			Yes
Pa	rt II Conservation Easements. Complete if the org	ganization answered "Yes" on Form 990), Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization	on (check all that apply).	
	Preservation of land for public use (for example, recreat	tion or education) Preservation	of a historically important land area
	Protection of natural habitat	Preservation	of a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualifi	ied conservation contribution in the forr	n of a conservation easement on the last
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
	Number of conservation easements on a certified historic stru	ucture included in (a)	2c
	Number of conservation easements included in (c) acquired a		
			2d
3	Number of conservation easements modified, transferred, rele		
	year		
4	Number of states where property subject to conservation eas	ement is located	
5	Does the organization have a written policy regarding the per		— of
	violations, and enforcement of the conservation easements it	holds?	Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,		
7	Amount of expenses incurred in monitoring, inspecting, hand	ling of violations, and enforcing conserv	vation easements during the year
		-	
8	Does each conservation easement reported on line 2(d) above	e satisfy the requirements of section 17	'O(h)(4)(B)(i)
9	In Part XIII, describe how the organization reports conservation		
	balance sheet, and include, if applicable, the text of the footn		
	organization's accounting for conservation easements.	3	
Pa	rt III Organizations Maintaining Collections of	Art, Historical Treasures, or C	Other Similar Assets.
	Complete if the organization answered "Yes" on Form	990, Part IV, line 8.	
1a	If the organization elected, as permitted under FASB ASC 95	8. not to report in its revenue statement	t and balance sheet works
	of art, historical treasures, or other similar assets held for pub	-	
	service, provide in Part XIII the text of the footnote to its finan	, ,	'
b	If the organization elected, as permitted under FASB ASC 956		
	art, historical treasures, or other similar assets held for public		
	provide the following amounts relating to these items:	57.11.2.11.2.1, 2.2.2.2.1.2.1, 2.1.2.2.2.1.2.1	, and an experience,
	(i) Revenue included on Form 990, Part VIII, line 1		\$
			¥
	(ii) Assets included in Form 990 Part X		\$
9			
2	If the organization received or held works of art, historical treat	asures, or other similar assets for financ	
	If the organization received or held works of art, historical treather following amounts required to be reported under FASB AS	asures, or other similar assets for financ SC 958 relating to these items:	cial gain, provide
а	If the organization received or held works of art, historical treat	asures, or other similar assets for financ SC 958 relating to these items:	cial gain, provide

232051 09-01-22

14290814 151148 8603BN

		/ERSITY OF					03-02			age 2
_								(contin	ued)	
3	Using the organization's acquisition, accession	on, and other records	, check any of the	following that ma	ake sigr	nificant u	ise of its			
	collection items (check all that apply):	_	<u> </u>							
а	Public exhibition	d		change program						
b	Scholarly research	е	Other							—
C	Preservation for future generations									
4	Provide a description of the organization's co						se in Part .	XIII.		
5	During the year, did the organization solicit or							7 v		٦ ٨ ٦
Pai	to be sold to raise funds rather than to be ma rt IV Escrow and Custodial Arrang							Yes		<u>No</u>
ı aı	reported an amount on Form 990, Part		te ii trie organizatio	on answered re	SONF	01111 990	, Part IV, I	irie 9, or		
10	Is the organization an agent, trustee, custodia		any for contribution	e or other accets	not inc	sludod				
ıa	on Form 990, Part X?		•					Yes		No
h	If "Yes," explain the arrangement in Part XIII a							_ res] INO
ь	ii res, explain the arrangement in Part Alli a	and complete the folio	owing table.					Amount		
С	Beginning balance					1c		7 1110 0111		
	Additions during the year					1d				
u _	Distributions during the year					1e				
f	Ending balance					1f				
	Did the organization include an amount on Fo							Yes	$\overline{}$	No
	If "Yes," explain the arrangement in Part XIII.									֧֖֖֖֖֝֞֞֝֞֝֞֝֟֝֟֝֟֝֟֝֟֝
Par										
	·	(a) Current year	(b) Prior year	(c) Two years b			ears back	(e) Four	years	back
1a	Beginning of year balance	42,401,036.	49,645,475.	42,096,6	83.	39,4	61,641.	38,	361,	267.
b	Contributions	160,906.	513,348.	215,4	86.	2	53,817.		83,	106.
С	Net investment earnings, gains, and losses	5,100,762.	-6,967,361.	9,972,6	88.	3,6	40,535.	2,	419,	332.
d	Grants or scholarships									
е	Other expenditures for facilities									
	and programs	923,571.	790,426.	2,639,3	82.	1,2	59,310.	1,	402,	064.
f										
g	End of year balance	46,739,134.	42,401,036.	49,645,4	75.	42,0	96,683.	39,	461,	641.
2	Provide the estimated percentage of the curre	ent year end balance	(line 1g, column (a)) held as:						
а	Board designated or quasi-endowment		_%							
b	Permanent endowment 42.9000	%								
С	Term endowment	%								
	The percentages on lines 2a, 2b, and 2c should	ıld equal 100%.								
За	Are there endowment funds not in the posses	ssion of the organizat	ion that are held a	nd administered	for the			_		
	organization by:								Yes	No
	(i) Unrelated organizations							3a(i)		_X_
	(ii) Related organizations							3a(ii)		_X_
b	If "Yes" on line 3a(ii), are the related organizat							3b		
4	Describe in Part XIII the intended uses of the		ment funds.							
Pai	rt VI Land, Buildings, and Equipme									
	Complete if the organization answered									
	Description of property	(a) Cost or oth			` '	umulate	ed	(d) Bool	< value	е
		basis (investm		(other)	aepre	eciation		0 0 5 7	7 7	4.0
	Land			7,748.	2 -	-0 0		9,85		
	Buildings			0,438.40						
	Leasehold improvements			9,437.6						
	Equipment			6,328.40						
	Other					51,34		8,209 9,369		
ı otal	I. Add lines 1a through 1e. (Column (d) must ed	gual Form 990. Part X	i. column (B). line 1	Uc.)			വ	<i>୬</i> ,၁0:	,,υ°	±J.

Part VII	Investments -	Other	Securities.

						D 11/11/10
Complete if the organization answered	l "Yes" (on Form 990.	Part IV.	line 11b.	See Form 990.	. Part X. line 12.

Complete if the organization answered Tes	off form 550, fait iv, line i	Tb. Gee Form 330, Fart X, line 12.
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A) BENEFICIAL INTEREST IN		
(B) HEALTH NETWORK INVESTMENT		
(C) POOL	446,263,019.	END-OF-YEAR MARKET VALUE
(D)		
(E)		
(F)		
(G)		
(H)		
Total (Col. (h) must equal Form 990, Part X, col. (R) line 12.)	446.263.019.	

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
otal. (Col. (b) must equal Form 990. Part X. col. (B) line 13.)		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) ASSET RETIREMENT OBLIGATION	2,258,487.
(3) ESTIMATED CLAIMS	7,639,094.
(4) SWAP LIABILITY	1,255,735.
(5) ESTIMATED 3RD PARTY BILLINGS	17,771,215.
(6) OP LEASE RT OF USE LIABILITY	35,276,522.
(7) FNCE LEASE RT OF USE LIABILITY	526,855.
(8) POST RETIREMENT HEALTH BEN	1,474,732.
(9) OTHER LIABILITIES	229.
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	66,202,869.

^{2.} Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ... X

Schedule D	(Form 990) 2022 Supplemental Infor	THE	UNIVERSITY	OF	VERMONT	MEDICAL	CENTER	03-0219309	Page 5
Part XIII	Supplemental Infor	mation	(continued)						
-									
									
								<u> </u>	

SCHEDULE G (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

lame of the organization						Employer ide	ntification number	
THE UNI	VERSITY OF VERMONT	MEI	DICA	L CENTE	₹	03-0219	309	
Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.								
Indicate whether the organization raised funds through any of the following activities. Check all that apply. a								
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) fundr have cr or con contribu	trol of	(iv) Gross rece from activity	ipts to (Amount paid or retained by) fundraiser ted in col. (i)	(vi) Amount paid to (or retained by) organization	
		Yes	No					
- Total								
List all states in which the organizatio or licensing.			utions	or has been no	tified it is	exempt from re	gistration	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990) 2022 Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a) Event #1 (b) Event #2 (c) Other events (d) Total events GOLF NONE (add col. (a) through TOURNAMENT col. (c)) (event type) (total number) (event type) 212,832. 212,832. Gross receipts 2 Less: Contributions 160,755. 160,755. 52,077. 52,077. Gross income (line 1 minus line 2) 4 Cash prizes 5 Noncash prizes Direct Expenses 20,252. 20,252. Rent/facility costs 8,144. 8,144. Food and beverages Entertainment 8 8,646. 8,646. Other direct expenses 37,042. 10 Direct expense summary. Add lines 4 through 9 in column (d) 15,035. 11 Net income summary. Subtract line 10 from line 3, column (d) Part III | Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (b) Pull tabs/instant (d) Total gaming (add (c) Other gaming (a) Bingo enne bingo/progressive bingo col. (a) through col. (c))

Rev	1	Gross revenue					
S	2	Cash prizes					
Direct Expenses	3	Noncash prizes					
irect E	4	Rent/facility costs					
		Other direct expenses					
	6	Volunteer labor	Yes % No	Yes % No	Yes % No		
	7	Direct expense summary. Add lines 2 through	5 in column (d)				
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)				
9	En	ter the state(s) in which the organization condu	cts gaming activities: _				
		he organization licensed to conduct gaming ac No," explain:				Yes	No
		ere any of the organization's gaming licenses re Yes," explain:		-	/ear?	Yes	No
	_						

232082 10-27-22

Sch	edule G (Form 990) 2022 THE UNIVERSITY OF VERMONT MEDICAL CENTER 03-	<u>0219309</u>	Page 3
11	Does the organization conduct gaming activities with nonmembers?	Yes	☐ No
	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed		
	to administer charitable gaming?	Yes	☐ No
13	Indicate the percentage of gaming activity conducted in:		
	The organization's facility	13a	%
	An outside facility	13b	%
	Enter the name and address of the person who prepares the organization's gaming/special events books and records:		
•	Enter the harmound and address of the person who propares the organization's garming special events books and records.		
	Name		
	- Trainic		
	Address		
	Address		
45-	Describes a service de la constante de la cons	□ vaa	No
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Yes	□ NO
b	olf "Yes," enter the amount of gaming revenue received by the organization \$ and the amount		
	of gaming revenue retained by the third party \$		
С	: If "Yes," enter name and address of the third party:		
	Name		
	Address		
16	Gaming manager information:		
	Name		
	Gaming manager compensation \$		
	Description of services provided		
	Director/officer Employee Independent contractor		
	Mandatory distributions:		
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to		
	retain the state gaming license?	Yes	└── No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the		
	organization's own exempt activities during the tax year \$		
Pa	TT IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Pa	art III, lines 9,	9b, 10b,
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.		

Schedule G	G (Form 990)	\mathtt{THE}	UNIVERSITY	OF	VERMONT	MEDICAL	CENTER	03-0219309	Page 4
Part IV	G (Form 990) Supplemental Infor	mation	(continued)						
	• • •		(continued)						
-									
-									
				_					
-									

SCHEDULE H (Form 990)

Hospitals

Complete if the organization answered "Yes" on Form 990, Part IV, question 20a.

Attach to Form 990.

2022

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Employer identification number 03-0219309

The Did the organization have a financial assistance policy during the tax year? If 'No,' skip to question 6a	Par	t I Financial Assistance a	ind Certain Oti	ner Communi	ty Benefits at	Cost				
b If "Yes," was it a written policy? If the organization and multiple ropidal facilities, indicate which of the following best describes application of the financial assistance policy if the organization use foreign to possible facilities A policy uniformly to all hospital facilities Generally tailored to individual hospital facilities A receive the facilities generally tailored assistance allowed the policy of the following was the family income limit for eligibility for free care? If "Yes," indicate which of the following was the family income limit for eligibility for providing free care? If "Yes," indicate which of the following was the family income limit for eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for providing in Part VI the contral used for determining eligibility for free or discounted care. If yes, "Individual hospital family income limit for eligibility for providing in Part VI the contral used for determining eligibility for free or discounted care. If yes, "Individual hospital family income limit for eligibility for free or discounted care." If yes, "Individual hospital family income limit for eligibility for providing in Part VI the critical used for determining eligibility for free or discounted care." If yes, "Individual hospital family income limit for eligibility for free or discounted care." If yes, "Individual hospital family income limit for eligibility for free or discounted care." If yes, "Individual hospital family income limit for eligibility for free or discounted care." If yes, "Individual hospi									Yes	No
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D Did the organization use FPG as a factor in determining eligibility for discounted care: 200%		If "Yes," indicate which of the follow	ing was the FPG fa	mily income limit	for eligibility for fre	e care:		За	X	
of the following was the family income limit for eligibility for discounted care: 20096		100% 150%	X 200%	Other	%					
c If the organization used factors other than FPG in determining eligibility, describe in Part VI the oriteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care. 1 Did the organization faminate isablence policy that epided to the largest test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care. 2 Did the organization funded in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care. 3 Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5 Did the organization was eligible for free or discounted care? 5 Did the organization under the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care? 5 Did the organization prepare a community benefit report during the tax year? 5 Did the organization prepare a community benefit report during the tax year? 5 Did the organization prepare a community benefit report during the tax year? 5 Did the organization make it available to the public? 6 Did the organization of the organization of the Scheduler in this functions. Do not automat these worksheets with the Scheduler t	b	Did the organization use FPG as a fa	ctor in determining	eligibility for prov	 riding <i>discounted</i> (care? If "Yes," indi	cate which			
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k Total. Add lines 7d and 7j 49,649 692814150 399378116 293436034 14.34%										

232091 11-18-22 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

THE UNIVERSITY OF VERMONT MEDICAL CENTER 03-0219309 Page 2 Schedule H (Form 990) 2022 Community Building Activities. Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves (a) Number of (b) Persons (d) Direct (f) Percent of (c) Total served (optional) community offsetting revenue activities or programs total expense (optional) building expense building expense Physical improvements and housing Economic development Community support 3 **Environmental improvements** Leadership development and training for community members Coalition building Community health improvement Workforce development 8 9 Other Total 10 **Bad Debt, Medicare, & Collection Practices** Part III Yes No Section A. Bad Debt Expense Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Х Statement No. 15? Enter the amount of the organization's bad debt expense. Explain in Part VI the 17,894,812. methodology used by the organization to estimate this amount Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, 426,038. for including this portion of bad debt as community benefit Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements. Section B. Medicare 5 274,540,176 Enter total revenue received from Medicare (including DSH and IME) 6 369,101,146. Enter Medicare allowable costs of care relating to payments on line 5 6 -94,560,970. Subtract line 6 from line 5. This is the surplus (or shortfall) 7 8 Describe in Part VI the extent to which any shortfall reported on line 7 should be treated as community benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used: X Cost accounting system Cost to charge ratio Section C. Collection Practices Х **9a** Did the organization have a written debt collection policy during the tax year? 9a If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and physicians - see instructions)

or	(e) Physicians profit % or stock ownership %	(d) Officers, direct- ors, trustees, or key employees' profit % or stock ownership %	(c) Organization's profit % or stock ownership %	(b) Description of primary activity of entity	(a) Name of entity

232093 11-18-22

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group: <u>UNIVERSITY OF VERMONT MEDICAL CENTER</u>

1

Line number of hospital facility, or line numbers of hospital	
facilities in a facility reporting group (from Part V. Section A):	

			Yes	No		
Con	nmunity Health Needs Assessment					
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the					
	current tax year or the immediately preceding tax year?	1		X		
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or					
	the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		X		
3	3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a					
	community health needs assessment (CHNA)? If "No," skip to line 12	3	X			
	If "Yes," indicate what the CHNA report describes (check all that apply):					
а	A definition of the community served by the hospital facility					
b	Demographics of the community					
c	Existing health care facilities and resources within the community that are available to respond to the health needs					
	of the community					
c	How data was obtained					
e	The significant health needs of the community					
f	X Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority					
	groups X The process for identifying and prioritizing community health needs and services to meet the community health needs					
g h	[7]					
;	The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)					
	X Other (describe in Section C)					
J 4	Indicate the tax year the hospital facility last conducted a CHNA: 20 21					
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad					
Ŭ	interests of the community served by the hospital facility, including those with special knowledge of or expertise in public					
	health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the					
	community, and identify the persons the hospital facility consulted	5	Х			
62	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other	<u> </u>				
-	hospital facilities in Section C	6a		х		
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes,"					
_	list the other organizations in Section C	6b	Х			
7	Did the hospital facility make its CHNA report widely available to the public?	7	Х			
•	If "Yes," indicate how the CHNA report was made widely available (check all that apply):					
а	V CER DADE V CECETON C					
b						
c	V					
c	Other (describe in Section C)					
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs					
	identified through its most recently conducted CHNA? If "No," skip to line 11	8	Х			
9	Indicate the tax year the hospital facility last adopted an implementation strategy: 20 22					
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Х			
	If "Yes," (list url): SEE PART V, SECTION C					
b	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b				
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most					
	recently conducted CHNA and any such needs that are not being addressed together with the reasons why					
	such needs are not being addressed.					
12 a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a			l .		
	CHNA as required by section 501(r)(3)?	12a		X		
	If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b				
c	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720					
	for all of its hospital facilities? \$					

	•	(OOHIII Iaca)
Financial A	ssistance Policy (FAP)	

Nam	ne of ho	spital facility or letter of facility reporting group: <u>UNIVERSITY OF VERMONT MEDICAL CENT</u>	ΞR		
				Yes	No
	Did the	hospital facility have in place during the tax year a written financial assistance policy that:			
13	Explain	ned eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Х	
		" indicate the eligibility criteria explained in the FAP:			
а		Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of			
		and FPG family income limit for eligibility for discounted care of			
b		Income level other than FPG (describe in Section C)			
С	X	Asset level			
d	X	Medical indigency			
е	X	Insurance status			
f	X	Underinsurance status			
g	X	Residency			
h	一	Other (describe in Section C)			
14	Explain	ned the basis for calculating amounts charged to patients?	14	х	
		ned the method for applying for financial assistance?	15	Х	
		" indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)			
		ed the method for applying for financial assistance (check all that apply):			
а	X	Described the information the hospital facility may require an individual to provide as part of his or her application			
b	X	Described the supporting documentation the hospital facility may require an individual to submit as part of his			
		or her application			
С	X	Provided the contact information of hospital facility staff who can provide an individual with information			
		about the FAP and FAP application process			
d		Provided the contact information of nonprofit organizations or government agencies that may be sources			
		of assistance with FAP applications			
е	X	Other (describe in Section C)			
		idely publicized within the community served by the hospital facility?	16	х	
		" indicate how the hospital facility publicized the policy (check all that apply):			
а	X	The FAP was widely available on a website (list url): SEE PART V, SECTION C			
b	X	The FAP application form was widely available on a website (list url): SEE PART V, SECTION C			
c	X	A plain language summary of the FAP was widely available on a website (list url): SEE PART V, SECTION C			
d	X	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
e	X	The FAP application form was available upon request and without charge (in public locations in the hospital			
_		facility and by mail)			
f	X	A plain language summary of the FAP was available upon request and without charge (in public locations in			
		the hospital facility and by mail)			
g	X	Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP,			
3		by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public			
		displays or other measures reasonably calculated to attract patients' attention			
		and the second s			
h	X	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i	X	The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s)			
•		spoken by Limited English Proficiency (LEP) populations			
i	X	Other (describe in Section C)			

Pa	Part V Facility Information (continued)						
Billi	ng and Collections						
Name of hospital facility or letter of facility reporting group: _UNIVERSITY_OF_VERMONT_MEDICAL_CENTER							
			Yes	No			
17	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial						
	assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon						
	nonpayment?						
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the						
	tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:						
а	Reporting to credit agency(ies)						
b	Selling an individual's debt to another party						
c	Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a						
	previous bill for care covered under the hospital facility's FAP						
d	Actions that require a legal or judicial process						
е	Other similar actions (describe in Section C)						
f	X None of these actions or other similar actions were permitted						
19	Did the hospital facility or other authorized party perform any of the following actions during the tax year before making						
	reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		X			
	If "Yes," check all actions in which the hospital facility or a third party engaged:						
а	Reporting to credit agency(ies)						
b	b Selling an individual's debt to another party						
C	c Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a						
	previous bill for care covered under the hospital facility's FAP						
C	d Actions that require a legal or judicial process						
е	Other similar actions (describe in Section C)						
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or						
	not checked) in line 19 (check all that apply):						
а	Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the						
	FAP at least 30 days before initiating those ECAs (if not, describe in Section C)						
b		n C)					
C							
C							
е							
f	None of these efforts were made						
	cy Relating to Emergency Medical Care						
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care						
	that required the hospital facility to provide, without discrimination, care for emergency medical conditions to						
	individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	X				
	If "No," indicate why:						
а							
b							
C							
	Other (describe in Section C)						

UNIVERSITY OF VERMONT MEDICAL CENTER:

PART V, SECTION B, LINE 3J: THE CHNA CONDUCTED IN FY 2022 / TY 2021

CONTAINS INFORMATION AND ANALYSIS THAT EXTENDS BEYOND THE SUBJECTS

DESCRIBED IN PART V, LINE 3, INCLUDING BUT NOT LIMITED TO: SECONDARY DATA

SOURCES LISTING; KEY HEALTH AND WELLBEING INDICATORS AND THEIR SOURCES; A

DESCRIPTION OF A NUMBER OF ONGOING PROGRAMS AND FUNDING THAT HAVE OCCURRED

AS A RESULT OF THE CHNA PROCESS; AND UPDATES ON INITIATIVES RELATED TO THE

PRIOR CHNA. AT PAGE 80, THE CHNA ALSO CONTAINS AN INDEX OF KEY SCHEDULE H

REQUIREMENTS AND INFORMATION ABOUT WHERE THOSE ITEMS ARE ADDRESSED WITHIN

THE CHNA.

