

Exhibit 9. Payer and Case Mix

	FY21	FY22	FY23	FY24
	Actual	Actual	YTD Actual (Oct to Mar)	Budget
Case Mix Index	1.190	1.270	1.350	1.350
Gross Patient Service Revenue	403,028,513	433,654,824	227,926,651	502,952,280
Traditional Medicare	207,021,083	219,202,114	116,324,794	260,035,758
Medicare Advantage	\$	\$	\$	\$
Medicaid	66,101,712	74,873,757	40,091,937	85,681,895
Commercial	129,905,718	139,578,953	71,509,920	157,234,627
All other	\$	\$	\$	\$
Net Patient Service Revenue and Fixed Prospective Payments	175,796,812	186,729,147	93,698,498	203,459,707
Traditional Medicare	67,235,003	71,988,588	34,050,136	74,992,622
Medicare Advantage	\$	\$	\$	\$
Medicaid	20,649,132	21,775,275	10,745,386	20,552,253
Commercial	94,688,041	98,145,055	52,855,842	117,181,767
Bad Debt	(5,282,457)	(5,171,384)	(3,449,278)	(7,650,000)
Free Care	(2,252,809)	(1,774,483)	(945,121)	(2,500,000)
Disproportionate Share Hospital	759,902	1,766,096	441,533	883,065
All other	\$	\$	\$	\$

Exhibit 11. Staffing Summary

	Actual FY21 to FY22 *	YTD Actual (Oct to Mar) FY22 to FY23*	Budget FY22 to FY24*
Total salaries	3,506,392	837,089	6,377,949
\$ administrative and general	\$ 361,353	\$ 489,564	\$ 506,922
\$ clinical	\$ 3,145,039	\$ 347,525	\$ 5,871,028
Total FTEs	21.0	8.5	-9.2
\$ administrative and general	3.6	6.8	-3.4
\$ clinical	17.4	1.7	-5.8
Total contract labor expense	1,842,287	699,887	(1,304,020)
\$ administrative and general	26,154	43,000	(29,250)
\$ clinical	1,816,133	656,887	(1,274,770)
Median hourly rate			
Traveling nurse-RN	5	12.5	19.00
Physician locum	80.02	71.84	86.29
Other:	\$	\$	\$
Other:	\$	\$	\$

Definitions for administrative and general versus clinical employment should reflect those in Part 2 of the Medicare Provider Reimbursement Manual.

* Figures represent delta period over period.

Clinical are staff members who would generally work under the supervision of a physician, or qualified health care professional Provides direct diagnosis, treatment, or direct care of a patient.