

Exhibit 9. Payer and Case Mix

	FY21	FY22	FY23	FY24
	Actual	Actual	YTD Actual (Oct to Mar)	Budget
Case Mix Index	1.148	1.169	1.174	0.000
Gross Patient Service Revenue	194,392,200	215,423,600	122,198,285	286,395,668
Traditional Medicare	77,245,300	78,326,400	38,890,857	91,418,823
Medicare Advantage	14,044,600	26,664,400	18,354,235	43,150,246
Medicaid	40,038,800	42,570,800	24,798,297	58,022,785
Commercial	59,660,700	64,811,400	38,497,938	89,927,109
All other	3,402,800	3,050,600	1,656,957	3,876,705
Net Patient Service Revenue and Fixed Prospective Payments	91,407,900	105,668,700	55,532,700	123,560,208
Traditional Medicare	30,557,300	31,381,100	15,640,459	32,545,089
Medicare Advantage	5,477,100	10,683,000	6,806,845	15,369,318
Medicaid	17,819,500	17,274,800	7,250,910	16,343,044
Commercial	38,936,000	47,292,200	27,826,117	64,510,048
Bad Debt	(3,384,100)	(3,550,800)	(2,165,125)	(5,165,383)
Free Care	(1,639,800)	(1,868,700)	(739,318)	(1,994,907)
Disproportionate Share Hospital	919,700	1,964,700	463,200	926,400
All other	2,722,200	2,492,400	449,612	1,026,599