UNIVERSITY OF VERMONT MEDICAL CENTER:

PART V, SECTION B, LINE 5: THE UNIVERSITY OF VERMONT MEDICAL CENTER

("UVMMC") AND 37 MEMBERS OF THE 2022 CHNA STEERING COMMITTEE COLLABORATED

ON THE 2022 CHNA FOR THE DESIGNATED HEALTH SERVICE AREA OF CHITTENDEN AND

GRAND ISLE COUNTIES. THE STEERING COMMITEE MEMBERS INCLUDED

REPRESENTATIVES FROM UVMMC AS WELL AS COMMUNITY PARTNERS SUCH AS

COMMUNITY-BASED ORGANIZATIONS, LOCAL AND REGIONAL INSTITUTIONS, AND STATE

AGENCIES INCLUDING: BUILDING BRIGHT FUTURES, LAKE CHAMPLAIN CHAMBER OF

COMMERCE; VERMONT DEPARTMENT OF HEALTH; VERMONT AGENCY OF HUMAN SERVICES;

ABENAKI NATION OF MISSISQUOI; CENTER FOR HEALTH & LEARNING; HUNGER FREE

VERMONT; COMMUNITY HEALTH CENTERS OF BURLINGTON; CHAMPLAIN HOUSING TRUST;

CITY OF BURLINGTON (RACIAL EQUITY, INCLUSION & BELONGING OFFICE); HOWARD

CENTER; CHITTENDEN COUNTY REGIONAL PLANNING COMMISSION; SASH AT CATHEDRAL

SQUARE; PRIDE CENTER OF VERMONT; WINOOSKI HIGH SCHOOL; US COMMITTEE FOR

REFUGEES AND IMMIGRANTS VERMONT; VERMONT PUBLIC HEALTH INSTITUTE; UNITED

WAY OF NORTHWEST VERMONT MERCY CONNECTIONS; CHAMPLAIN ISLANDERS DEVELOPING

ESSENTIAL RESOURCES; MENTAL HEALTH FIRST BTV; CHAMPLAIN VALLEY

SUPERINTENDENTS ASSOCIATION; ASSOCIATION OF AFRICANS LIVING IN VERMONT;

AND THE CHAMPLAIN VALLEY OFFICE OF ECONOMIC OPPORTUNITY.

THE CHNA PURSUED INPUT FROM PERSONS REPRESENTING BROAD INTERESTS OF THE

COMMUNITY, INCLUDING BUT NOT LIMITED TO 32 INTERVIEWS WITH COMMUNITY

LEADERS INCLUDING MEMBERS OF THE ABOVE-MENTIONED ORGANIZATIONS (JULY

2021); A COMMUNITY SURVEY COMPLETED BY 3,771 COMMUNITY MEMBERS ACROSS A

WIDE RANGE OF BACKGROUNDS (SEPTEMBER AND OCTOBER 2021); 5 FOCUS GROUPS

(NOVEMBER 2021), AND COMMUNITY HEALTH PRIORITY SESSIONS INVOLVING 140

PARTICIPANTS FROM 57 ORGANIZATIONS AND AGENCIES (JANUARY 2022). THE CHNA

ALSO GATHERED SECONDARY DATA ON 70+ POPULATION-LEVEL HEALTH AND WELLBEING

INDICATORS.

TWO VIRTUAL SESSIONS WERE HELD IN JANUARY 2022 TO ENGAGE COMMUNITY LEADERS

AND CHAMPIONS IN PRIORITIZING HEALTH PRIORITES THAT EMERGED FROM THE DATA

GATHERING PHASE (NAMELY, ACCESSIBLE AND COORDINATED CARE, CULTURAL

HUMILITY AND INCLUSIVE CARE, FOOD ACCESS AND SECURITY, HOUSING, MENTAL

HEALTH AND WELLBEING, AND WORKFORCE DEVELOPMENT). 140 PARTICIPANTS FROM

57 DIFFERENT ORGANIZATIONS AND AGENCIES PARTICIPATED AND PROVIDED RATINGS

BY THREE CRITERIA: IMPACT, COMMUNITY READINESS, AND EQUITY.

THE DATA GATHERING AND COMMUNITY ENGAGEMENT ACTIVITIES PROVIDED INSIGHTS

INTO THE UNIQUE EXPERIENCES AND PERSPECTIVES OF POPULATIONS WHO HAVE BEEN

HISTORICALLY UNDER OR UNREPRESENTED. POPULATIONS OF FOCUS INCLUDED:

BLACK, NATIVE AMERICAN, AND PEOPLE OF COLOR; PEOPLE WHO ARE NON-BINARY,

GENDERQUEER, FLUID, AND TRANSGENDER; PEOPLE WITH LIMITED ENGLISH

PROFICIENCY (LEP); PEOPLE WITH DISABILITIES; PEOPLE WHO ARE LGBTQ+; OLDER

ADULTS OVER 65 YEARS OF AGE; REFUGEES & NEWLY IMMIGRATED INDIVIDUALS;

PEOPLE EXPERIENCING POVERTY OR LOWER SOCIO-ECONOMIC STATUS; AND YOUTH.

UNIVERSITY OF VERMONT MEDICAL CENTER:

PART V, SECTION B, LINE 6B: THE 2022 CHNA PROJECT TEAM INCLUDED MEMBERS OF THE UVMMC, COMMUNITY BENEFITS TEAM AS WELL AS THE REPRESENTATIVES FROM THE CENTER FOR RURAL STUDIES AT THE CENTRAL VERMONT. AS DISCUSSED ABOVE THE CHNA PROJECT WAS ALSO GUIDED BY A STEERING COMMITTEE THAT INCLUDED MEMBERS OF COMMUNITY-BASED ORGANIZATIONS, LOCAL AND REGIONAL INSTITUTIONS, AND STATE AGENCIES INCLUDING: BUILDING BRIGHT FUTURES, LAKE CHAMPLAIN CHAMBER OF COMMERCE; VERMONT DEPARTMENT OF HEALTH; VERMONT AGENCY OF HUMAN SERVICES; ABENAKI NATION OF MISSISOUOI; CENTER FOR HEALTH & LEARNING; HUNGER FREE VERMONT; COMMUNITY HEALTH CENTERS OF BURLINGTON; CHAMPLAIN HOUSING TRUST; CITY OF BURLINGTON (RACIAL EQUITY, INCLUSION & BELONGING OFFICE); HOWARD CENTER; CHITTENDEN COUNTY REGIONAL PLANNING COMMISSION; SASH AT CATHEDRAL SQUARE; PRIDE CENTER OF VERMONT; WINOOSKI HIGH SCHOOL; US COMMITTEE FOR REFUGEES AND IMMIGRANTS VERMONT; VERMONT PUBLIC HEALTH INSTITUTE; UNITED WAY OF NORTHWEST VERMONT MERCY CONNECTIONS; CHAMPLAIN ISLANDERS DEVELOPING ESSENTIAL RESOURCES; MENTAL HEALTH FIRST BTV; CHAMPLAIN VALLEY SUPERINTENDENTS ASSOCIATION; ASSOCIATION OF AFRICANS LIVING IN VERMONT; AND THE CHAMPLAIN VALLEY OFFICE OF ECONOMIC OPPORTUNITY.

- INCREASE ACCESS TO LOCAL GROWERS AND PROGRAMS THAT REDIRECT SURPLUS FOOD

HOUSING:

EXPAND WRAP AROUND SERVICES FOR PEOPLE IN PERMANENT AND AFFORDABLE

Part V Facility Information (continued)

Schedule H (Form 990) 2022

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

HOUSING

- PROMOTE CULTURAL HUMILITY TRAINING FOR HOUSING SERVICES PROVIDERS
- DECREASE THE GAP IN LIVABLE WAGES AND HOUSING AFFORDABILITY

MENTAL HEALTH AND WELLBEING:

- SUPPORT CULTURAL CENTERS AND COMMUITY GATHERING SPACES
- ENGAGE WITH YOUTH TO UNDERSTAND THEIR NEEDS AND INCREASE RESOURCES

AVAILABLE FOR THEM

- INTEGRATE MENTAL HEALTH SERVICES INTO ALL PEDIATRIC AND PRIMARY CARE

CLINICS

WORKFORCE DEVELOPMENT

- ADDRESS WAGE GAPS IN EDUCATION AND HELPING PROFESSIONS
- DIVERSIFY WORKFORCE AND INCREASE INVESTMENTS IN GROUPS ADRESSING SOCIAL

DETERMINANTS OF HEALTH

- ADDRESS COST AND HOUSING STOCK LIMITATIONS THAT ARE A BARRIER TO

RECRUITMENT AND RETENTION

SHARED THAT ASKED PARTICIPANTS TO IDENTIFY THE TOP PRIORITIES. BASED ON

COMMUNITY IMPUT, THE PRIORITIES THAT ADVANCED TO THE UVMMC BOARD WERE

INCLUSIVE CARE, HOUSING, AND MENTAL HEALTH AND WELLBEING. THE

IMPLEMENTATION STRATEGY FOCUSES ON THESE TOP PRIORITIES, BUT INCLUDES

COMMITMENTS RELATED TO THE REMAINING PRIORITIES WHERE THERE WAS DETERMINED

TO BE A CLOSE RELATIONSHIP FOR EXAMPLE, THE IMPLEMENTATION STRATEGY

CONTAINS COMMITMENTS RELATED TO HOUSING ON THE WORKFORCE AND WORKFORCE

DEVELOPMENT, AS WELL AS COMMITMENTS RELATED TO COORDINATED HEALTH CARE

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

THAT ARE GEARED TOWARD PROMOTING INCLUSIVITY IN HEALTH CARE.

IN PURSUIT OF THE PRIORITIES MENTIONED IN THE CHNA, THE UVM MEDICAL CENTER

ENGAGED IN A NUMBER OF COMMUNITY HEALTH EDUCATION PROGRAMS PROMOTING

ACCESSIBLE, COORDINATED, INCLUSIVE HEALTH CARE SUCH AS A SELF-HELP FALLS

INJURY PREVENTION INITIATIVE, A COVID-19 RECOVERY SUPPORT GROUP, AS WELL

AS NUMERIOUS HEALTH FAIRS, CONFERENCES, LECTURES, AND PRESENTATIONS, WHICH

INCLUDED TOPICS COVERING MENTAL HEALTH AND WELLBEING. ADDITIONALLY, THE

ORGANIZATION ASSISTED VULNERABLE PATIENTS AND PATIENTS EXPERIENCE

FINANCIAL HARDSHIP BY PROVIDING TRANSPORTATION TO APPOINTMENTS AND

FINANCIAL ASSISTANCE WITH DURABLE MEDICAL EQUIPMENT, PHARMACY NEEDS, OR IN

SOME CASES, HOTEL LODGING.

ADDITIONALLY, SOCIAL AND ENVIRONMENTAL INITIATIVES UNDERTAKEN BY THE UVM

MEDICAL CENTER INCLUDED MENTORSHIP PROGRAMS, SUPPORT AND FUNDING OF AN

OUTREACH TEAM PUTTING MENTAL HEALTH CLINICIANS ON THE STREET IN URBAN

AREAS, AND OPERATING A COMMUNITY YOUTH GARDEN.

WORKFORCE DEVELOPMENT AND HOUSING SHORTAGES WERE ADDRESSED BY BUILIDING

TWO APARTMENT COMPLEXES EXCLUSIVELY FOR UVMMC EMPLOYEES, FOR WHICH INCOME

BASED SUBSIDIES WERE OFFERED, IN ADDITION TO SIGNIFICANT FINANCIAL OUTLAYS

IN TEACHING MEDICAL PROFESSIONALS, INCLUDING RESIDENTS, AS REPORTED IN

SCHEDULE H, PART I, LINE 7F.

FINALLY, THE ORGANIZATION MADE OVER \$2.5 MILLION IN CASH AND IN-KIND

CONTRIBUTIONS FOR COMMUNITY BENEFIT (AS REPORTED IN SCHEDULE H, PART I,

LINE 71) FOR COMMUNITY GRANTS, PATIENT SUPPORT FUNDS, AND DONATIONS TO

UNIVERSITY OF VERMONT MEDICAL CENTER:

PART V, SECTION B, LINE 16J: IN ADDITION TO POSTING OUR GUIDELINES AND
PLAIN LANGUAGE SUMMARY ONLINE, AT THE TIME OF SERVICE, REGISTRATION AND
CHECK-IN STAFF PROVIDE A COPY OF THE PLAIN LANGUAGE SUMMARY TO ALL
PATIENTS WHO HAVE OR WILL HAVE A BALANCE AND TO THOSE WHO EXPRESS
FINANCIAL HARDSHIP. ADDITIONALLY, PLAIN LANGUAGE SUMMARIES ALONG WITH RACK
CARDS REFERENCING OUR ASSISTANCE PROGRAM ARE PLACED IN ALL REGISTRATION
WAITING ROOMS. FROM REGISTRATION, PATIENTS ARE ROUTINELY REFERRED TO OUR
FINANCIAL ADVOCACY DEPARTMENT OR COMMUNITY HEALTH IMPROVEMENT. BOTH AREAS
PROVIDE KNOWLEDGE AND ASSISTANCE IN THE APPLICATION PROCESS FOR CHARITY
AND OTHER APPLICABLE FUNDING SOURCES. ADVOCATES ACTIVELY EDUCATE ALL
INPATIENT, OBSERVATION AND OUTPATIENT INVASIVE SERVICE PATIENTS OF OUR
PROGRAM, PRIOR TO OR CONCURRENT WITH THE PATIENTS' STAY, SUBSEQUENTLY
AIDING IN THE APPLICATION PROCESS FOR STATE AID AND UVM MEDICAL CENTER'S
FINANCIAL PROGRAM.

UNIVERSITY OF VERMONT MEDICAL CENTER:

PART V, SECTION B, LINE 20E: (ALSO APPLICABLE TO LINE 20A) THE UNIVERSITY

OF VERMONT MEDICAL CENTER'S BAD DEBT POLICY PROVIDES THAT UVMMC SHALL NOT

TAKE ANY EXTRAORDINARY COLLECTION ACTIONS.

PART V, SECTION B, LINES 7A AND 10A: HOSPITAL FACILITY'S WEBSITE

HTTPS://WWW.UVMHEALTH.ORG/MEDCENTER/ABOUT-UVM-MEDICAL-CENTER/THE-COMMUNI TY/NEEDS-ASSESSMENT PART V, SECTION B, LINE 15E WHILE THE ASSISTANCE POLICY DOES NOT PROVIDE A LIST OF "EXTERNAL" CONTACT INFORMATION FOR NON UVM MEDICAL CENTER PARTIES OR AGENCIES WHO MAY ASSIST PATIENTS IN THE APPLICATION PROCESS, APPLICATION COMPLETION AID IS WELL PUBLISHED WITH MULTIPLE INTERNAL, ORGANIZATIONAL AND UVM MEDICAL CENTER COMMUNITY HEALTH ASSISTANCE TEAM MEMBERS AVAILABLE TO ASSIST OUR PATIENTS. IT IS ALSO IMPORTANT TO NOTE, PATIENTS ARE REVIEWED IN ADVANCE OF SERVICE FOR POTENTIAL HARDSHIP; THE UNINSURED AND UNDERINSURED PATIENTS WHO ARE IDENTIFIED ARE ACTIVELY COUNSELED WITH HELP FOR GOVERNMENT AND EXCHANGE PROGRAMS AS WELL AS ASSISTANCE IN THE UVM MEDICAL CENTER FINANCIAL ASSISTANCE PROGRAM. PART V, LINES 16A-16C: FINANCIAL ASSISTANCE POLICY RESOURCES THE FINANCIAL ASSISTANCE POLICY ("FAP"), THE FAP APPLICATION FORM, AND A PLAIN LANGUAGE SUMMARY OF THE FAP WAS WIDELY AVAILABLE AT THE UVMMC FINANCIAL ASSISTANCE WEBPAGE LOCATED AT: HTTPS://WWW.UVMHEALTH.ORG/MEDCENTER/PATIENTS-AND-VISITORS/BILLING-INSURA NCE-AND-REGISTRATION/FINANCIAL-ASSISTANCE

Section D. Other Health	Caua Faailitiaa Th	at Aug Natliagnach	Dawistavad	au Cinailaulu	Dagamii	4 aa a Uaa	mital Fasilit
secnon D. Omer neamn	Care Facilines in	at are Not i icenseo.	Redistered.	or Similariv	Recoonize	1 88 8 608	onai Faciliix

				_		
(list	in	order	of size.	from	largest to	o smallest)

How many non-hospital health care facilities did the organization operate during the	tax year?6
Name and address	Type of facility (describe)
1 UVM MEDICAL CENTER DIALYSIS S BURLINGT	
35 JOY DRIVE	
SOUTH BURLINGTON, VT 05403	DIALYSIS
2 UVM MEDICAL CENTER DIALYSIS RUTLAND	
160 ALLEN STREET	
RUTLAND, VT 05701	DIALYSIS
3 UVM MEDICAL CENTER DIALYSIS BERLIN	
130 FISHER ROAD	
BERLIN, VT 05602	DIALYSIS
4 UVM MEDICAL CENTER DIALYSIS ST ALBANS	
7-8 CREST ROAD	
ST ALBANS, VT 05478	DIALYSIS
5 UVM MEDICAL CENTER DIALYSIS BURLINGTON	
111 COLCHESTER AVE	
BURLINGTON, VT 05401	DIALYSIS
6 UVM MEDICAL CENTER DIALYSIS NEWPORT	
189 PROUTY DRIVE	
NEWPORT, VT 05855	DIALYSIS
	I

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8, and 9h
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (for example, open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART I, LINE 3C:

ELIGIBILITY FOR FINANCIAL ASSISTANCE WILL BE CONSIDERED FOR THOSE WHO ARE

UNINSURED, UNDERINSURED, AND INELIGIBLE FOR ANY GOVERNMENT HEALTH CARE

BENEFIT PROGRAM. TO QUALIFY FOR FINANCIAL ASSISTANCE, AN ELIGIBLE PATIENT

MUST PASS BOTH AN INCOME AND ASSETS TEST. INCOME IS SET AT A MAXIMUM OF

400% OF FEDERAL POVERTY LEVEL GUIDELINES ("FPLG") AND THE ASSETS TEST IS

SET AT \$50,000 LIQUID ASSETS, AS FURTHER DEFINED AND DESCRIBED IN THE

POLICY. ASSISTANCE IS GRANTED BASED UPON THE PATIENT'S INCOME FPLG.

