

## Exhibit 9. Payer and Case Mix

	FY21	FY22	FY23	FY24
	Actual	Actual	YTD Actual (Oct to Mar)	Budget
Case Mix Index	1.268	1.372	1.331	1.331
Gross Patient Service Revenue	104,813,003	117,082,849	126,079,697	144,457,901
Traditional Medicare	42,973,977	42,925,334	44,775,534	50,004,311
Medicare Advantage	11,993,218	14,934,491	17,584,330	20,232,653
Medicaid	19,294,411	22,137,112	21,530,494	24,861,894
Commercial	28,523,243	33,590,410	38,636,850	45,264,924
All other	2,028,154	3,495,502	3,552,489	4,094,119
Net Patient Service Revenue and Fixed Prospective Payments	50,588,690	53,066,803	53,791,879	61,323,611
Traditional Medicare	17,574,832	13,380,636	18,328,444	21,000,118
Medicare Advantage	7,344,025	9,268,339	6,382,037	7,312,325
Medicaid	8,220,567	7,986,988	4,537,392	5,198,792
Commercial	18,819,152	22,083,331	23,672,479	27,123,135
Bad Debt	(3,464,190)	(3,670,720)	(2,278,997)	(2,611,199)
Free Care	(742,183)	(867,163)	(1,172,734)	(1,343,679)
Disproportionate Share Hospital	808,333	1,483,691	750,000	550,000
All other	2,028,154	3,401,701	3,573,258	4,094,119



## Exhibit 11. Staffing Summary

	Actual FY21 to FY22	YTD Actual (Oct to Mar) FY22 to FY23	Budget FY22 to FY24	
<b>Total salaries</b>	\$ 734,881	\$ 4,173,736	\$ 4,867,850	includes benefits
% administrative and general	\$ 966,944	\$ 1,248,485	\$ 1,584,419	
% clinical	\$ (232,063)	\$ 2,925,251	\$ 3,283,432	
<b>Total FTEs</b>	\$ (10)	\$ 1	\$ 35	
% administrative and general	\$ (1)	\$ 1	\$ 13	
% clinical	\$ (9)	\$ 0	\$ 22	
<b>Total contract labor expense</b>	\$ 2,708,566	\$ (1,046,734)	\$ (1,721,697)	
% administrative and general	\$ (411,045)	\$ 77,712	\$ (155,370)	
% clinical	\$ 3,119,612	\$ (1,124,446)	\$ (1,566,327)	
<b>Median hourly rate</b>				
Traveling nurse - national	\$ 75.00	\$ (30.00)	\$ (30.00)	
Physician locum	\$ -	\$ -	\$ -	
Traveling nurse - international	\$ (1.50)	\$ 15.50	\$ 15.50	
Other:	\$ -	\$ -	\$ -	
Other:	\$ -	\$ -	\$ -	

Definitions for administrative and general versus clinical employment should reflect those in Part 2 of the Medicare Provider Reimbursement Manual.