

GREEN MOUNTAIN CARE BOARD (GMCB)  
GMCB Board Meeting Minutes  
Wednesday, October 16, 2019  
1:00 pm

**Attendance**

Kevin J. Mullin, Chair  
Susan J. Barrett, JD, Executive Director  
Michael Barber, General Counsel  
Robin Lunge, JD, MHCDS  
Maureen Usifer  
Jessica Holmes, PhD  
Tom Pelham

**Executive Director's Report**

Chair Kevin Mullin called the meeting to order at approximately 1:00 pm and the GMCB members introduced themselves. Chair Kevin Mullin welcomed Representative Lisa Hango, Representative Brian Savage, Representative James Gregoire, Representative Mike McCarthy, Representative Charen Fegard, Representative Casey Toof, Representative Barbara Murphy, and Representative Lynn Dickinson. Susan Barrett prefaced the meeting with background information on the traveling board meetings that the GMCB has done in the past, the breakout groups that visited with the hospital and partners in the morning, and the population health goals of the All-Payer Model: reduce deaths due to suicide and drug overdose, increase access to primary care, and decrease morbidity and mortality of chronic disease.

**Minutes**

The Board voted (5-0) to approve the minutes from October 2, 2019.

**Northwestern Medical Center – Accountable Communities for Health Presentation**

Jill Berry Bowen, RN, CEO, NMC  
Robyn Alvis, CFO, NMC  
Amy Putnam, Vice President of Physician Services, NMC  
Jonathan Billings, Vice President of Community Relations and RiseVT, NMC  
Karen Staniels, Director, Physician Services, NMC  
Denise Smith, Program Manager, RiseVT, NMC

Jill Berry Bowen spoke about the top priorities that Northwestern Medical Center and the community is focusing on, which include mental health, substance abuse, obesity, suicide, domestic/sexual assault, food insecurities, and smoking/vaping. NMC's strategic plan for FY 2017-2019 includes primary care providers, surgical specialists, mental health provides, specialty care clinics, FQHC, urgent care, and population health woven throughout. Jill Berry Bowen presented the accountable communities for health model and NMC's service line strategic

overview. Karen Staniels reviewed some of the service lines at NMC: surgical optimization, pre-diabetes identified employee group, and health coaching in primary care.

Denise Smith presented RiseVT's wellness and prevention strategy, which is rooted in public health models that support the conditions to create community-wide behavior change. The highlights of 2019 RiseVT results include working with 100 classrooms and over 1600 children, Worksite Wellness Community Coalition has grown to 42 active employers, and 20 municipal healthy infrastructure/policy projects advanced. Denise Smith discussed how RiseVT helps to create political will to increase municipal investment and the recent campaign focused on increasing leisure time physical activity. Jonathan Billings reviewed the focuses of RiseVT for 2020 and the barriers to progress/opportunities for improvement.

Amy Putnam spoke about how NMC is partnering with Blueprint and OneCare Vermont to shift the payment methods away from fee-for-service, as a part of the All-Payer Model. The different funds coming into the hospital, that are not fee-for-service, are in three categories: Blueprint community health team funding (dependent on primary care), OneCare VT care coordination model (related to the number of attributed lives), and other funding [Blueprint and OneCare VT capacity per member per month payments (PMPMs), provider investments, and grants]. Amy Putnam reviewed the care coordination impact on 2018 Accountable Care Organization (ACO) metrics and the strategies that are crucial to capitation.

Robyn Alvis spoke about the impacts of the early adoption of the All-Payer Model by NMC. The transition has been difficult because of reimbursement issues and the PMPMs not being able to keep up with costs. Robyn Alvis reviewed the factors that NMC believes the GMCB should consider at the midpoint in the APM and the opportunities for increased alignment. Jill Berry Bowen spoke about the real challenges that face NMC, the need for integration and financial stability, and that the transformation to the APM takes trust, partnership, and time. The presentation can be seen [here](#) on the GMCB website. The Board members asked questions and had a discussion with the NMC representatives.

### **Public Comment**

Marissa Parisi  
Representative Lynn Dickinson  
Liz Gamache  
Jeff Tieman  
Monica Greene  
JoAnn Manahan

### **Old Business**

None

### **New Business**

None

**Adjourn**

The Board voted (5-0) to adjourn at approximately 2:50 pm.

Unapproved