ADDITIONALLY AND INDEPENDENTLY, FINANCIAL ASSISTANCE IS AVAILABLE TO

MEDICALLY INDIGENT INDIVIDUALS WHOSE HOSPITAL BILLS EXCEED 30% OF ANNUAL

HOUSEHOLD INCOME.

PATIENTS MUST RESIDE WITHIN THE UNIVERSITY OF VERMONT MEDICAL CENTER'S

SERVICE AREA, WHICH INCLUDES ALL OF VERMONT AND SELECT COUNTIES IN NEW

YORK AND NEW HAMPSHIRE, UNLESS MEDICAL SERVICES WERE URGENT OR EMERGENT IN

NATURE. FINANCIAL ASSISTANCE FOR RESIDENTS OUTSIDE OF THE UVMMC SERVICE

AREA WILL BE GRANTED IN UNIQUE CIRCUMSTANCES AND WITH APPROPRIATE

<u>APPROVAL</u> • 232100 11-18-22

PART I, LN 7 COL(F):

THE PROVISION FOR BAD DEBT INCLUDED ON FORM 990, PART IX, LINE 25 BUT

SUBTRACTED FOR PURPOSES OF CALCULATING THE AMOUNT REPORTED ON LINE 7(F) IS

\$0. ALL PATIENT RELATED BAD DEBT IS SHOWN AS A DEDUCTION FROM PATIENT

REVENUE. A VERY SMALL PORTION OF BAD DEBT ATTRIBUTABLE TO NON-PATIENTS IS

INCLUDED IN LINE 24E OF THE STATEMENT OF FUNCTIONAL EXPENSES.

PART I, LINE 7

UVM MEDICAL CENTER UTILIZED ITS COST ACCOUNTING SYSTEM TO CALCULATE THE

AMOUNTS REPORTED IN THE TABLE ON LINE 7, AS WELL AS LYON SOFTWARE'S

COMMUNITY BENEFIT INVENTORY FOR SOCIAL ACCOUNTABILITY. THE COST

ACCOUNTING SYSTEM ADDRESSES ALL PATIENT SEGMENTS, INCLUDING, BUT NOT

LIMITED TO, INPATIENT, OUTPATIENT, EMERGENCY ROOM, PRIVATE INSURANCE,

MEDICAID, MEDICARE, UNINSURED AND SELF PAY. THE COST-TO-CHARGE RATIO

DERIVED FROM WORKSHEET 2 WAS ALSO UTILIZED FOR SOME OF THE FIGURES

REPORTED IN THE TABLE ON LINE 7.

THE UNIVERSITY OF VERMONT MEDICAL CENTER'S ANNUAL MEDICAID PROVIDER TAX

IS ASSESSED ON VERMONT ACUTE CARE HOSPITALS BY THE STATE OF VERMONT.

THE TAX ASSESSMENT IS CALCULATED AS 6% OF A HOSPITAL'S BASE YEAR NET

PATIENT CARE REVENUE.

PART III, LINE 2:

UVM MEDICAL CENTER'S FINANCIAL STATEMENTS INCLUDE A FOOTNOTE DESCRIBING

BAD DEBT EXPENSE. RECEIVABLES ARE REPORTED NET OF AN ALLOWANCE FOR

DOUBTFUL ACCOUNTS. THE PROVISION FOR PATIENT RELATED BAD DEBTS IS REPORTED

AS A DEDUCTION FROM GROSS REVENUE. THIS EXPENSE IS DETERMINED AS A

PART III, LINE 8:

THE AMOUNT REPORTED IN PART III, LINE 6, MEDICARE ALLOWABLE COSTS OF CARE, IS DERIVED FROM UVM MEDICAL CENTER'S MEDICARE COST REPORT, WORKSHEET D-1, COMPUTATION OF INPATIENT OPERATING COSTS, WORKSHEET E PART B, CALCULATION Schedule H (Form 990) OF OUTPATIENT SETTLEMENT, AND WORKSHEET I-4, COMPUTATION OF AVERAGE COST

PER TREATMENT FOR OUTPATIENT RENAL DIALYSIS. WHILE UVM MEDICAL CENTER HAS

HISTORICALLY FOLLOWED THE CATHOLIC HOSPITAL ASSOCIATION'S GUIDANCE AND HAS

NOT CONSIDERED ANY MEDICARE SHORTFALL (REPORTED IN PART III, LINE 7) AS A

COMMUNITY BENEFIT, IT IS LIKELY THAT SOME PORTION OF MEDICARE PATIENTS

WOULD HAVE QUALIFIED FOR CHARITY CARE UNDER OUR POLICIES IN THE ABSENCE OF

MEDICARE COVERAGE, SUCH THAT SHORTFALLS ASSOCIATED WITH THOSE PATIENTS

WOULD OTHERWISE HAVE BEEN INCLUDED IN OUR COMMUNITY BENEFITS.

PART III, LINE 9B:

THE UVM MEDICAL CENTER CREDIT AND COLLECTIONS POLICY IS DETACHED IN TERMS

OF WHETHER PATIENTS QUALIFY FOR ASSISTANCE. INVOICES OF PATIENTS WHO DO

QUALIFY OR ARE KNOWN TO QUALIFY WILL NOT AGE TO COLLECTIONS AND ARE NOT

PURSUED. BALANCES THAT REMAIN UNPAID AFTER THE APPROPRIATE DISCOUNT HAS

BEEN ADJUSTED WILL AGE TO COLLECTIONS.

AN EXTENSION OF UP TO 120 DAYS CAN BE GRANTED IN THE COLLECTION AGENCY
WINDOW WHEN PATIENTS APPLY AND ARE APPROVED FOR ASSISTANCE WITHIN THE
APPLICATION WINDOW.

THE COLLECTION PROCESS IN PLACE AT UVM MEDICAL CENTER INCLUDES GENERATION

OF MONTHLY STATEMENTS, FOLLOWED BY A PRE-COLLECTION LETTER OVER THE COURSE

OF 120 DAYS. IN THE CASE OF UNDELIVERABLE MAIL, EFFORTS WILL BE MADE TO

REACH THE PATIENT BY TELEPHONE. IF A NEW BILLING ADDRESS IS OBTAINED, THE

120 DAY WINDOW WILL BEGIN AGAIN. IF NO CONTACT CAN BE MADE AND PAYMENT IS

NOT RECEIVED WITHIN THE REVISED 120 DAY WINDOW, THE ACCOUNT WILL BE

REFERRED TO A COLLECTION AGENCY. IF CONTACT IS MADE, THE PATIENT WILL BE

OFFERED A BUDGET PLAN. ALL STATEMENTS, LETTERS AND CONTACT WILL INCLUDE

THE FACT THAT FINANCIAL ASSISTANCE IS AVAILABLE.

SCHEDULE H PART V:

IN ADDITION TO THE FACILITIES OPERATED BY THE UNIVERSITY OF VERMONT

MEDICAL CENTER, INC. (UVM MEDICAL CENTER) LISTED IN SECTION A AND

SECTION D, UVM MEDICAL CENTER OPERATES 30 ADDITIONAL CLINIC SITES

AROUND ITS SERVICE AREA. EACH OF THESE SITES IS COVERED UNDER THE UVM

MEDICAL CENTER HOSPITAL LICENSE. ALL LISTED OR NON-LISTED FACILITIES

OPERATED BY UVM MEDICAL CENTER OR ITS SUBSIDIARIES FOLLOW ALL OF THE

SAME POLICIES AND PROCEDURES AS THE UVM MEDICAL CENTER.

PART VI, LINE 2:

UVM MEDICAL CENTER OFFERS FREE TO THE COMMUNITY A WIDE RANGE OF HEALTH,

PREVENTION AND WELLNESS PROGRAMS, ALL OF WHICH ADDRESS THE HEALTH CARE

NEEDS OF THE COMMUNITY AND LIMIT THE NEED FOR MORE EXPENSIVE ACUTE CARE.

IN CONJUNCTION WITH THE UNIVERSITY OF VERMONT, THE ORGANIZATION OPERATES

THE FRYMOYER COMMUNITY HEALTH RESOURCE CENTER, WHICH OFFERS FREE,

PERSONALIZED ASSISTANCE TO HELP COMMUNITY MEMBERS FIND INFORMATION ABOUT

MEDICAL CONDITIONS, HEALTHIER LIFESTYLE HABITS, AND MAKE INFORMED

HEALTHCARE DECISIONS. ADDITIONALLY, THE UVM MEDICAL CENTER PARTNERS WITH

A NUMBER OF COMMUNITY HEALTH RESOURCE GROUPS, INCLUDING THE UNITED WAY,

THE VISITING NURSE ASSOCIATION, THE HOWARD CENTER AND THE COMMUNITY HEALTH

CENTER TO ADDRES THE NEEDS OF VERMONT AND NORTHERN NEW YORK RESIDENTS. A

MORE COMPREHENSIVE LIST OF HEALTH, WELLNESS AND SAFETY PROGRAMS CONDUCTED

BY OR IN CONJUCTION WITH UVM MEDICAL CENTER IS AVAILABLE AT

HTTPS://WWW.UVMHEALTH.ORG/MEDCENTER/DEPARTMENTS-AND-PROGRAMS/COMMUNITY-HEAL

TH-IMPROVEMENT.

PART VI, LINE 3:

PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE: UVM MEDICAL CENTER

UTILIZES A VARIETY OF METHODS TO INFORM, EDUCATE AND ASSIST PATIENTS IN

IDENTIFYING PAYMENT SOURCES, INCLUDING STATE / FEDERAL PROGRAMS AS WELL

AS OUR PATIENT ASSISTANCE PROGRAM.

INFORM & EDUCATE:

PATIENT EDUCATION IS PROVIDED ACROSS THE CONTINUUM OF CARE. PATIENT

BENEFIT ADVISORS, FINANCIAL ADVOCATES, REGISTRARS, CASE MANAGERS, SOCIAL

WORKERS AND CUSTOMER SERVICE REPRESENTATIVES ACTIVELY INFORM AND EDUCATE

PATIENTS ON THE PROGRAM, GUIDELINES, REQUIREMENTS FROM:

- PRE-ARRIVAL SCREENING/REGISTRATION TO POINT OF SALE EDUCATION AT REGISTRATION
- AT THE BEDSIDE OF AN INPATIENT OR OBSERVATION PATIENT
- AFTER DISCHARGE WITH CONTINUED FOLLOW-UP BY FINANCIAL ADVOCATES AND
- DURING THE SELF-PAY BILLING FOLLOW-UP PROCESS.

PATIENTS ARE INFORMED OF THE PROGRAM, APPLICATIONS AND ASSISTANCE WITH

COMPLETION ARE PROVIDED WITH FINANCIAL ADVOCATES ALSO PROVIDING EDUCATION

AND ASSISTANCE FOR MEDICAID AND HEALTH INFORMATION EXCHANGE PROGRAMS,

ALONG WITH ASSISTANCE IN APPLYING FOR THE UVM MEDICAL CENTER FINANCIAL

ASSISTANCE PROGRAM. PATIENTS ARE ROUTINELY REFERRED TO ADVOCATES AND

ADVISORS IN ADVANCE OF SERVICE WITH ADVOCATES ACTIVELY ASSISTING PATIENTS

WHO ARE ADMITTED TO THE ORGANIZATION URGENTLY OR EMERGENTLY. POLICIES,

SUMMARIES AND APPLICATIONS ARE AVAILABLE AT ALL REGISTRATION LOCATIONS,

THEY ARE REFERENCED IN ALL INTERVIEW PROCESSES AND FURTHER AVAILABLE IN

THE WAITING AREAS. OUR ORGANIZATIONAL WEBSITES PROVIDE EDUCATION,

APPLICATIONS, POLICIES, SUMMARIES, FAQ DOCUMENTS ALONG WITH CONTACT

INFORMATION AS A PASSIVE MEANS OF COMMUNICATION IN ADDITION TO THE ACTIVE

EDUCATION REFERENCED PREVIOUSLY. OUR BILLING STATEMENTS REFLECT

FINANCIAL ASSISTANCE HELP AND OUR COMMUNITY BENEFIT TEAM EDUCATE WITHIN

THE COMMUNITY ON OUR PROGRAMS. APPLICATIONS AND INFORMATION ARE

ADDITIONALLY AVAILABLE IN THE LOCAL COMMUNITY HEALTH CENTERS.

ASSIST:

- ALL INPATIENT AND OUTPATIENT PROCEDURES ARE FINANCIALLY SCREENED TO

 IDENTIFY THE UNDERINSURED OR UNINSURED PATIENT POPULATION. PRIOR TO

 SERVICE, CONCURRENT WITH SERVICE AND POST SERVICE, OUR PATIENT FINANCIAL

 COUNSELORS WILL CALL AND/OR MEET WITH PATIENTS AND FAMILIES TO EDUCATE

 THEM ON THE AVAILABLE PROGRAMS AND WHERE APPLICABLE, ASSIST IN THE

 APPLICATION PROCESS. THIS INCLUDES STATE AND FEDERAL AID APPLICATIONS AND

 THE UVM MEDICAL CENTER CHARITY APPLICATION PROCESS.
- OUR FINANCIAL COUNSELORS/ADVOCATES HAVE BEEN CERTIFIED AS ASSISTERS IN
 THE STATE OF VT AND WILL ADDITIONALLY AID PATIENTS IN THE APPLICATION
 PROCESS FOR HEALTH EXCHANGE INSURANCE, MEDICAID AND THE FINANCIAL
 ASSISTANCE PROGRAMS. COUNSELORS WILL ADDITIONALLY MEET WITH PATIENTS AT
 THE BEDSIDE TO HELP COMPLETE THE APPLICATIONS, PROVIDE DETAILS ON
 SUPPORTING DOCUMENTATION NEEDS AND FACILITATE AND EXPEDITE THE REVIEW
 PROCESS UNTIL A NOTICE OF DECISION HAS BEEN RECEIVED.
- APPLICATION ASSISTANCE FOR A VARIETY OF PROGRAMS, INCLUDING THE STATE AND
 FEDERAL MEDICAID APPLICATION PROCESS, THE PATIENT ASSISTANCE PROGRAM
 APPLICATION (CHARITY) AS WELL AS ASSIST WITH FINANCIAL ASSISTANCE TO
 PATIENTS FOR PHARMACEUTICALS. PROCESSES HAVE BEEN ESTABLISHED TO REFER
 URGENT CARE AND EMERGENCY DEPARTMENT PATIENTS TO THE PROGRAM, WHERE CASE
 MANAGERS ASSIST IN BOTH THE APPLICATION PROCESS AND COMMUNITY RESOURCE
 NEEDS IDENTIFICATION. ADDITIONALLY, THE CASE MANAGERS RECEIVE AND REVIEW
 REPORTS FOR THE UNINSURED EMERGENCY PATIENTS WHO HAVE FREQUENTED THE
 EMERGENCY DEPARTMENT MORE THAN 1 TIME PER MONTH. THE MANAGERS WILL THEN

Part VI Supplemental Information (Continuation)

REACH OUT TO THE PATIENTS, SEEKING TO ASSIST PATIENTS IN IDENTIFYING

FINANCIAL SPONSORSHIP.

PART VI, LINE 4:

COMMUNITY INFORMATION: UVM MEDICAL CENTER IS BOTH A COMMUNITY HOSPITAL

AND, IN PARTNERSHIP WITH THE UNIVERSITY OF VERMONT, THE STATE'S ONLY

ACADEMIC MEDICAL CENTER. IN ITS COMMUNITY HOSPITAL ROLE, UVM MEDICAL

CENTER SERVES 175,616 RESIDENTS IN CHITTENDEN AND GRAND

ISLE COUNTIES. THESE COUNTIES REPRESENT THE FASTEST AND THE THIRD FASTEST

GROWING POPULATIONS IN THE STATE. CHITTENDEN COUNTY CONTINUES TO BE THE

MOST RACIALLY AND ETHNICALLY DIVERSE COUNTY IN VERMONT.

1 IN 8 RESIDENTS IN CHITTENDEN AND GRAND ISLE COUNTIES ARE BELOW THE

FEDERAL POVERTY LEVEL. MEDIAN HOUSEHOLD INCOMES HAVE INCREASED ACROSS THE

HEALTH SERVICE AREA, YET DISPARITIES REMAIN BY RACE AND ETHNICITY AND SEX.

THE OVERALL HIGH SCHOOL GRADUATION RATE IS 94% YET DISPARITIES ARE EVIDENT

BY RACE AND ETHNICITY.

PART VI, LINE 5:

PROMOTION OF COMMUNITY HEALTH: UVM MEDICAL CENTER IS GOVERNED BY A BOARD

OF COMMUNITY VOLUNTEERS FROM ITS SERVICE AREA, INCLUDING ITS PRIMARY,

SECONDARY AND TERTIARY REFERRAL REGION. THE MAJORITY OF BOARD MEMBERS ARE

INDEPENDENT AND NOT DIRECTLY AFFILIATED WITH THE ORGANIZATION. UVM MEDICAL

CENTER'S MEDICAL STAFF IS AN "OPEN STAFF" MODEL WITH MEMBERSHIP GOVERNED

BY THE MEDICAL STAFF'S BY-LAWS, AND INCLUDES APPROXIMATELY 720 EMPLOYED

PHYSICIANS AND 170 COMMUNITY-BASED PHYSICIANS. AS A NON-PROFIT, ANY

SURPLUS FUNDS GENERATED BY UVM MEDICAL CENTER ARE RE-INVESTED IN THE

ORGANIZATION TO SUPPORT ITS MISSION. PLEASE SEE SCHEDULE O FOR A MORE

DETAILED DESCRIPTION OF UVM MEDICAL CENTER'S ROLE IN ITS REGIONAL HEALTH
CARE SYSTEM AND COMMUNITY BENEFIT ACTIVITIES.

PART VI, LINE 6:

AFFILIATED HEALTH CARE SYSTEM:

AS OF OCTOBER 1, 2011, THE UNIVERSITY OF VERMONT MEDICAL CENTER, INC. (UVM MEDICAL CENTER) AND THE UNIVERSITY OF VERMONT HEALTH NETWORK-CENTRAL VERMONT MEDICAL CENTER, INC. (UVM HEALTH NETWORK-CENTRAL VERMONT MEDICAL CENTER), BECAME MEMBERS OF THE UNIVERSITY OF VERMONT HEALTH NETWORK, (UVM HEALTH NETWORK), AN INTEGRATED SYSTEM OF CARE SERVING THE COMMUNITIES OF VERMONT AND NORTHERN NEW YORK. ON JANUARY 1, 2013 UVM HEALTH NETWORK BECAME THE SOLE MEMBER OF COMMUNITY PROVIDERS, INC. (CPI), THE SOLE MEMBER OF CHAMPLAIN VALLEY PHYSICIANS HOSPITAL (CVPH), ELIZABETHTOWN COMMUNITY HOSPITAL (ECH) AND ALICE HYDE MEDICAL CENTER (AHMC). ON APRIL 1, 2017, UVM HEALTH NETWORK BECAME THE SOLE MEMBER OF PORTER MEDICAL CENTER, INC. ON JANUARY 1, 2018 UVM HEALTH NETWORK ALSO BECAME THE SOLE MEMBER OF UVM HEALTH NETWORK HOME HEALTH & HOSPICE. UVM HEALTH NETWORK IS CARRYING OUT CENTRALIZED ACTIVITIES FOR THE BENEFIT OF PATIENTS OF ALL PARTNER ORGANIZATIONS, INCLUDING IMPROVING ACCESS TO LOCAL CARE, COST SAVINGS THROUGH GREATER JOINT PURCHASING POWER, ENHANCING INFORMATION TECHNOLOGY, INCREASING ACADEMIC OPPORTUNITIES FOR PHYSICIANS, ENGAGING IN REGIONAL STRATEGIC PLANNING, AND PARTICIPATING IN JOINT QUALITY AND CLINICAL INITIATIVES, AND COLLABORATIVE EFFORTS. UVM MEDICAL CENTER REGULARLY PARTNERS WITH OTHER ORGANIZATIONS AND PROVIDERS TO HELP MEET THE NEEDS OF ITS COMMUNITY. THIS INCLUDES WORKING WITH OTHER ORGANIZED SYSTEMS OF CARE (LIKE HOME HEALTH AGENCIES, OTHER VERMONT HOSPITALS, AND PHYSICIAN PRACTICES), AS WELL AS COMMUNITY-BASED ORGANIZATIONS WHOSE MISSIONS ARE SIMILAR TO OURS. FOR EXAMPLE, UVM MEDICAL CENTER COLLABORATES WITH

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations. Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information.

Open to Public

Inspection

OMB No. 1545-0047

Name of th	ne organization							Employer	identification number
		THE	UNIVERSITY	OF	VERMONT	MEDICAL	CENTER		03-0219309
Part I	General Infor	mation o	on Grants and Assista	nce					

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection X Yes criteria used to award the grants or assistance? Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of 1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of (e) Amount of (g) Description of (h) Purpose of grant valuation (book, or government (if applicable) cash grant noncash noncash assistance or assistance FMV, appraisal, assistance other)

AMERICAN CANCER SOCIETY 30 SPEEN STREET COMMUNITY HEALTH 13-1788491 501(C)(3) TMPROVEMENT FRAMINGHAM, MA 01701 80,000. 0 ANEW PLACE PO BOX 1481 COMMUNITY HEALTH 03-0287599 501(C)(3) TMPROVEMENT BURLINGTON, VT 05401 34,400 0. AREA HEALTH EDUCATION CENTER 1 SO. PROSPECT ST COMMUNITY HEALTH 03-0179440 501(C)(3) BURLINGTON, VT 05401 460,000 0. TMPROVEMENT BOYS AND GIRLS CLUB OF BURLINGTON INC - 62 OAK STREET - BURLINGTON COMMUNITY HEALTH 03-0179307 501(C)(3) IMPROVEMENT VT 05401 50 000 0. CHAMPLAIN HOUSING TRUST 88 KING STREET COMMUNITY HEALTH 22-2536446 501(C)(3) IMPROVEMENT BURLINGTON, VT 05401 101 049 0. CHITTENDEN COMMUNITY TELEVISION 294 NO WINOOSKI AVENUE COMMUNITY HEALTH

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

Enter total number of other organizations listed in the line 1 table 3

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

22-2582888 501(C)(3)

Schedule I (Form 990) 2022

24.

IMPROVEMENT

BURLINGTON, VT 05401

50 000

0

Part II Continuation of Grants and Other	Assistance to Doi	mestic Organizations	and Domestic Go	vernments (Sch	edule I (Form 990), Pa	rt II.)	
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CITY OF BURLINGTON							
149 CHURCH STREET							COMMUNITY HEALTH
BURLINGTON, VT 05401	03-6000410	OTHER GOV'T	23,000.	0.			IMPROVEMENT
COMMUNITY HEALTH CENTERS OF							
BURLINGTON - 617 RIVERSIDE AVENUE							COMMUNITY HEALTH
- BURLINGTON, VT 05401	23-7182584	501(C)(3)	105,000.	0.			IMPROVEMENT
DAD GUILD INC							
53 SUNSET DRIVE							COMMUNITY HEALTH
BURLINGTON, VT 05408	83-3889519	501(C)(3)	50,000.	0.			IMPROVEMENT
HUDSON HEADWATERS HEALTH NETWORK							
9 CAREY ROAD							COMMUNITY HEALTH
QUEENSBURY, NY 12804	14-1628237	501(C)(3)	300,000.	0.			IMPROVEMENT
JANET S MUNT FAMILY ROOM INC							
20 ALLEN STREET							COMMUNITY HEALTH
BURLINGTON, VT 05401	81-5449524	501(C)(3)	50,000.	0.			IMPROVEMENT
PATHWAYS VERMONT INC							
125 COLLEGE ST STE 2							COMMUNITY HEALTH
BURLINGTON, VT 05401	30-0604758	501(C)(3)	50,000.	0.			IMPROVEMENT
,							
THE DREAM PROGRAM INC							
PO BOX 361							COMMUNITY HEALTH
WINOOSKI, VT 05404	26-0030908	501(C)(3)	25,000.	0.			IMPROVEMENT
TURNING POINT CENTER OF CHITTENDEN							
COUNTY INC - 191 BANK ST STE 200 -							COMMUNITY HEALTH
BURLINGTON, VT 05401	04-3682092	501(C)(3)	55,000.	0.			IMPROVEMENT
	51 2002072		33,330.	•			
UNITED WAY OF CHITTENDEN COUNTY							
412 FARRELL STREET							COMMUNITY HEALTH
SO. BURL., VT 05403	03-0217229	501(C)(3)	350,000.	0.			IMPROVEMENT

Part II Continuation of Grants and Other	Assistance to Doi	nestic Organizations	and Domestic Go	vernments (Sch	edule i (Form 990), Pa I	π II.) Τ	
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF VERMONT & STATE							
AGRICULTURAL COLLEGE - 85 SOUTH							
PROSPECT STREET - BURLINGTON, VT							COMMUNITY HEALTH
05405	03-0179440	501(C)(3)	50,000.	0.			IMPROVEMENT
UVM FOUNDATION							
411 MAIN STREET							COMMUNITY HEALTH
BURLINGTON, VT 05401	45-1556038	501(C)(3)	116,550.	0.			IMPROVEMENT
BORZINGION, VI USIGI	13 1330030	301(0)(3)	110,550.				
VERMONT HOUSING FINANCE AGENCY							
164 ST PAUL STREET							COMMUNITY HEALTH
BURLINGTON, VT 05401	03-0239902	501(C)(3)	17,000.	0.			IMPROVEMENT
·							
VERMONT RACIAL JUSTICE ALLIANCE							
70 S WINOOSKI AVENUE UNIT 204							COMMUNITY HEALTH
BURLINGTON, VT 05401	85-2891818	501(C)(3)	50,000.	0.			IMPROVEMENT
VERMONT RECOVERY NETWORK							
PO BOX 3042							COMMUNITY HEALTH
BURLINGTON, VT 05408	32-0251343	501(C)(3)	28,358.	0.			IMPROVEMENT
VERMONMERG FOR CRIMINAL HIGHIGE							
VERMONTERS FOR CRIMINAL JUSTICE							COMMUNITY HEALTH
REFORM - PO BOX 8753 - BURLINGTON, VT 05402	80-0906305	E01/G)/2)	F0 000	0			
VT 05402	80-0906305	501(0)(3)	50,000.	0.			IMPROVEMENT
VT BUSINESS ROUNDTABLE							
30 KIMBALL AVENUE, SUITE 300							COMMUNITY HEALTH
SO. BURL., VT 05403	22-2867726	501(C)(3)	50,000.	0.			IMPROVEMENT
r			, , , ,				
VT ETHICS NETWORK INC							
61 ELM STREET							COMMUNITY HEALTH
MONTPELIER, VT 05601	03-0336174	501(C)(3)	20,000.	0.			IMPROVEMENT
VT PROFESSIONALS OF COLOR NETWORK							
76 SAINT PAUL ST FL 7							COMMUNITY HEALTH
BURLINGTON, VT 05401	86-2667055	501(C)(3)	25,000.	0.			IMPROVEMENT

Schedule I (Form 990) 2022 THE UNIVERSITY	OF VERMOI	NT MEDICAL	CENTER		03-0219309	Page
Part III Grants and Other Assistance to Domestic Individuals Part III can be duplicated if additional space is needed.	. Complete if the	e organization answe	ered "Yes" on Form 9	990, Part IV, line 22.		
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assist	ance
ENDOWMENT SCHOLARSHIPS	7	10,000.	0.			
ALLIED HEALTH SCHOLARSHIPS	1	4,736.	0.			
NURSING SCHOLARSHIPS	22	79,750.	0.			
SOCIAL WORK INDIGENT NON-CASH	251	0.	298,301.	FMV	PHARMACEUTICALS, CREMATION SVCS, MEDICAL SUPPLIES, ETC	·.
			,			
Part IV Supplemental Information. Provide the information req	uired in Part I, lin	ie 2; Part III, column	(b); and any other ac	dditional information.		
PART I, LINE 2:						
UNIVERSITY OF VERMONT MEDICAL CENT	ER, INC.	(UVM MEDIC	CAL CENTER)	REQUIRES		
ITS GRANTEES TO PROVIDE SEMI-ANNUA	L AND FIN	IAL REPORTS	S WITH PERC	ENTAGES OF		
AWARD GOALS COMPLETED AS OF THE RE	PORT DATE	i.				
SCHOLARSHIP MONITORING						
THE ORGANIZATION REQUIRES STRICT A	PPLICATIO	N AND APPF	ROVAL CRITE	RIA FOR		
SCHOLARSHIP RECIPIENTS TO MAINTAIN	THE INTE	GRITY OF E	EACH RESPEC	TIVE		
AWARD.						

NURSING SCHOOL ASSISTANCE IS AWARDED TO APPLICANTS IN ORDER FOR THEM TO
OBTAIN A DEGREE IN NURSING. FOR THE APPLICANT TO QUALIFY FOR THE
SCHOLARSHIP, HE/SHE MUST AGREE TO USE IT TO HELP FURTHER UVM MEDICAL
CENTER'S CHARITABLE STATUS. THIS IS DONE BY HAVING THE APPLICANT COMMIT
TO TWO YEARS OF SERVICE AT THE ORGANIZATION AFTER SUCCESSFUL COMPLETION
OF THE DEGREE PROGRAM. IN ADDITION, A WRITTEN PROPOSAL STATING HOW
ATTAINMENT OF THE DEGREE WILL BENEFIT NURSING AT THE ORGANIZATION IS
REQUIRED.

ALLIED HEALTH SCHOLARSHIPS:

ALLIED HEALTH SCHOLARSHIPS ARE AWARDED TO SUPPORT THE CAREER

DEVELOPMENT OF UVM MEDICAL CENTER'S EMPLOYEES IN POSITION CATEGORIES

WHERE CURRENT AND PROJECTED SHORTAGES EXIST. FOR THE APPLICANT TO

QUALIFY FOR THE SCHOLARSHIP, THEY MUST BE AN EMPLOYEE OF UVM MEDICAL

CENTER FOR ONE YEAR OR MORE, COMPLETE AN APPLICATION AND WRITTEN ESSAY,

HAVE A HISTORY OF SOLID JOB PERFORMANCE, BE ACCEPTED INTO AN APPROVED

ACADEMIC PROGRAM, AND PROVIDE TWO LETTERS OF RECOMMENDATION. ONCE THE

SCHOLARSHIP IS AWARDED, RECIPIENTS MUST SIGN AN AGREEMENT TO WORK FOR

UVM MEDICAL CENTER FOR A MINIMUM OF THREE YEARS UPON GRADUATION, TAKE A

MINIMUM OF SIX CREDIT HOURS EACH SEMESTER, MAINTAIN HIGH GRADES, AND

WORK A MINIMUM OF 20 HOURS PER WEEK.

SCHOLARSHIPS FROM THE NURSING EDUCATION ENDOWMENT FUND AND THE MARY

FLETCHER HOSPITAL SCHOOL OF NURSING ALUMNI FUND:

ASSISTANCE FROM THE NURSING EDUCATION ENDOWMENT FUND IS AWARDED TO

ELIGIBLE APPLICANTS GOING INTO THE NURSING FIELD. APPLICANTS MUST BE

EMPLOYED AT LEAST TWO YEARS AT UVM MEDICAL CENTER, WORK AT LEAST 40

HOURS PER PAY PERIOD, BE ENROLLED IN A NURSING CERTIFICATE, DEGREE OR

DOCTORATE PROGRAM, AND HAVE NO CURRENT DISCIPLINARY ACTION IN THEIR

FILE. DECISION TO APPROVE FUNDING IS BASED ON THE APPLICANT'S COMPLETED

APPLICATION FORM, TWO LETTERS OF RECOMMENDATION, AND COMMITMENT TO TWO

YEARS OF SERVICE AT UVM MEDICAL CENTER AFTER SUCCESSFUL COMPLETION OF

THE DEGREE PROGRAM.

ASSISTANCE FROM THE MARY FLETCHER HOSPITAL SCHOOL OF NURSING ALUMNI

FUND IS ALSO AWARDED TO ELIGIBLE APPLICANTS GOING INTO THE NURSING

FIELD. APPLICANTS MUST BE ENROLLED IN EITHER A FORMAL OR CONTINUING

EDUCATION PROGRAM RELATED TO SOME ASPECT OF HEALTH CARE (FOR EXAMPLE,

HOLISTIC NURSING, CHILD-BIRTH EDUCATION, CHEMICAL DEPENDENCY, NURSE

PRACTITIONER).

IN ADDITION, APPLICANTS MUST MEET THE FOLLOWING REQUIREMENTS: BE

EMPLOYED BY UVM MEDICAL CENTER FOR AT LEAST ONE YEAR, AND PROVIDE A

COMPLETED APPLICATION FORM, RESUME, WRITTEN ESSAY AND TWO LETTERS OF

RECOMMENDATION.

SOCIAL WORK INDIGENT NON-CASH:

SOCIAL WORK INDIGENT NON-CASH ASSISTANCE CONSISTS OF PHARMACEUTICALS,

CREMATION SERVICES, MEDICAL SUPPLIES, ETC.

SOCIAL WORK INDIGENT NON-CASH MONITORING

COST ARE CATALOGUED AND TRACKED THROUGH A COORDINATED PROCESS THAT

INCLUDES CASE MANAGEMENT AND FINANCIAL SPECIALISTS IN ORDER TO CONFIRM

ELIGIBILITY OF RECIPIENTS AND COMPLIANCE WITH POLICY.

Schedule I (Form 990) Part IV Supplemental Inf	THE	UNIVERSITY	OF	VERMONT	MEDICAL	CENTER	03-0219309	Page 2
Part IV Supplemental Inf	ormatio	n						
		<u> </u>						

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

2022

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service

Name of the organization

Department of the Treasury

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Employer identification number 03-0219309

P &	art i Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel X Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account X Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
_	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		Х
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
_	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		х
	trustices, and officers, including the OLO/Exceditive Director, regarding the terms officered of line 12:			
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
Ü	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Written employment contract			
org	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b	Х	
	Participate in or receive payment from an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only anation 504(a)(0) 504(a)(4) and 504(a)(00) agreementing may be applied in a 5-0			
_	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:	_		v
	The organization?	5a		X
b	Any related organization?	5b		Λ
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:	_		37
	The organization?	6a		X
b	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7	Х	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8	Х	
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9	X	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	/-2 and/or 1099-MISC compensation	and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) DR. JOHN BRUMSTED	(i)	1,054,101.	345,321.	387,755.	36,600.	32,222.	1,855,999.	0.
NTWK PRES/CEO (TIL 11/2022)	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) ALFRED GOBEILLE	(i)	682,654.	165,086.	47,116.	96,671.	29,597.	1,021,124.	17,469.
EVP NTWK HOSP OPS (TIL 5/2023)	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) DR. STEPHEN M. LEFFLER	(i)	618,440.	122,847.	95,724.	36,600.	30,456.	904,067.	0.
PRES & COO	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) RICHARD VINCENT	(i)	562,782.	141,450.	108,159.	27,450.	33,391.	873,232.	0.
NTWK EVP FINA & CFO	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) DR. DAVID CLAUSS	(i)	473,940.	130,898.	16,307.	84,792.	33,142.	739,079.	0.
NTWK CHIEF MED OFF	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) ERIC MILLER, ESQ	(i)	430,055.	116,783.	76,933.	60,845.	25,692.	710,308.	34,720.
SVP, NETWORK GENERAL COUNSEL	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) DR. DOUGLAS GENTILE	(i)	438,360.	118,919.	42,981.	67,667.	25,806.	693,733.	0.
SVP, NETWORK IT	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) JERALD NOVAK	(i)	414,148.	107,792.	63,854.	21,350.	31,926.	639,070.	0.
NTWK CHIEF PEOPLE OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(9) ANNETTE MACIAS-HOAG	(i)	405,530.	105,231.	35,794.	50,315.	25,716.	622,586.	0.
NTWK CHIEF NURS OFF (TIL 3/2023)	(ii)	0.	0.	0.	0.	0.	0.	0.
(10) DR. JASON SANDERS	(i)	355,705.	141,874.	37,284.	39,869.	32,850.	607,582.	0.
EVP CLIN AFF HN/PRES & CEO MG	(ii)	0.	0.	0.	0.	0.	0.	0.
(11) DR. ISABELLE DESJARDINS	(i)	425,883.	49,095.	66,142.	27,450.	33,149.	601,719.	0.
CHIEF MEDICAL OFF	(ii)	0.	0.	0.	0.	0.	0.	0.
(12) ANYA RADER WALLACK	(i)	395,909.	102,665.	12,470.	54,993.	24,576.	590,613.	0.
NTWK SVP STRAT COMM (TIL 8/2023)	(ii)	0.	0.	0.	0.	0.	0.	0.
(13) S.PATRICK BENDER	(i)	361,431.	42,670.	61,108.	21,350.	38,062.	524,621.	0.
NTWK CHIEF QUAL OFF	(ii)	0.	0.	0.	0.	0.	0.	0.
(14) LISA L. GOODRICH	(i)	371,533.	40,053.	8,342.	36,600.	32,929.	489,457.	0.
VP MED GROUP OPS	(ii)	0.	0.	0.	0.	0.	0.	0.
(15) JUDY PEEK-LEE	(i)	349,587.	37,030.	22,793.	14,754.	16,438.	440,602.	0.
SVP/CFO	(ii)	0.	0.	0.	0.	0.	0.	0.
(16) MARC STANISLAS	(i)	294,614.	47,159.	26,851.	36,229.	35,215.	440,068.	0.
NETWORK VP TREASURY & FIN	(ii)	0.	0.	0.	0.	0.	0.	0.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	I-2 and/or 1099-MISC compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(17) CHARLES M. MICELI	(i)	318,545.	47,055.	13,488.	27,450.	25,148.	431,686.	0.
NTWK CHIEF SUPP CHAIN OFF	(ii)	0.	0.	0.	0.	0.	0.	0.
(18) DR. HOWARD M. SCHAPIRO	(i)	430,020.	0.	0.	0.	0.	430,020.	0.
FMR SVP, CHIEF HLT & QUA OFF	(ii)	0.	0.	0.	0.	0.	0.	0.
(19) MARGARET GAGNE	(i)	272,231.	31,709.	33,503.	36,006.	27,797.	401,246.	0.
CHIEF NURSING OFF	(ii)	0.	0.	0.	0.	0.	0.	0.
(20) CHRISTINA OLIVER	(i)	272,013.	31,354.	28,194.	35,460.	23,949.	390,970.	0.
VP CLINICAL SERVICES	(ii)	0.	0.	0.	0.	0.	0.	0.
(21) DR. SUNIL EAPPEN	(i)	99,916.	180,000.	6,853.	14,924.	2,902.	304,595.	0.
NTWK PRES/CEO (AS OF 11/2022)	(ii)	0.	0.	0.	0.	0.	0.	0.
(22) DR. BETSY SUSSMAN	(i)	200,400.	2,902.	4,800.	0.	32.	208,134.	0.
TRUSTEE (AS OF 1/2023)	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
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	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 8:

SALARIES AND OTHER FIXED AMOUNTS PAYABLE TO EXECUTIVES SUCH AS OFFICERS AND

CERTAIN KEY EMPLOYEES ARE SET BY CONTRACTS THAT ARE NEGOTIATED AND ENTERED

INTO PRIOR TO THE COMMENCEMENT OF EACH EXECUTIVES' EMPLOYMENT. THE TERMS

OF SUCH CONTRACTS ARE APPROVED IN ADVANCE BY THE APPROPRIATE COMPENSATION

COMMITTEE OR OTHER BOARD-AUTHORIZED BODY, WHICH OBTAINS AND RELIES ON

APPROPRIATE DATA AS TO COMPARABILITY PRIOR TO MAKING SUCH OFFER, AND

CONCURRENTLY DOCUMENTS ITS BASIS FOR DETERMINATION.

SCHEDULE J, PART I, QUESTION 1A

TAX INDEMNIFICATION AND GROSS-UP PAYMENTS

IN CY2022 (PRIOR TO HER SERVICE AS TRUSTEE BEGINNING IN JANUARY 2023);

DR. BETSY SUSSMAN RECEIVED \$142.10 IN GROSS UP PAYMENTS TO COVER TAXES

ON A RADIOLOGY AWARD.

PERSONAL SERVICE COMPENSATION

CERTAIN UVM MEDICAL CENTER OFFICERS, TRUSTEES, KEY EMPLOYEES, AND

HIGHLY COMPENSATED EMPLOYEES RECEIVED COMPENSATION OF \$1,400 TO COVER

TAX PREPARATION AND FINANCIAL ADVISORY SERVICES. WHILE THERE IS NO

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

ORGANIZATION-WIDE WRITTEN POLICY REGARDING SUCH PAYMENTS, THE AMOUNT IS

INCLUDED IN EACH INDIVIDUAL'S EMPLOYMENT CONTRACT, WHICH IS SUBJECT TO

ANNUAL REVIEW (AS DISCUSSED IN SCHEDULE O). PERSONAL SERVICE

COMPENSATION IS INCLUDED IN EACH INDIVIDUAL'S FORM W-2 AS TAXABLE

INCOME. NO REIMBURSEMENT IS MADE UNDER AN ACCOUNTABLE PLAN AND THE

COMPENSATION IS OFFERED ON A TAXABLE BASIS. THEREFORE, SUBSTANTIATION

OF EXPENSE IS NOT REQUIRED.

OTHER PAY TEMP HOUSING

CERTAIN UVM MEDICAL CENTER OFFICERS, KEY EMPLOYEES, AND HIGHLY

COMPENSATED EMPLOYEES RECEVIED TEMP HOUSING COMPENSATION OF A MUTUALLY

AGREED AMOUNT BY THE EMPLOYEE AND THE ORGANIZATION THAT IS STATED AND

AGREED UPON IN THERE EMPLOYMENT CONTRACT.

COMPENSATION DETERMINATION

SCHEDULE J, PART I, QUESTION 3

THE UNIVERSITY OF VERMONT MEDICAL CENTER, INC. ("UVM MEDICAL CENTER")

RELIED ON THE UNIVERSITY OF VERMONT HEALTH NETWORK ("UVM HEALTH

NETWORK"), THE PARENT ORGANIZATION OF UVM MEDICAL CENTER, TO ESTABLISH

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SENIOR EXECUTIVE COMPENSATION.

UVM HEALTH NETWORK UTILIZED THE FOLLOWING METHODS TO ESTABLISH

COMPENSATION:

- COMPENSATION COMMITTEE
- INDEPENDENT COMPENSATION CONSULTANT
- COMPENSATION SURVEY OR STUDY
- APPROVAL BY THE BOARD OR COMPENSATION COMMITTEE

SCHEDULE J, PART I, QUESTION 4B

THE UNIVERSITY OF VERMONT HEALTH NETWORK, BY AND THROUGH ITS AFFILIATED

SUBSIDIARIES, MAINTAINS A SUPPLEMENTAL RETIREMENT BENEFIT PLAN (SRP)

UNDER CONTRACTUAL ARRANGEMENTS WITH SEVERAL PERSONS LISTED ON FORM 990,

PART VII, SECTION A, LINE 1A. PURSUANT TO THE TERMS OF THE SRP, ANNUAL

CREDITS WERE MADE EQUAL TO A FIXED PERCENTAGE OF BASE SALARY. THE

FOLLOWING PERSONS PARTICIPATED IN THE SRP IN CALENDAR YEAR 2022, AND

THEIR RESPECTIVE FIXED PERCENTAGE IS DESIGNATED IN PARENTHESES: DR.

SUNIL EAPPEN (12.24%); DR. JASON SANDERS (8.68%); DOUGLAS GENTILE

(8.68%); ERIC MILLER (8.68%); ALFRED GOBEILLE (10.95%); DR. DAVID

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

CLAUSS (10.04%); ANNETTE MACIAS-HOAG (8.68%); AND ANYA RADER WALLACK

(8.68%). DEFERRED AMOUNTS VEST ON THE EARLIER OF: (I) JANUARY 1 OF THE

THIRD PLAN YEAR AFTER THE PLAN YEAR FOR WHICH THE ACCOUNT WAS CREATED;

OR (II) THE PARTICIPANT'S 65TH BIRTHDAY. NETWORK GENERAL COUNSEL ERIC

MILLER RECEIVED A SRP DISTRIBUTION REFLECTED IN SCH J, PART II, COL

(B)(III) AND (F).

FOR THE PLANS NOTED ABOVE, AMOUNTS DEFERRED DURING CALENDAR YEAR 2022

ARE INCLUDED ON SCHEDULE J, PART II, COLUMN C. AMOUNTS DEFERRED REMAIN

SUBJECT TO FORFEITURE IF CERTAIN CONDITIONS ARE NOT MET.

NON-FIXED PAYMENTS

SCHEDULE J, PART I, QUESTION 7

UVM MEDICAL CENTER PAID AWARDS TO CERTAIN MEMBERS OF UPPER MANAGEMENT

(DIRECTORS, VICE PRESIDENTS, PHYSICIAN CHAIRS AND SENIOR EXECUTIVES)

THROUGH ITS ANNUAL VARIABLE PAY PLAN AS THE PLAN'S PERFORMANCE MEASURES

WERE MET. THE MEASURES WERE REVIEWED AND APPROVED BY THE COMPENSATION

COMMITTEE OF THE BOARD OF TRUSTEES. THESE MEASURES INCLUDED FINANCIAL,

POPULATION HEALTH & QUALITY, AND OPERATIONAL RELATED METRICS.

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
DR. BETSY SUSSMAN RECEIVED DEPARTMENTAL RETENTION BONUSES AND AWARDS
PRIOR TO THE COMMENCEMENT OF HER SERVICE AS TRUSTEE IN JANUARY 2023.
THESE AMOUNTS ARE ALL INCLUDED SCH J, PART II, COLUMN B(II).

SCHEDULE K (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information.

2022
Open to Public Inspection

Name of the organization

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Employer identification number 0.3 - 0.219309

	THE UNIVERS								U	3-0	<u> 219.</u>	309		
Part	Bond Issues SE	E PART VI	FOR COLUM	(F) CON	TINUAT:	ONS								
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issu	ıe price	(f) Descripti	on of purpose	(g) De	(g) Defeased		behalf	(i) Po	oled
											of iss	suer	finan	ncing
									Yes	No	Yes	No	Yes	No
V	TEHBFA SERIES 2008A &						EFUND B							ĺ
_A S	SERIES 2004B	23-7154467	924166CJ8	05/21/08	21538	6067.I	SSUED 4	/15/2004		X		Х		Х
							EFUND B							ĺ
_B V	TEHBFA SERIES 2016A	23-7154467	924166HJ3	02/03/16	20383	1137.I	SSUED 1	/25/2007		X		Х		Х
						I	EFUND B							ĺ
_c V	TEHBFA SERIES 2015A	23-7154467	00000000	01/08/15	2384	0000.I	SSUED 4	/15/2004		X		Х		Х
						I	ONSTRUC							ĺ
DΛ	TEHBFA SERIES 2016B	23-7154467	924166JA0	07/28/16	10157	2833.I	NPATIEN	T BED TO	W	X		Х		Х
Part	II Proceeds													
				Δ			В	С				D		
1	Amount of bonds retired				1,067.	25,6	75,000.	17,210	,000					
2	Amount of bonds legally defeased				0,000.									
_3	Total proceeds of issue			215,38	6,067.	203,8	52,365.	23,840	,000	•	101	<u>,844</u>	1,1	<u>92.</u>
_4	Gross proceeds in reserve funds													
5	Capitalized interest from proceeds										7	,305	5,8	77.
6	Proceeds in refunding escrows													
7	Issuance costs from proceeds							183	,840.			366	5,6	36.
8	Credit enhancement from proceeds			2	24,978.									
9	Working capital expenditures from proceeds													
10	Capital expenditures from proceeds						93,332.				94	,136	5,9	12.
11	Other spent proceeds			213,22	5,000.	250,3	40,345.	23,656	,160	•				
12	Other unspent proceeds													
13	Year of substantial completion			2	005		2005	19	85			20	19	
				Yes	No	Yes	No	Yes	No		Yes		No	
14	Were the bonds issued as part of a refunding i	ssue of tax-exempt b	oonds (or,		·									
	if issued prior to 2018, a current refunding issu	ıe)?		X		X		Х						X
15	Were the bonds issued as part of a refunding i													
	issued prior to 2018, an advance refunding iss				X	Х			Х					X
16				X		Х		Х			Х			
17	Does the organization maintain adequate book	s and records to su	oport the		<u> </u>									
	final allocation of proceeds?			X		Х		Х			X			
	For Donas and Dodas Por Ast Notice and the						•							

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

SCHEDULE K (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds
Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 2022 Open to Public Inspection

Name of the organization THE UNIV	ERSITY OF VER										identifi		n num	er
Part I Bond Issues	SEE PART VI	FOR COLUM	N (F) CONT	OITAUNI	NS									
(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue p	orice	(f) Descrip	otion of pu	urpose	(g) De	feased	(h) On of iss		(i) Po	
									Yes	No	Yes	No	Yes	No
						REFUND	BONDS							
A VEHBFA SERIES 2023A	23-7154467	000000000	02/08/23	262500	000.	ISSUED	2013,	2000		Х		Х		X
В														
С														
D														
Part II Proceeds	I								1				J	
			А			В		С				D		
1 Amount of bonds retired			2,49	0,000.										
2 Amount of bonds legally defeased														
3 Total proceeds of issue			26,25	0,000.										
4 Gross proceeds in reserve funds														
5 Capitalized interest from proceeds														
6 Proceeds in refunding escrows														
7 Issuance costs from proceeds														
8 Credit enhancement from proceeds														
9 Working capital expenditures from proce	eds													
10 Capital expenditures from proceeds														
11 Other spent proceeds				0,000.										
12 Other unspent proceeds														
13 Year of substantial completion			20	005										
			Yes	No	Yes	No	Ye	s	No		Yes		No	
14 Were the bonds issued as part of a refun if issued prior to 2018, a current refundin	-	• .	x											
15 Were the bonds issued as part of a refun												\top		_
issued prior to 2018, an advance refunding	-			Х										
16 Has the final allocation of proceeds been			37											_
17 Does the organization maintain adequate														
•			1	I		1	1	1		1		- 1		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2022

final allocation of proceeds?

Part III Private Business Use								
		Ą		В	(Ç)
1 Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No
which owned property financed by tax-exempt bonds?		X		X				X
2 Are there any lease arrangements that may result in private business use of								
bond-financed property?		X		X				X
3a Are there any management or service contracts that may result in private								
business use of bond-financed property?	Х		X					Х
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other o	utside							
counsel to review any management or service contracts relating to the financed pr	operty? X		X					
c Are there any research agreements that may result in private business use of								
bond-financed property?		X		Х				Х
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other								
outside counsel to review any research agreements relating to the financed proper	ty?							
4 Enter the percentage of financed property used in a private business use by entitie	es							
other than a section 501(c)(3) organization or a state or local government		%		%		%		%
5 Enter the percentage of financed property used in a private business use as a								
result of unrelated trade or business activity carried on by your organization,								
another section 501(c)(3) organization, or a state or local government		%		%		%		%
6 Total of lines 4 and 5		%		%		%		%
7 Does the bond issue meet the private security or payment test?		X		X				Х
8a Has there been a sale or disposition of any of the bond-financed property to a non	-							
governmental person other than a 501(c)(3) organization since the bonds were issu	ued?	X		Х				Х
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or								
disposed of		%		%		%		%
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations								
sections 1.141-12 and 1.145-2?								
9 Has the organization established written procedures to ensure that all								
nonqualified bonds of the issue are remediated in accordance with the								
requirements under Regulations sections 1.141-12 and 1.145-2?		X		Х				X
Part IV Arbitrage								
		Ą		В	(Ç)
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No
Penalty in Lieu of Arbitrage Rebate?	Х			X		X		X
2 If "No" to line 1, did the following apply?								
a Rebate not due yet?				X		X		X
b Exception to rebate?				X	X			X
c No rebate due?			Х			X	Х	
If "Yes" to line 2c, provide in Part VI the date the rebate computation was								
performed								
3 Is the bond issue a variable rate issue?	Х			X		X		X
232122 10-28-22						Sch	edule K (For	m 990) 202

Par	t III Private Business Use								
			A	E	3	(Ç	[)
1	Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No
	which owned property financed by tax-exempt bonds?								
2	Are there any lease arrangements that may result in private business use of								
	bond-financed property?								
За	Are there any management or service contracts that may result in private								
	business use of bond-financed property?								
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
	counsel to review any management or service contracts relating to the financed property?								
С	Are there any research agreements that may result in private business use of								
	bond-financed property?								
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other								
	outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities								
	other than a section 501(c)(3) organization or a state or local government		%		%		%		%
5	Enter the percentage of financed property used in a private business use as a								
	result of unrelated trade or business activity carried on by your organization,								
	another section 501(c)(3) organization, or a state or local government		%		%		%		%
_6	Total of lines 4 and 5		%		%		%		%
7	Does the bond issue meet the private security or payment test?								
8a	Has there been a sale or disposition of any of the bond-financed property to a non-								
	governmental person other than a 501(c)(3) organization since the bonds were issued?								
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or								
	disposed of		%		%		%		<u>%</u>
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations								
	sections 1.141-12 and 1.145-2?								
9	Has the organization established written procedures to ensure that all								
	nonqualified bonds of the issue are remediated in accordance with the								
	requirements under Regulations sections 1.141-12 and 1.145-2?								
Par	t IV Arbitrage								
			Ą	E	3	(Ç)
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No
	Penalty in Lieu of Arbitrage Rebate?		X						
_2	If "No" to line 1, did the following apply?		_						
<u>a</u>	Rebate not due yet?		X						
b	Exception to rebate?	X							
c	No rebate due?	X							
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was								
	performed		_						,
3	Is the bond issue a variable rate issue?		X						

Part IV Arbitrage (continued)								
	A B		3	Ç		D		
4a Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No
hedge with respect to the bond issue?	X			X		X		Х
b Name of provider	CITIBANK							
c Term of hedge	14.1	1000000						
d Was the hedge superintegrated?	X							
e Was the hedge terminated?		X						
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X		Х
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		X		Х		Х		Х
7 Has the organization established written procedures to monitor the								
requirements of section 148?	X		X		X		X	
Part V Procedures To Undertake Corrective Action								
		A	E	3	(;	С)
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
of federal tax requirements are timely identified and corrected through the								
voluntary closing agreement program if self-remediation isn't available under								
applicable regulations?	X		X		Х		Х	
Part VI Supplemental Information. Provide additional information for responses to question	s on Schedule	e K. See instruc	ctions.					

Part IV Arbitrage (continued)								
		A	l	В		Ç	ſ	D
4a Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No
hedge with respect to the bond issue?		X						
b Name of provider								
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X						
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		X						
7 Has the organization established written procedures to monitor the								
requirements of section 148?	X							
Part V Procedures To Undertake Corrective Action				•				
		A		<u></u> В	С		D	
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
of federal tax requirements are timely identified and corrected through the								
voluntary closing agreement program if self-remediation isn't available under								
applicable regulations?	X							
Part VI Supplemental Information. Provide additional information for responses to questions	on Schedule	e K. See instru	uctions.					
SCHEDULE K, PART I, BOND ISSUES:								
(A) ISSUER NAME: VEHBFA SERIES 2016B								
(F) DESCRIPTION OF PURPOSE: CONSTRUCTION INPATIENT	IT BED '	TOWER						
SCHEDULE K, PART IV, ARBITRAGE, LINE 2C:								
(A) ISSUER NAME: VEHBFA SERIES 2016A								
DATE THE REBATE COMPUTATION WAS PERFORMED: 02	2/03/20	21						
(A) ISSUER NAME: VEHBFA SERIES 2016B								
DATE THE REBATE COMPUTATION WAS PERFORMED: 07	//28/20	21						
						,		
(A) ISSUER NAME: VEHBFA SERIES 2023A						,		
DATE THE REBATE COMPUTATION WAS PERFORMED: 02	2/23/20	23				,		
	•							
PARTS I & II DIFFERENCE IN ISSUE PRICE AND PROCEE	EDS							
BOND SERIES 2016A ISSUE PRICE \$203,831,137 DIFFER		PART I	I TOTAI			,	,	
PROCEEDS \$203,852,365 AS A RESULT OF INVESTMENT E						,	,	
232123 10-28-22						Scl	hedule K (Fo	rm 990) 2022

SCHEDULE L

Department of the Treasury

section 4958

Internal Revenue Service

Name of the organization

(Form 990)

Transactions With Interested Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

Open To Public Inspection

Employer identification number

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization

reported an amount on Form 990, Part X, line 5, 6, or 22.

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization?		(e) Original principal amount	riginal (f) Balance due		(g) In default?		(h) Approved by board or committee?		ritten ment?
			То	From			Yes	No	Yes	No	Yes	No
tal Cropto or 4					\$			•				

Part III Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

(a) Name of interested person	(1) D		8b, or 28c.	(1) 5	(e) Sha	ring of
	(b) Relationship betwee person and the or		(c) Amount of transaction	(d) Description of transaction	organiz reven	ation's
			105 610		Yes	No
MARIA MCCLELLAN	FAMILY MEMBE			COMPENSATIO		X
SUBSTANTIAL CONTRIBUTO				INFORMATION		X
SUBSTANTIAL CONTRIBUTO				CONSTRUCTIO		X
SUBSTANTIAL CONTRIBUTO SUBSTANTIAL CONTRIBUTO				CONSTRUCTIO INFORMATION		X
SUBSTANTIAL CONTRIBUTO						X
SUBSTANTIAL CONTRIBUTO				MECHANICAL		X
SUBSTANTIAL CONTRIBUTO				CONSTRUCTIO		X
Part V Supplemental Informat	on.					
Provide additional information	or responses to questions on S	chedule L (see i	nstructions).			
SCH L, PART IV, BUSINE	SS TRANSACTIONS	INVOLVIN	G INTERESTE	D PERSONS:		
(3) NAME OF DEDGOM						
(A) NAME OF PERSON: MA	RIA MCCLELLAN					
(B) RELATIONSHIP BETWE	EN INTERESTED PE	DGON AND	ОРСАМТИАТТ	ON.		
(b) REDATIONSHIT BETWE	IN INTERESTED IE	ROON AND	ONGANIZATI	OIV.		
FAMILY MEMBER OF OFFIC	ER AND TRUSTEE					
(D) DESCRIPTION OF TRA	NSACTION: COMPEN	SATION F	OR EMPLOYME	NT		
(A) NAME OF DEDGON. GU		DIMOD				
(A) NAME OF PERSON: SU	BSTANTIAL CONTRI	BUTOR				
			ORGANTZATT	ON:		
(A) NAME OF PERSON: SU			ORGANIZATI	ON:		
	IN INTERESTED PE		ORGANIZATI	ON:		
(B) RELATIONSHIP BETWE	IN INTERESTED PE		ORGANIZATI	ON:		
(B) RELATIONSHIP BETWE	EN INTERESTED PE	RSON AND	ORGANIZATI	ON:		
(B) RELATIONSHIP BETWE	EN INTERESTED PE	RSON AND		ON:		
(B) RELATIONSHIP BETWE	EN INTERESTED PE	RSON AND		ON:		
(B) RELATIONSHIP BETWE SUBSTANTIAL CONTRIBUTO (D) DESCRIPTION OF TRA	EN INTERESTED PE	RSON AND		ON:		
(B) RELATIONSHIP BETWE	EN INTERESTED PE	RSON AND		ON:		
(B) RELATIONSHIP BETWE SUBSTANTIAL CONTRIBUTO (D) DESCRIPTION OF TRA	EN INTERESTED PE R NSACTION: INFORM BSTANTIAL CONTRI	RSON AND	CHNOLOGY			
(B) RELATIONSHIP BETWE SUBSTANTIAL CONTRIBUTO (D) DESCRIPTION OF TRA (A) NAME OF PERSON: SU	EN INTERESTED PE R NSACTION: INFORM BSTANTIAL CONTRI	RSON AND	CHNOLOGY			
(B) RELATIONSHIP BETWE SUBSTANTIAL CONTRIBUTO (D) DESCRIPTION OF TRA (A) NAME OF PERSON: SU (B) RELATIONSHIP BETWE	EN INTERESTED PE NSACTION: INFORM SSTANTIAL CONTRI	RSON AND	CHNOLOGY			
(B) RELATIONSHIP BETWE SUBSTANTIAL CONTRIBUTO (D) DESCRIPTION OF TRA (A) NAME OF PERSON: SU (B) RELATIONSHIP BETWE	EN INTERESTED PE NSACTION: INFORM SSTANTIAL CONTRI	RSON AND	CHNOLOGY			
(B) RELATIONSHIP BETWE SUBSTANTIAL CONTRIBUTO (D) DESCRIPTION OF TRA	EN INTERESTED PE R NSACTION: INFORM BSTANTIAL CONTRI EN INTERESTED PE	RSON AND ATION TE	CHNOLOGY			
(B) RELATIONSHIP BETWE SUBSTANTIAL CONTRIBUTO (D) DESCRIPTION OF TRA (A) NAME OF PERSON: SU (B) RELATIONSHIP BETWE SUBSTANTIAL CONTRIBUTO	EN INTERESTED PE R NSACTION: INFORM BSTANTIAL CONTRI EN INTERESTED PE	RSON AND ATION TE	CHNOLOGY			

(A) NAME OF PERSON: SUBSTANTIAL CONTRIBUTOR

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

SUBSTANTIAL CONTRIBUTOR

(D) DESCRIPTION OF TRANSACTION: CONSTRUCTION

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Employer identification number

	THE UNIVERSI	TY OF	VERMONT MI	EDICAL CENTER	03-0	219309	
Pai	rt I Types of Property						
	·	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of dononcash contribution	etermining	s
1	Art - Works of art	Х	2	0.			
2	Art - Historical treasures						
3	Art - Fractional interests						
4	Books and publications	Х		540.	COST		
5	Clothing and household goods	X		4,128.	COST		
6	Cars and other vehicles						
7	Boats and planes						
8	Intellectual property						
9	Securities - Publicly traded	X	21	97.757.	MARKET VALU	JE	
10	Securities - Closely held stock			J. 7. 3. 1		<u> </u>	
11	Securities - Partnership, LLC, or						
••	trust interests						
12	Securities - Miscellaneous						
13	Qualified conservation contribution -						
.0	Historic structures						
14	Qualified conservation contribution - Other						
15	Real estate - Residential						
16	Real estate - Commercial						
17	Real estate - Other						
18	Collectibles						
19	Food inventory						
20	Drugs and medical supplies						
21							
22	,						
23	Historical artifacts						
23 24	Scientific specimens						
24 25	Archeological artifacts Other (GIFT CERTIFICAT)	х	39	3,805.	COST		
			35	3,003.	COD1		
26 27	Other ()						
28	Other () Other ()						
29	Number of Forms 8283 received by the organiz	zation during	the tax year for e	ontributions			
29	for which the organization completed Form 82					1	
	for which the organization completed form 62	oo, rait v, L	onee Acknowledg	ement 29		Yes	No
202	During the year, did the organization receive by	v contributio	any proporty rop	orted in Part Llines 1 throug	sh 28 that it	163	NO
Sua	must hold for at least 3 years from the date of						
						30a	х
b	exempt purposes for the entire holding period? If "Yes," describe the arrangement in Part II.	٠				Jua	
	Does the organization have a gift acceptance	oolicy that re	auires the review	of any nonetandard contribut	tions?	31 X	
31						31 X	
s∠a	Does the organization hire or use third parties		_	•		222	x
L	contributions?					32a	
	If "Yes," describe in Part II.	aluma (a) fo	r a tupo of areas:	for which column (a) is also	akad		
33	If the organization didn't report an amount in c describe in Part II.	olullili (C) fol	i a type of propeπy	nor writeri column (a) is che	uk u u,		
	UESCHINE III FAIL II.						

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2022

232142 09-09-22

SCHEDULE O (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

2022
Open to Public Inspection

Name of the organization

Employer identification number

03-0219309 THE UNIVERSITY OF VERMONT MEDICAL CENTER FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: EDUCATION, AND RESEARCH IN A CARING ENVIRONMENT. NUMBER OF VOLUNTEERS FORM 990, PART I, LINE 6 THE TOTAL NUMBER OF VOLUNTEERS INCLUDES NON-COMPENSATED MEMBERS OF THE VOLUNTEERS WORK IN OVER 50 DEPARTMENTS BOARD OF TRUSTEES. IN ADDITION, SUPPORT THE WORK OF EMPLOYEES TO MEET PATIENT NEEDS AND ENHANCE THE PATIENT EXPERIENCE AT THE UNIVERSITY OF VERMONT MEDICAL CENTER, (UVM MEDICAL CENTER). COMMUNITY BENEFIT REPORT FORM 990, PART III UVM MEDICAL CENTER IS BOTH A COMMUNITY HOSPITAL AND, IN PARTNERSHIP WITH THE UNIVERSITY OF VERMONT, THE STATE'S ONLY ACADEMIC MEDICAL CENTER. IT IS OUR MISSION TO IMPROVE THE HEALTH OF THE PEOPLE IN THE COMMUNITIES WE SERVE BY INTEGRATING PATIENT CARE, EDUCATION AND RESEARCH IN A CARING ENVIRONMENT. IN ITS COMMUNITY HOSPITAL ROLE, UVM MEDICAL CENTER SERVES OVER 175,000 RESIDENTS IN CHITTENDEN AND GRAND ISLE COUNTIES AND PROVIDES PRIMARY CARE SERVICES AT ELEVEN VERMONT SITES. THE ORGANIZATION ALSO OFFERS PREVENTION AND WELLNESS TO THE COMMUNITY A WIDE RANGE OF HEALTH, PROGRAMS, ALL OF WHICH HELP TO LIMIT THE NEED FOR MORE EXPENSIVE ACUTE

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2022

CARE.

Schedule O (Form 990) 2022 Page 2

THE UNIVERSITY OF VERMONT MEDICAL CENTER

THE UNIVERSITY OF VERMONT MEDICAL CENTER

THROUGH A VITAL PARTNERSHIP, UVM MEDICAL CENTER, THE UNIVERSITY OF

VERMONT COLLEGE OF MEDICINE AND THE UNIVERSITY OF VERMONT COLLEGE OF

NURSING AND HEALTH SCIENCES FORM VERMONT'S ACADEMIC MEDICAL CENTER
ONE OF ONLY APPROXIMATELY 130 SUCH CENTERS IN THE COUNTRY. TOGETHER,

THESE INSTITUTIONS ARE COMMITTED TO HELPING IMPROVE OUR REGION'S

QUALITY OF LIFE WITH INNOVATIONS IN MEDICINE AND HEALTH CARE THAT ARISE

FROM NEW KNOWLEDGE AND DISCOVERY. THROUGH ITS ALLIANCE WITH THE

UNIVERSITY OF VERMONT, UVM MEDICAL CENTER IS ABLE TO PROVIDE THE BEST

PATIENT CARE POSSIBLE BY BRINGING MEDICAL EDUCATION AND RESEARCH TO THE

BEDSIDE, THE DOCTOR'S OFFICE AND INTO THE COMMUNITY.

AS A REGIONAL REFERRAL CENTER, UVM MEDICAL CENTER PROVIDES

ADVANCED-LEVEL CARE TO A POPULATION OF APPROXIMATELY ONE MILLION PEOPLE

THROUGHOUT VERMONT AND NORTHERN NEW YORK. THE MEDICAL CENTER EXTENDS

BEYOND ITS THREE MAIN CAMPUSES IN THE BURLINGTON AREA TO INCLUDE MORE

THAN 30 PATIENT CARE SITES AND 68 OUTREACH CLINICS, PROGRAMS AND

SERVICES THROUGHOUT THE REGION. THE UVM MEDICAL CENTER'S MILLER

BUILDING OPENED ON JUNE 1, 2019, AND IS PLAYING A BIG ROLE IN ACHIEVING

THE GOAL OF ENHANCING CARE FOR THE COMMUNITY BY PROVIDING 128

SINGLE-BED ROOMS AND FACILITATING THE CREATION OF MANY MORE PRIVATE

ROOMS THROUGHOUT THE HOSPITAL. EVIDENCE-BASED STUDIES SHOW THAT

PRIVATE ROOMS WITH AMPLE ROOM FOR FAMILIES CAN PROMOTE BETTER HEALING,

REDUCE MEDICAL ERRORS, IMPROVE SLEEP QUALITY AND FACILITATE GREATER

INVOLVEMENT OF FAMILIES AND CARE TEAMS.

THE NEW SPACE WAS DESIGNED WITH INPUT FROM FORMER PATIENTS AND

FAMILIES. IT BRINGS CAREGIVERS CLOSER TO THEIR PATIENTS, AND SUPPORTS

THE COLLABORATIVE MODEL OF PATIENT-AND FAMILY-CENTERED CARE.

Schedule O (Form 990) 2022 Page 2

Name of the organization
THE UNIVERSITY OF VERMONT MEDICAL CENTER

Employer identification number 03-0219309

EACH OF THESE RESPONSIBILITIES IS EQUALLY IMPORTANT IN FULFILLING UVM MEDICAL CENTER'S MISSION.

- PATIENT CARE SERVING A POPULATION OF APPROXIMATELY ONE MILLION THROUGHOUT VERMONT AND NORTHERN NEW YORK, UVM MEDICAL CENTER PROVIDES A FULL RANGE OF SERVICES COVERING EVERY MAJOR AREA OF MEDICINE. THE MEDICAL CENTER AVERAGES MORE THAN A MILLION PATIENT VISITS EACH YEAR, INCLUDING INPATIENT, OUTPATIENT, EMERGENCY DEPARTMENT AND PHYSICIAN OFFICE VISITS. UVM MEDICAL CENTER IS AT THE LEADING EDGE OF HEALTH CARE INNOVATIONS, INCLUDING HAVING IMPLEMENTED A SYSTEM-WIDE ELECTRONIC HEALTH RECORD THAT SUPPORTS IMPROVED HEALTH CARE FOR OUR COMMUNITIES AND SERVING AS ONE OF THE FIRST TWO PILOT SITES FOR THE VERMONT BLUEPRINT FOR HEALTH, A STATEWIDE PUBLIC/PRIVATE PARTNERSHIP FOCUSED ON ENSURING THAT ALL VERMONTERS HAVE ACCESS TO PRIMARY CARE SERVICES USING THE "PATIENT-CENTERED MEDICAL HOME" CARE DELIVERY MODEL. IN LINE WITH THE BLUEPRINT, UVM MEDICAL CENTER HAS IMPLEMENTED A COMMUNITY HEALTH TEAM TO SERVE ALL OF OUR PRIMARY CARE PRACTICES, ALL OF WHICH HAVE BEEN RECOGNIZED BY THE NATIONAL COMMITTEE ON QUALITY ASSURANCE AS PATIENT-CENTERED MEDICAL HOMES.
- 2. EDUCATION AS AN ACADEMIC MEDICAL CENTER, WE HAVE THE SPECIAL

 RESPONSIBILITY OF EDUCATING THE NEXT GENERATION OF DOCTORS, NURSES AND

 ALLIED HEALTH PROFESSIONALS. THE VAST MAJORITY OF UVM MEDICAL CENTER

 DOCTORS NOT ONLY TAKE CARE OF PATIENTS, THEY ALSO TEACH MEDICAL

 STUDENTS THROUGH THEIR POSITIONS AS MEMBERS OF THE UNIVERSITY OF

 VERMONT COLLEGE OF MEDICINE FACULTY. A NUMBER OF UVM MEDICAL CENTER

 NURSES AND ALLIED HEALTH PROFESSIONALS ALSO TEACH AT THE UNIVERSITY OF

Schedule O (Form 990) 2022 Page **2**

Name of the organization

THE UNIVERSITY OF VERMONT MEDICAL CENTER

D3-0219309

VERMONT COLLEGE OF NURSING AND HEALTH SCIENCES.

UVM MEDICAL CENTER SERVES AS THE CLINICAL TRAINING SITE FOR THE MEDICAL

STUDENTS AND NURSING AND ALLIED HEALTH STUDENTS WHO ATTEND THE

UNIVERSITY OF VERMONT. ADDITIONALLY, UVM MEDICAL CENTER IS THE TRAINING

SITE FOR RESIDENTS AND FELLOWS. PATIENTS BENEFIT FROM HAVING

RESIDENTS, MEDICAL STUDENTS AND NURSING AND ALLIED HEALTH STUDENTS AS

PART OF THEIR CARE TEAM.

IN COLLABORATION WITH THE UNIVERSITY OF VERMONT, UVM MEDICAL CENTER

CONTINUES TO USE THE DEVELOPMENT OF A SIMULATION CENTER THAT INCLUDES

9,000 SQUARE FEET OF TEACHING SPACE WITH FULLY-FUNCTIONING HOSPITAL

ROOMS AND HIGH-TECH MANNEQUINS THAT SIMULATE ALL KINDS OF DISEASES AND

INJURIES. THE SIMULATION CENTER ALSO HAS HANDS-ON LABS FOR

SKILL-BUILDING AS WELL AS A VIRTUAL REALITY TRAINER THAT IMPROVES ON

OLD TEACHING METHODS. IN ADDITION TO BEING USED TO TRAIN FUTURE DOCTORS

AND NURSES, THE NEW FACILITY IS OPEN TO ALL VERMONT MEDICAL

PROFESSIONALS, INCLUDING EMERGENCY MEDICAL TECHNICIANS AND VERMONT

NATIONAL GUARD MEDICS.

3. RESEARCH - A CORE MISSION OF THE ACADEMIC MEDICAL CENTER IS TO

ADVANCE MEDICAL KNOWLEDGE THROUGH RESEARCH, SO IN ADDITION TO TEACHING

AND TRAINING, MANY OF OUR PHYSICIANS, NURSES AND OTHER PROVIDERS ENGAGE

IN BIOMEDICAL RESEARCH, SEEKING NEW CURES AND MORE EFFECTIVE

TREATMENTS. THERE ARE OVER 1,000 ACTIVE CLINICAL TRIALS AT THE

UNIVERSITY OF VERMONT AND UVM MEDICAL CENTER. CLINICAL TRIALS ARE

RESEARCH STUDIES CONDUCTED USING VOLUNTEERS. EACH STUDY ANSWERS

SCIENTIFIC QUESTIONS AND TRIES TO FIND BETTER WAYS TO PREVENT, SCREEN

Schedule O (Form 990) 2022 Page 2

Name of the organization THE UNIVERSITY OF VERMONT MEDICAL CENTER 03-0219309 FOR, DIAGNOSE, OR TREAT A DISEASE. THIS ACTIVE RESEARCH PROGRAM HAS A DIRECT BENEFIT TO PATIENTS AT UVM MEDICAL CENTER, WHO HAVE ACCESS TO THE LATEST TREATMENTS AND TECHNOLOGY AND WHO ARE CARED FOR BY SOME OF THE LEADING EXPERTS IN THEIR FIELD. THE ACADEMIC MEDICAL CENTER IS ALSO ACTIVELY ENGAGED IN POPULATION-BASED HEALTH RESEARCH, INCLUDING EVALUATING VERMONT BLUEPRINT FOR HEALTH PILOT PROJECTS INVOLVING THE DEVELOPMENT AND IMPACT OF PATIENT-CENTERED MEDICAL HOMES WITHIN THE STATE.

4. COMMUNITY BENEFIT - IN ADDITION TO DELIVERING HEALTH CARE, EDUCATING HEALTH CARE PROFESSIONALS, AND RESEARCHING NEW KNOWLEDGE, UVM MEDICAL CENTER ALSO LIVES ITS MISSION - TO IMPROVE THE HEALTH OF THE PEOPLE IN THE COMMUNITIES IT SERVES - BY REACHING OUT TO HELP PEOPLE TAKE CARE OF THEIR HEALTH. THESE EFFORTS INCLUDE, BUT ARE NOT LIMITED TO:

COMMUNITY WELLNESS AND EDUCATION - UVM MEDICAL CENTER OFFERS NUMEROUS FREE HEALTH EDUCATION CLASSES, IN WHICH HEALTH PROFESSIONALS PROVIDE INFORMATION ON A VARIETY OF TOPICS. MANY OTHER HEALTH AND WELLNESS PROGRAMS OFFERED THROUGHOUT THE YEAR SERVE AS A VALUABLE RESOURCE TO OUR COMMUNITY, RANGING FROM CHILD PASSENGER CAR SEAT SAFETY CHECKS TO FREE BLOOD PRESSURE SCREENINGS, TOBACCO CESSATION CLASSES, AND WORKSHOPS FOR SENIORS.

FRYMOYER COMMUNITY HEALTH RESOURCE CENTER - PATIENTS, FAMILIES AND THE PUBLIC ARE MORE INTERESTED THAN EVER IN GAINING ACCESS TO THE LATEST HEALTH INFORMATION AVAILABLE. THE FRYMOYER COMMUNITY HEALTH RESOURCE CENTER AT UVM MEDICAL CENTER OFFERS THE COMMUNITY EASY, FREE, GUIDED ACCESS TO THE BEST INFORMATION ABOUT HEALTH AND MEDICINE.

Employer identification number

Name of the organization
THE UNIVERSITY OF VERMONT MEDICAL CENTER

Employer identification number 03-0219309

COLLABORATIVE EFFORTS - UVM MEDICAL CENTER REGULARLY PARTNERS WITH

OTHER ORGANIZATIONS AND PROVIDERS TO HELP MEET THE NEEDS OF OUR

COMMUNITY. THIS INCLUDES WORKING WITH OTHER ORGANIZED SYSTEMS OF CARE

(SUCH AS HOME HEALTH AGENCIES, OTHER VERMONT HOSPITALS, AND PHYSICIAN

PRACTICES), AS WELL AS COMMUNITY-BASED ORGANIZATIONS WHOSE MISSIONS ARE

SIMILAR TO OURS. FOR EXAMPLE, UVM MEDICAL CENTER COLLABORATES WITH

COMMUNITY PARTNERS TO REGULARLY ASSESS COMMUNITY AND HEALTH CARE NEEDS,

WHICH HELPS GUIDE OUR ORGANIZATION'S PRIORITIES.

OUR COMMUNITY BENEFITS FALL INTO FOUR GENERAL CATEGORIES:

*DIRECT FINANCIAL ASSISTANCE TO PATIENTS. THIS REPRESENTS FREE CARE

GIVEN TO PATIENTS WHO QUALIFY UNDER UVM MEDICAL CENTER'S "PATIENT

ASSISTANCE PROGRAM" POLICY. THAT POLICY OFFERS FREE CARE TO PATIENTS

UNDER 200% OF THE FEDERAL POVERTY LEVEL (FPL), WITH PATIENTS BETWEEN

200% AND 400% FPL PAYING A SLIDING-SCALE DEDUCTIBLE ONLY. FOR THE

PRESENT YEAR, THIS AMOUNT WAS CALCULATED AT APPROXIMATELY \$12.0 MILLION

IN ACTUAL COSTS (NOT CHARGES) (SEE SCHEDULE H, LINE 7A, COLUMN E).

*SUBSIDIZED PROGRAMS. THESE INCLUDE RESEARCH ACTIVITIES AND EDUCATION

AND TRAINING PROGRAMS FOR HEALTH PROFESSIONALS THAT ARE NOT FULLY

REIMBURSED THROUGH OTHER MEANS, AS WELL AS SUBSIDIES TO SUPPORT HEALTH

SERVICES THAT BENEFIT OUR COMMUNITY, INCLUDING THE UNINSURED AND

LOW-INCOME INDIVIDUALS. THOSE SERVICES INCLUDE MENTAL HEALTH SERVICES,

EMERGENCY SERVICES AND CRITICAL CARE TRANSPORTATION SERVICES. FOR THE

PRESENT YEAR, THESE SUBSIDIES WERE CALCULATED AT APPROXIMATELY \$50.4

MILLION IN COMMUNITY BENEFIT (SEE SCHEDULE H, LINE 7G, COLUMN E).

Employer identification number Name of the organization THE UNIVERSITY OF VERMONT MEDICAL CENTER 03-0219309 *COMMUNITY PROGRAMS AND DIRECT GRANTS. THESE INCLUDE, FOR EXAMPLE, COMMUNITY HEALTH SERVICES (HEALTH EDUCATION CLASSES, SUPPORT GROUPS, SCREENING SERVICES, FREE CLINICS, ETC.), FINANCIAL CONTRIBUTIONS AND IN-KIND DONATIONS (CASH DONATIONS, GRANTS, IN-KIND SUPPORT SUCH AS MEETING ROOMS, PARKING VOUCHERS, ETC.), COMMUNITY-BUILDING AND LEADERSHIP ACTIVITIES (INCLUDING ADVOCACY FOR COMMUNITY HEALTH IMPROVEMENT, ECONOMIC DEVELOPMENT, AND ENVIRONMENTAL IMPROVEMENTS), AND COMMUNITY BENEFIT OPERATIONS (INCLUDING COSTS ASSOCIATED WITH THEOFFICE OF COMMUNITY HEALTH IMPROVEMENT, COMMUNITY NEEDS ASSESSMENTS, ETC.). THE PRESENT YEAR, THE VALUE OF THESE COMMUNITY PROGRAMS AND GRANTS WERE CALCULATED AT \$7.1 MILLION (SEE SCHEDULE H, LINE 7E AND 7I, COLUMN E). *MEDICAID AND OTHER PUBLIC PROGRAM UNDERPAYMENTS. THESE INCLUDE UNDERPAYMENTS FROM VERMONT'S MEDICAID PROGRAM AS WELL AS SEVERAL SMALLER PUBLIC PROGRAMS (FOR EXAMPLE, LADIES FIRST). THESE DO NOT INCLUDE ANY UNDERPAYMENTS BY MEDICARE. FOR THE PRESENT YEAR, THIS AMOUNT WAS CALCULATED AT \$213.7 MILLION (SEE SCHEDULE H, LINE 7B, COLUMN E). TOTAL NET COMMUNITY BENEFIT SPENDING IN THE PRESENT YEAR WAS \$293.4 MILLION. THIS REPRESENTS APPROXIMATELY 14.3% OF UVM MEDICAL CENTER'S TOTAL PROGRAM SERVICE EXPENSE AS REPORTED ON THIS RETURN (SEE SCHEDULE H, LINE 7K, COLUMN F).

ORGANIZATION'S MISSION

FORM 990, PART III, LINE 1

ACADEMIC MEDICAL CENTER AND COMMUNITY HOSPITAL. MISSION: TO IMPROVE THE

HEALTH OF THE PEOPLE IN THE COMMUNITIES WE SERVE BY INTEGRATING PATIENT

Name of the organization
THE UNIVERSITY OF VERMONT MEDICAL CENTER

Employer identification number 03-0219309

CARE, EDUCATION, AND RESEARCH IN A CARING ENVIRONMENT.

VISION: WORKING TOGETHER, WE IMPROVE PEOPLE'S LIVES.

STATEMENT OF VALUES:

RESOURCES.

*WE RESPECT THE DIGNITY OF ALL INDIVIDUALS AND ARE RESPONSIVE TO THEIR

PHYSICAL, EMOTIONAL, SPIRITUAL AND SOCIAL NEEDS AND CULTURAL DIVERSITY.

*WE ARE JUST AND PRUDENT STEWARDS OF LIMITED NATURAL AND FINANCIAL

*WE FOSTER A CLIMATE WHICH ENCOURAGES BOTH THOSE RECEIVING AND PROVIDING CARE TO MAKE RESPONSIBLE CHOICES.

*WE STRIVE FOR EXCELLENCE IN QUALITY AND CARE AND SEEK TO CONTINUOUSLY LEARN AND IMPROVE.

*WE ACKNOWLEDGE A PARTNERSHIP WITH THE COMMUNITY TO ENSURE THE BEST

POSSIBLE CARE AT THE RIGHT TIME, IN THE RIGHT PLACE, AND BY THE RIGHT

PROVIDER.

*WE ARE CARING AND COMPASSIONATE TO EACH OTHER AND TO THOSE WE SERVE.

*WE COMMUNICATE OPENLY AND HONESTLY WITH THE COMMUNITY WE SERVE.

PROGRAM SERVICE ACCOMPLISHMENTS

FORM 990, PART III, LINE 4A-4C

THE UNIVERSITY OF VERMONT MEDICAL CENTER, INC. (UVM MEDICAL CENTER) IS

A TERTIARY CARE TEACHING HOSPITAL THAT, IN AFFILIATION WITH THE

UNIVERSITY OF VERMONT, SERVES AS VERMONT'S ONLY ACADEMIC MEDICAL

CENTER. AS ARTICULATED IN OUR MISSION STATEMENT, OUR FOCUS IS ON

IMPROVING THE HEALTH OF THE PEOPLE IN THE COMMUNITIES WE SERVE BY

INTEGRATING PATIENT CARE, EDUCATION, AND RESEARCH IN A CARING

ENVIRONMENT. THESE EFFORTS ARE RECOGNIZED IN OUR 501(C)(3) STATUS AS A

Name of the organization

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03-0219309

CHARITABLE AND EDUCATIONAL ORGANIZATION.

AS A CHARITABLE ORGANIZATION, THE PROMOTION OF HEALTH THROUGH OUR

ACADEMIC MISSION - HEALTH CARE DELIVERY, RESEARCH AND EDUCATION - IS

OUR PRIMARY WORK. IN ADDITION TO THE COMMUNITY BENEFITS WE PROVIDE, UVM

MEDICAL CENTER OFFERS THE BROAD RANGE AND SCOPE OF SERVICES NECESSARY

TO ACHIEVE THAT GOAL. THIS INCLUDES A FULL-TIME EMERGENCY DEPARTMENT

THAT IS CERTIFIED AS A LEVEL 1 TRAUMA CENTER BY THE AMERICAN COLLEGE OF

SURGEONS, AS WELL AS NON-EMERGENCY SERVICES, ALL OF WHICH ARE AVAILABLE

TO ALL PATIENTS REGARDLESS OF INSURANCE STATUS OR ABILITY TO PAY; AN

OPEN MEDICAL STAFF THAT INCLUDES PHYSICIANS EMPLOYED BY UVM MEDICAL

CENTER'S FACULTY PRACTICE (THE UNIVERSITY OF VERMONT MEDICAL GROUP), AS

WELL AS COMMUNITY PHYSICIANS; AND AN INDEPENDENT BOARD OF TRUSTEES THAT

REPRESENTS OUR COMMUNITY AS A WHOLE.

IN TERMS OF PROGRAM SERVICES, UVM MEDICAL CENTER'S THREE LARGEST

PROGRAMS (BY EXPENSES AND REVENUES) ARE OUR ACTUAL HEALTH CARE DELIVERY

SERVICES, AS FOLLOWS:

INPATIENT SERVICES: SERVICES PROVIDED TO THOSE PATIENTS WHO REQUIRE

ACUTE-CARE SERVICES IN A HOSPITAL SETTING. THESE SERVICES INCLUDE, FOR

EXAMPLE, OUR LABOR AND DELIVERY UNIT, NURSING UNITS FOR GENERAL MEDICAL

AND SURGICAL ISSUES, AND OUR INTENSIVE CARE UNITS (INCLUDING A

PEDIATRIC ICU, A NEONATAL ICU, A SURGICAL ICU AND A MEDICAL ICU).

OUTPATIENT SERVICES: SERVICES PROVIDED TO THOSE PATIENTS WHO REQUIRE

CARE, ON A WALK-IN BASIS, EITHER IN THE HOSPITAL OR IN ONE OF OUR MANY

CLINIC SETTINGS. THESE INCLUDE ROUTINE PHYSICIAN VISITS, LABORATORY

Name of the organization
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TESTS, CLINIC VISITS, EMERGENCY ROOM VISITS, AND MEDICAL EQUIPMENT AND SUPPLIES.

PROFESSIONAL SERVICES: SERVICES DELIVERED BY MEMBERS OF THE UVM MEDICAL GROUP, OUR EMPLOYED GROUP OF PHYSICIANS.

FORM 990, PART VI, SECTION A, LINE 2:

DR. VIRGINIA HOOD AND DR. MARTIN LEWINTER WERE EMPLOYED BY THE UNIVERSITY

OF VERMONT HEALTH NETWORK MEDICAL GROUP, INC., A RELATED ORGANIZATION AT

WHICH DR. JASON SANDERS SERVED AS AN OFFICER AND TRUSTEE.

THE FOLLOWING INDIVIDUALS SERVED AS DIRECTORS AND OFFICERS AT THE

UNIVERSITY OF VERMONT HEALTH VENTURES, INC. A RELATED ORGANIZATION: DR.

JOHN BRUMSTED, DR. SUNIL EAPPEN, AND RICHARD VINCENT.

FORM 990, PART VI, SECTION A, LINE 4:

OF THE UNIVERSITY OF VERMONT HEALTH NETWORK, INC. (THE "NETWORK") WERE

AMENDED AND RESTATED TO FACILITATE TIMELY DECISION MAKING AND TO CLARIFY

ROLES AND RELATIONSHIPS BETWEEN THE NETWORK AND ITS HOSPITAL AND HOME

HEALTH CARE SUBSIDIARIES (THE "AFFILIATES"), INCLUDING THE UNIVERSITY OF

VERMONT MEDICAL CENTER ("UVMMC"). CORRESPONDING AMENDMENTS WERE MADE TO

THE ORGANIZATIONAL DOCUMENTS OF THE AFFILIATES. UVMMC'S DOCUMENTS CHANGED

IN THE FOLLOWING SIGNIFICANT RESPECTS:

FIRST, THE CERTIFICATE OF INCORPORATION AND BYLAWS WERE AMENDED TO CREATE

RESERVED POWERS OF THE NETWORK BOARD. THESE RESERVED POWERS INCLUDE: THE

NETWORK'S ELECTION OF TRUSTEES FOR UVMMC FROM NOMINEES SUBMITTED BY UVMMC;

Schedule O (Form 990) 2022

THE UNIVERSITY OF VERMONT MEDICAL CENTER

| Compensation | Compens

SECOND, AMENDMENTS WERE MADE TO GRANT REPRESENTATION TO MEMBERS OF UVMMC'S

BOARD OF TRUSTEES ON STANDING COMMITTEES OF THE NETWORK BOARD. UP TO TWO

VOTING MEMBERS OF EACH NETWORK STANDING COMMITTEE ARE APPOINTED BY UVMMC.

FORM 990, PART VI, SECTION A, LINE 6:

THE UNIVERSITY OF VERMONT HEALTH NETWORK INC. (UVM HEALTH NETWORK) IS THE SOLE MEMBER OF THE ORGANIZATION.

FORM 990, PART VI, SECTION A, LINE 7A:

UVM HEALTH NETWORK HAS POWERS TO ELECT UVM MEDICAL CENTER'S BOARD OF TRUSTEES.

FORM 990, PART VI, SECTION A, LINE 7B:

UVM HEALTH NETWORK HAS THE POWER TO APPROVE SIGNIFICANT CORPORATE ACTIONS,

INCLUDING ANNUAL OPERATING AND CAPITAL BUDGETS, STRATEGIC PLANS, THE

APPOINTMENT OF THE CEO, THE INCURRENCE OF LONG-TERM INDEBTEDNESS,

AMENDMENTS TO UVM MEDICAL CENTER'S BYLAWS AND ARTICLES OF THE ORGANIZATION,

AND APPROVAL OF MAJOR FINANCIAL DECISIONS INCLUDING MERGERS, BANKRUPTCIES,

AND THE DEVELOPMENT OR TERMINATION OF PROGRAM SERVICES. UVM HEALTH NETWORK

Schedule O (Form 990) 2022

Name of the organization

Employer identification number 03-0219309

THE UNIVERSITY OF VERMONT MEDICAL CENTER

IS A VERMONT NON-PROFIT CORPORATION WHICH HAS BEEN RECOGNIZED BY THE IRS AS A 501(C)(3) ORGANIZATION THAT IS NOT A PRIVATE FOUNDATION.

FORM 990, PART VI, SECTION B, LINE 11B:

THE UNIVERSITY OF VERMONT MEDICAL CENTER, INC.'S (UVM MEDICAL CENTER'S)

FORM 990 IS PREPARED BY UVM MEDICAL CENTER STAFF AND REVIEWED BY PWC US TAX

LLP (PWC). FOLLOWING PWC'S REVIEW, THE RETURN IS REVIEWED BY UVM MEDICAL

CENTER'S SENIOR LEADERSHIP. FINALLY, UVM MEDICAL CENTER'S MANAGEMENT

PRESENTS THE FORM 990 TO THE AUDIT COMMITTEE FOR REVIEW AND COMMENT. THE

COMPLETED FORM 990 IS PROVIDED TO ALL MEMBERS OF THE BOARD OF TRUSTEES OF

THE UVM MEDICAL CENTER BOARD OF TRUSTEES PRIOR TO THE FORM BEING FILED WITH

THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C:

THE ORGANIZATION REGULARLY MONITORS AND ENFORCES COMPLIANCE WITH THE UVM

HEALTH NETWORK'S CONFLICT OF INTEREST POLICY, WHICH IT HAS ADOPTED. IN

ACCORDANCE WITH THE POLICY, TRUSTEES, OFFICERS, KEY EMPLOYEES AND

PHYSICIANS ARE REQUIRED TO COMPLETE A CONFLICT OF INTEREST DISCLOSURE AND

CERTIFICATION UPON HIRING, AT LEAST ANNUALLY, PRIOR TO PARTICIPATING IN ANY

DECISION THAT MAY BE AFFECTED BY A PERSONAL INTEREST, AND WHENEVER A

POTENTIALLY CONFLICTING INTEREST FIRST ARISES.

CONFLICT OF INTEREST DISCLOSURES AND CERTIFICATIONS MAY BE MADE ONLINE OR

IN WRITING AND ARE REGULARLY REVIEWED BY THE GENERAL COUNSEL. THE CONFLICT

OF INTEREST POLICY IS ENFORCED BY THE OFFICE OF GENERAL COUNSEL AND

OVERSEEN BY A FIVE-PERSON CONFLICT OF INTEREST COMMITTEE. THE GENERAL

COUNSEL REPORTS AT LEAST QUARTERLY ON CONFLICT OF INTEREST ISSUES TO THE

AUDIT COMMITTEE OF THE BOARD OF TRUSTEES. CONFLICTS OF INTEREST ARE MANAGED

THE UNIVERSITY OF VERMONT MEDICAL CENTER

IN ACCORDANCE WITH THE POLICY, WHICH PROVIDES FOR A VARIETY OF REMEDIES TO

ADDRESS CONFLICTS OF INTEREST. IN ADDITION, "DISQUALIFIED PERSONS",

CONSISTING OF TRUSTEES, OFFICERS AND KEY EMPLOYEES ARE SUBJECT TO SPECIAL

PROCEDURES TO COMPLY WITH THE INTERMEDIATE SANCTION RULES, AS OUTLINED IN

THE CONFLICT OF INTEREST POLICY. REMEDIES TO ADDRESS CONFLICTS OF INTEREST

MAY INCLUDE THE FOLLOWING: RECUSAL FROM DECISION MAKING, DISCLOSURE TO

APPROPRIATE PARTIES, COMMITTEE PARTICIPATION LIMITS AND REQUESTED

DIVESTITURE. AN APPEALS PROCESS EXISTS SHOULD THE INDIVIDUAL REQUEST A

FORM 990, PART VI, SECTION B, LINE 15:

SECONDARY REVIEW BE PERFORMED.

UVM MEDICAL CENTER DELEGATES THE SETTING OF EXECUTIVE COMPENSATION TO THE

UVM HEALTH NETWORK COMPENSATION COMMITTEE, AN INDEPENDENT COMMITTEE, UNDER

PRINCIPLES DESCRIBED IN ITS CHARTER. THE HEALTH NETWORK HAS ADOPTED A

COMPENSATION PHILOSOPHY WHICH PROVIDES A FRAMEWORK FOR SETTING COMPENSATION

FOR THE EXECUTIVES OF UVM HEALTH NETWORK, ITS AFFILIATED HOSPITALS, AND ITS

MEDICAL GROUP.

THE PARAMETERS OF THIS PHILOSOPHY INCLUDE UTILIZING APPROPRIATE NATIONAL

AND REGIONAL PEER GROUPS. SALARIES ARE TARGETED AT THE 50TH PERCENTILE OF

THE NATIONAL PEER GROUP, WITH PERFORMANCE BASED VARIABLE PAY OPPORTUNITIES

TO ACHIEVE UP TO THE 65TH PERCENTILE, DEPENDING ON

ORGANIZATION AND INDIVIDUAL RESULTS.

COMPENSATION LEVELS ARE APPROVED BY THE NETWORK COMPENSATION COMMITTEE FOR
THE UVM HEALTH NETWORK/DIRECT REPORTS AND THE AFFILIATE HOSPITAL CEOS.

CALCULATIONS ARE PERFORMED USING THE SAME PHILOSPHY FOR THE THIRD TIER OF
LEADERSHIP. ALL ACTIONS TAKEN REGARDING EXECUTIVE COMPENSATION ARE

Name of the organization
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CONTEMPORANEOUSLY DOCUMENTED BY THE APPROPRIATE ORGANIZATION. THIS REVIEW

FORM 990, PART VI, SECTION C, LINE 19:

IS PERFORMED ANNUALLY.

GOVERNANCE DOCUMENTS CONSIST OF THE ORGANIZATION'S ARTICLES OF

INCORPORATION AND BYLAWS. THE ARTICLES OF INCORPORATION ARE FILED WITH THE

VERMONT SECRETARY OF STATE AND ARE PUBLICLY AVAILABLE THROUGH THAT OFFICE.

THE BYLAWS ARE NOT PUBLICLY POSTED, BUT A COPY WOULD BE FURNISHED TO ANY

MEMBER OF THE PUBLIC WHO REQUESTED ONE.

THE CONFLICT OF INTEREST POLICY IS NOT PUBLICLY POSTED, BUT A COPY WOULD BE FURNISHED TO ANY MEMBER OF THE PUBLIC WHO REQUESTED ONE.

WITH THE ENACTMENT OF VERMONT'S ACT 48 IN MAY 2011, THE GREEN MOUNTAIN CARE
BOARD (GMCB) BECAME THE REGULATORY BODY OVERSEEING HOSPITALS IN THE STATE

OF VERMONT. AS A RESULT, THE BUDGET FOR UVM MEDICAL CENTER IS SUBJECT TO

REVIEW BY THE GMCB ON AN ANNUAL BASIS. ONGOING DISCLOSURE OF OPERATING

RESULTS IS ALSO REQUIRED AND UVM MEDICAL CENTER SUBMITS ITS FINANCIAL

STATEMENTS REGULARLY THROUGHOUT THE YEAR. UVM MEDICAL CENTER ALSO REGULARLY

DISCLOSES ITS FINANCIAL RESULTS ON ITS WEBSITE AND SUBMITS PRESS RELEASES

RELATING TO PERFORMANCE ON A REGULAR BASIS TO LOCAL NEWS ORGANIZATIONS. THE

ANNUAL EXTERNAL AUDIT OF THE UVM HEALTH NETWORK IS ALSO POSTED ON THE WEB

SITE AND IS ATTACHED TO THE CURRENT YEAR'S FORM 990.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

TRANSFER OF NET ASSETS

-4,336,854.

PENSION ADJUSTMENT

-1,380,412.

ASSETS RELEASED FROM RESTRICTIONS

675,425.

Schedule O (Form 990) 2022	Page 2
Name of the organization THE UNIVERSITY OF VERMONT MEDICAL CENTER	Employer identification number 03-0219309
PERM REST GIFTS GRANTS AND BEQUESTS	-283,614.
TEMP REST GIFTS GRANTS AND BEQUESTS	-2,133,669.
PREPETUAL TRUST WITH DONOR RESTRICTION	717,376.
OTHER COMPONENTS OF CURRENT PERIOD PENSION EXPENSE	52,895.
UNDETERMINED VARIANCE	21,960.
TOTAL TO FORM 990, PART XI, LINE 9	-6,666,893.

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Department of the Treasury Internal Revenue Service

Ατταει το Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2022

Open to Public Inspection

Name of the organization

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Employer identification number 03-0219309

of disregarded entity UVM MEDICAL CTR SKILLED NURSING - 03-0219309 111 COLCHESTER AVENUE BURLINGTON, VT 05401 UVMHN SPECIALTY CARE TRNSPT - 03-0219309 111 COLCHESTER AVENUE BURLINGTON, VT 05401 AMBULANCE SVC VERMONT -12,887,217. 2,046,874. UVMMC UVM MEDICAL CTR EXEC SERVICES - 03-0219309 111 COLCHESTER AVENUE	, ,	,	Total income	End-of-year assets	
L11 COLCHESTER AVENUE SURLINGTON, VT 05401 HOLDING COMPANY VERMONT 0. 0. UVMMC JVMHN SPECIALTY CARE TRNSPT - 03-0219309 L11 COLCHESTER AVENUE SURLINGTON, VT 05401 AMBULANCE SVC VERMONT -12,887,217. 2,046,874. UVMMC JVM MEDICAL CTR EXEC SERVICES - 03-0219309 L11 COLCHESTER AVENUE					- Sinary
BURLINGTON, VT 05401 HOLDING COMPANY VERMONT 0. 0. UVMMC UVMHN SPECIALTY CARE TRNSPT - 03-0219309 111 COLCHESTER AVENUE BURLINGTON, VT 05401 AMBULANCE SVC VERMONT -12,887,217. 2,046,874. UVMMC UVM MEDICAL CTR EXEC SERVICES - 03-0219309 111 COLCHESTER AVENUE					
UVMHN SPECIALTY CARE TRNSPT - 03-0219309 111 COLCHESTER AVENUE BURLINGTON, VT 05401 AMBULANCE SVC VERMONT -12,887,217. 2,046,874. UVMMC UVM MEDICAL CTR EXEC SERVICES - 03-0219309 111 COLCHESTER AVENUE					
111 COLCHESTER AVENUE BURLINGTON, VT 05401 AMBULANCE SVC VERMONT -12,887,217. 2,046,874. UVMMC UVM MEDICAL CTR EXEC SERVICES - 03-0219309 111 COLCHESTER AVENUE	HOLDING COMPANY	VERMONT	0.	0.	UVMMC
BURLINGTON, VT 05401 AMBULANCE SVC VERMONT -12,887,217. 2,046,874. UVMMC UVM MEDICAL CTR EXEC SERVICES - 03-0219309 111 COLCHESTER AVENUE					
JVM MEDICAL CTR EXEC SERVICES - 03-0219309 L11 COLCHESTER AVENUE					
111 COLCHESTER AVENUE	AMBULANCE SVC	VERMONT	-12,887,217.	2,046,874.	UVMMC
SURLINGTON VT 05401 EXEC STAFFING VERMONT 0. 0. UVMMC					
	EXEC STAFFING	VERMONT	0.	0.	UVMMC
,		HOLDING COMPANY AMBULANCE SVC	HOLDING COMPANY VERMONT AMBULANCE SVC VERMONT	HOLDING COMPANY VERMONT 0. AMBULANCE SVC VERMONT -12,887,217.	HOLDING COMPANY VERMONT 0. 0. AMBULANCE SVC VERMONT -12,887,217. 2,046,874.

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	1	g) 512(b)(13) rolled ity?
				501(c)(3))		Yes	No
UVM HEALTH NETWORK MEDICAL GROUP, INC							1
03-0225105, 111 COLCHESTER AVENUE,							1
BURLINGTON, VT 05401	PHYSICIAN SVC	VERMONT	501(C)(3)	12A-I	UVMHN	Х	
THE UNIVERSITY OF VERMONT MED CTR FDN INC							
26-3159849, 111 COLCHESTER AVENUE,							
BURLINGTON, VT 05401	FUNDRAISING	VERMONT	501(C)(3)	12A-I	UVMMC	Х	
UVMMC AUXILLARY, INC - 20-8022004							
111 COLCHESTER AVENUE							i
BURLINGTON, VT 05401	SERVICE	VERMONT	501(C)(3)	12C-III-FI	N/A		Х
UNIVERSITY OF VERMONT HEALTH NETWORK INC -							
45-2880726, 111 COLCHESTER AVENUE,]						ĺ
BURLINGTON, VT 05401	HOLDING COMPANY	VERMONT	501(C)(3)	12A-I	N/A		X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2022

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	contr	g) 512(b)(13) rolled zation?
· ·		Toroigir oddina y)		501(c)(3))		Yes	No
CENTRAL VERMONT MEDICAL CENTER - 22-2547186							
130 FISHER ROAD							
BERLIN, VT 05602	HOSPITAL	VERMONT	501(C)(3)	3	UVMHN	Х	
UNIVERSITY HEALTH CENTER - 03-0229931							
111 COLCHESTER AVENUE							
BURLINGTON, VT 05401	HOSPITAL	VERMONT	501(C)(3)	12C-III-FI	UVMHNMG	Х	
COMMUNITY PROVIDERS INC - 22-2544844							
75 BEEKMAN STREET							
PLATTSBURGH, NY 12901	HEALTH SVC COOR	NEW YORK	501(C)(3)	12A-I	UVMHN	Х	
CHAMPLAIN VALLEY PHYSICIANS HOSPITAL -							
14-1338471, 75 BEEKMAN STREET, PLATTSBURGH,							
NY 12901	HOSPITAL	NEW YORK	501(C)(3)	3	UVMHN	Х	
ELIZABETHTOWN COMMUNITY HOSPITAL -							
14-1364513, 75 PARK STREET, ELIZABETHTOWN,							
NY 12932	HOSPITAL	NEW YORK	501(C)(3)	3	UVMHN	Х	
EMERGENCY MEDICAL TRANSPORT OF CVPH, INC -							
06-1718419, 75 BEEKMAN STREET, PLATTSBURGH,							
NY 12901	AMBULANCE SVC	NEW YORK	501(C)(3)	12B-II	CPI	Х	
CVPH MEDICAL CENTER FOUNDATION - 14-1727048							
75 BEEKMAN STREET							
PLATTSBURGH, NY 12901	HEALTH SVC COOR	NEW YORK	501(C)(3)	12B-II	CVPH	Х	
UNIVERSITY MEDICAL EDUCATION ASSOCIATES -							
23-7107832, 89 BEUMONT AVENUE, BURLINGTON,							
VT 05405	EDUCATIONAL	VERMONT	501(C)(3)	10	UVMHNMG	Х	
ALICE HYDE MEDICAL CENTER - 15-0346515							
133 PARK STREET							
MALONE, NY 12953	HOSPITAL	NEW YORK	501(C)(3)	3	UVMHN	Х	
PORTER MEDICAL CENTER INC - 03-0310862							
115 PORTER DRIVE							
MIDDLEBURY, VT 05753	SUPPORTING ORG	VERMONT	501(C)(3)	12-BII	UVMHN	Х	
HELEN PORTER NURSING HOME - 03-0306549							
37 PORTER DRIVE	1						1
MIDDLEBURY, VT 05753	NURSING HOME	VERMONT	501(C)(3)	3	PMC	Х	1
AUXILIARY OF PORTER MEDICAL CENTER -							
23-7363227, 37 PORTER DRIVE, MIDDLEBURY, VT	7						1
05753	SUPPORTING ORG	VERMONT	501(C)(3)	12-B,II	PMC	Х	1

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	contr	g) 512(b)(13) rolled zation?
				501(c)(3))		Yes	No
PORTER HOSPITAL INC - 03-0181058	1						
37 PORTER DRIVE							
MIDDLEBURY, VT 05753	HOSPITAL	VERMONT	501(C)(3)	3	PMC	X	
UVMHN HOME HEALTHCARE & HOSPICE - 03-0179603	_						
1110 PRIM ROAD							
COLCHESTER, VT 05446	HOME HEALTHCARE	VERMONT	501(C)(3)	10	UVMHN	X	
LAKE CHAMPLAIN PHYSICIAN SERVICES, P.C							
27-3785445, 75 BEEKMAN STREET, PLATTSBURGH,							
NY 12901	PHYSICIAN SVC	NEW YORK	501(C)(3)	12A-I	CVPH	X	
VMC INDEMNITY COMPANY, INC 83-1102018							
95 ST. PAUL ST.	1						
BURLINGTON, VT 05401	INSURANCE	VERMONT	501(C)(3)	12A-I	UVMHN	Х	
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Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	Disprop	ortionate	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gener mana partn	al or Per	(k) ercentage wnership
		country					103	NO	, , , , , , , , , , , , , , , , , , , ,	103		

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	Sec	i) tion
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership	512(t contr ent	o)(13) folled ity?
UVMHN CREDENTIALING & ENROLLMENT -		oouy)						Yes	No_
03-0333056, 111 COLCHESTER AVENUE,	1								
BURLINGTON, VT 05401	ADMIN SERVICE	VT	N/A	C CORP	N/A	N/A	N/A	Х	
									_
CHARITABLE REMAINDER TRUSTS (6)	SUPPORT	VT	N/A	TRUST	N/A	N/A	N/A	х	
	-								
PERPETUAL TRUSTS (10)	SUPPORT	VT	N/A	TRUST	N/A	N/A	N/A	Х	
	-								
CHARITABLE IRREVOCABLE TRUSTS (8)	SUPPORT	VT	N/A	TRUST	N/A	N/A	N/A	Х	
CHAMPLAIN VALLEY HEALTH NETWORK - 16-1586102									
75 BEEKMAN STREET]								
PLATTSBURGH, NY 12901	ADMIN SERVICE	NY	N/A	C CORP	N/A	N/A	N/A	Х	

Schedule R (Form 990) 2022

Part IV Continuation of Identification of Related Organizations Taxable as a Corporation or Trust

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	((i) ction
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or	Direct controlling entity	Type of entity (C corp, S corp,	Share of total income	Share of	Percentage ownership	1 5120	b)(13) rolled
or related organization		foreign country)	eritity	or trust)	income	end-of-year assets	Ownership	ent	tity?
MEDIQUEST INC - 14-1663061		Country)						Yes	No
P.O. BOX 1656									
PLATTSBURGH, NY 12901	MED OFFICE LEASE	NY	N/A	C CORP	N/A	N/A	N/A	x	
UVMHN VENTURES INC 04-3380045	MID OITIGE EERIGE	111	N/A	C COM	N/A	N/A	IV/A	12	
111 COLCHESTER AVENUE									
BURLINGTON, VT 05401	HOLDING COMPANY	VT	N/A	C CORP	N/A	N/A	N/A	x	
YANKEE MEDICAL INC 03-0225363	HOLDING COMPANI	V I	N/A	C COM	N/A	N/A	IV/A	12	
276 NORTH AVENUE	HOME MEDICAL								
BURLINGTON, VT 05401	EQUIPMENT	VT	N/A	C CORP	N/A	N/A	N/A	x	
BORDINGTON, VI 05401	EQUITMENT	V I	II/A	C CORP	N/A	N/A	H IN/A	<u>^</u>	
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Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Not	ote: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		-	Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?				
а	a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1;	a	Х	
	b Gift, grant, or capital contribution to related organization(s)		b		_X_
	c Gift, grant, or capital contribution from related organization(s)		c	Х	
	d Loans or loan guarantees to or for related organization(s)		d		_X_
	e Loans or loan guarantees by related organization(s)		e		_X_
f	f Dividends from related organization(s)	1	f		_X_
g	g Sale of assets to related organization(s)		g		<u>X</u>
h	h Purchase of assets from related organization(s)	1	h		<u>X</u>
i	i Exchange of assets with related organization(s)	<u>1</u>	i	Х	
j	j Lease of facilities, equipment, or other assets to related organization(s)		j		<u>X</u>
k	k Lease of facilities, equipment, or other assets from related organization(s)	1	k		<u>X</u>
	Performance of services or membership or fundraising solicitations for related organization(s)		<u> </u>		<u>X</u>
m	m Performance of services or membership or fundraising solicitations by related organization(s)	1r	m	Х	
n	n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1	n		_X_
0	o Sharing of paid employees with related organization(s)	1	<u>。</u>		_X_
р	p Reimbursement paid to related organization(s) for expenses		p	Х	
q	q Reimbursement paid by related organization(s) for expenses	1	q	Х	
r	r Other transfer of cash or property to related organization(s)	1	r	Х	
	s Other transfer of cash or property from related organization(s)		s		<u>X</u>
2	2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction threshold	ılds.			
	(a) (b) (c) (d)				

Name of related organization Method of determining amount involved Transaction Amount involved type (a-s) 352,661,914.FMV (1) UNIVERSITY OF VERMONT MEDICAL GROUP Ρ 7,135,724.FMV (2) VMCIC, INC. М UNIVERSITY OF VERMONT HEALTH NETWORK HOME (3) HEALTH AND HOSPICE Ι 86,112.FMV UNIVERSITY OF VERMONT HEALTH NETWORK HOME (4) HEALTH AND HOSPICE Ρ 3,501,928.FMV 77,094.FMV (5) PORTER MEDICAL CENTER INC Ι 22,258,058.FMV (6) PORTER MEDICAL CENTER INC Q

Part V Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2)

(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(7) ALICE HYDE MEDICAL CENTER	Q	18,106,958.	FMV
(8) CENTRAL VERMONT MEDICAL CENTER	A	279,749.	FMV
(9) CENTRAL VERMONT MEDICAL CENTER	I	437,012.	FMV
(10) CENTRAL VERMONT MEDICAL CENTER	Q	43,334,259.	FMV
(11) ELIZABETHTOWN COMMUNITY HOSPITAL	Q	9,059,360.	FMV
(12) CHAMPLAIN VALLEY PHYSICIAN'S HOSPITAL	I	1,304,860.	FMV
(13) UNIVERSITY OF VERMONT HEALTH NETWORK	P	136,532,821.	FMV
(14) ALICE HYDE MEDICAL CENTER	I	68,131.	FMV
(15) ELIZABETHTOWN COMMUNITY HOSPITAL	I	142,148.	FMV
(16) UNIVERSITY OF VERMONT HEALTH NETWORK	I	6,833,744.	FMV
(17) CHAMPLAIN VALLEY PHYSICIAN'S HOSPITAL	Q	69,548,622.	FMV
(18) UVM MEDICAL CENTER AUXILIARY UNIVERSITY OF VERMONT HEALTH NETWORK	С	212,200.	FMV
(19) HOME HEALTH AND HOSPICE	R	500,000.	FMV
(20)			
(21)			
(22)			
(23)			
(24)			

Page 4

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec 501(c)(3) orgs.?	(g) Share of end-of-year assets	Dispretion allocat	opor- ate tions?	Genera manag partne	(k) al or Percentage ping ownership
			,	100 140		100	140		
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