Exhibit 10. Utilization and Rate Assumptions

	RATE: Estimated revenue change due to changes in reimbursement rates change				UTILIZATION: Estimated revenue change due to volume, service mix, intensity, etc.			PAYER MIX: Estimated revenue change due to market shifts among or between payer types				
	Actual	YTD Actual (Oct to Mar)		Budget	Actual	YTD Actual (Oct to Mar)		Budget	Actual	YTD Actual (Oct to Mar)		Budget
	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24
TOTAL	Change in GPSR	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24		
	Overall	5,831,766	119,290,819	66,767,313	15,199,634	2,907,466	4,204,765					22
	Traditional Medicare	2,317,359	43,373,244	24,276,062	6,039,810	1,056,653	5,257,269	(7,276,200)	(5,539,040)			(12,525,831)
	Medicare Advantage	421,338	14,765,412	8,264,231	1,098,155	359,969	(3,281,330)	11,100,300	3,228,854			7,588,099
	Medicaid	1,201,164	23,573,581	13,194,181	3,130,634	574,706	851,884	(1,799,800)	650,011			1,405,935
	Commerical	1,789,821	35,889,313	20,087,352	4,664,870	874,954	1,320,131	(1,304,000)	1,733,672			3,708,117
	All other	102,084	1,689,270	945,488	266,065	41,183	56,811	(720,300)	(73,496)			(176,299)
	Change in NPSR + FPP	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24		
	Overall	1,203,800	2,333,288	11,907,660	11,197,400	53,199,413	5,716,464	1,859,600				267,376
	Traditional Medicare	-	-	-	3,603,000	15,640,459	15,049,331	(476,800)				\$ (5,184,331)
Medicare Advantage	-	-	-	1,695,600	6,806,845	(470,168)	\$				\$ 3,140,468	
Medicaid	-	-	-	1,739,000	7,250,910	(1,582,372)	(2,283,700)				\$ 650,472	
Commerical	1,155,900	2,239,956	11,907,660	3,833,000	23,144,918	(6,828,612)	4,179,400				\$ 1,748,352	
All other	47,900	93,332	-	326,800	356,281	(451,715)	440,700				\$ (87,585)	
INPATIENT	Change in GPSR	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24		
	Overall	1,166,353	23,858,164	14,065,253	3,039,900	581,493	(2,851,918)					(477,436)
	Traditional Medicare	463,472	8,674,649	6,333,832	1,208,000	211,331	864,564	(1,455,240)	(1,107,808)			(3,268,096)
	Medicare Advantage	84,268	2,953,082	2,156,559	219,600	71,994	800,020	2,220,060	645,771			1,980,122
	Medicaid	240,233	4,714,716	2,293,395	626,100	114,941	(1,413,273)	(359,960)	130,002			244,378
	Commerical	357,964	7,177,863	3,174,757	933,000	174,991	(2,999,316)	(260,800)	346,734			586,059
	All other	20,417	337,854	106,711	53,200	8,237	(103,913)	(144,060)	(14,699)			(19,898)
	Change in NPSR + FPP	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24		
	Overall	240,760	466,658	2,619,685	2,239,480	10,639,883	755,732	371,920				190,983
	Traditional Medicare	-	-	-	720,600	3,128,092	7,623,094	(95,360)				\$ (3,703,094)
Medicare Advantage	-	-	-	339,120	1,361,369	(1,100,391)	-				\$ 2,243,191	
Medicaid	-	-	-	347,800	1,450,182	(949,023)	(456,740)				\$ 464,623	
Commerical	231,180	447,991	2,619,685	766,600	4,628,984	(4,652,508)	835,880				\$ 1,248,823	
All other	9,580	18,666	-	65,360	71,256	(165,440)	88,140				\$ (62,560)	
OUTPATIENT	Change in GPSR	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24		
	Overall	4,665,413	95,432,655	52,702,060	12,159,734	2,325,973	7,056,682	\$	\$			477,457
	Traditional Medicare	1,853,887	34,698,595	17,942,230	4,831,834	845,323	4,392,705	(5,820,960)	(4,431,232)			(9,257,735)
	Medicare Advantage	337,070	11,812,329	6,107,672	878,500	287,976	(4,081,350)	8,880,240	2,583,083			5,607,978
	Medicaid	960,931	18,858,864	10,900,786	2,504,600	459,765	2,265,157	(1,439,840)	520,009			1,161,557
	Commerical	1,431,857	28,711,450	16,912,595	3,731,900	699,963	4,319,447	(1,043,200)	1,386,938			3,122,058
	All other	81,667	1,351,416	838,777	212,900	32,946	160,724	(576,240)	(58,797)			(156,401)
	Change in NPSR + FPP	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24		
	Overall	963,040	1,866,630	9,287,975	8,957,920	42,559,530	4,960,732	(1,487,680)				\$ 76,393
	Traditional Medicare	-	-	-	2,882,400	12,512,367	7,426,238	381,440				\$ (1,481,238)
Medicare Advantage	-	-	-	1,356,480	5,445,476	630,224	-				\$ 897,276	
Medicaid	-	-	-	1,391,200	5,800,728	(633,349)	1,826,960				\$ 185,849	
Commerical	924,720	1,791,965	9,287,975	3,066,400	18,515,934	(2,176,104)	(3,343,520)				\$ 499,529	
All other	38,320	74,665	-	261,440	285,025	(286,276)	(352,560)				\$ (25,024)	
PROFESSIONAL	Change in GPSR	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24		
	Overall	\$	\$	\$	\$	\$	\$	\$	\$			\$
	Traditional Medicare	\$	\$	\$	\$	\$	\$	\$	\$			\$
	Medicare Advantage	\$	\$	\$	\$	\$	\$	\$	\$			\$
	Medicaid	\$	\$	\$	\$	\$	\$	\$	\$			\$
	Commerical	\$	\$	\$	\$	\$	\$	\$	\$			\$
	All other	\$	\$	\$	\$	\$	\$	\$	\$			\$
	Change in NPSR + FPP	FY21 to FY22	FY22 to FY23	FY23 to FY24	FY21 to FY22	FY22 to FY23	FY23 to FY24	FY21 to FY22	FY22 to FY23	FY23 to FY24		
	Overall	\$	\$	\$	\$	\$	\$	\$	\$			\$
	Traditional Medicare	\$	\$	\$	\$	\$	\$	\$	\$			\$
Medicare Advantage	\$	\$	\$	\$	\$	\$	\$	\$			\$	
Medicaid	\$	\$	\$	\$	\$	\$	\$	\$			\$	
Commerical	\$	\$	\$	\$	\$	\$	\$	\$			\$	
All other	\$	\$	\$	\$	\$	\$	\$	\$			\$	
OTHER	Change in GPSR	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24		
	Overall	\$	\$	\$	\$	\$	\$	\$	\$			\$
	Traditional Medicare	\$	\$	\$	\$	\$	\$	\$	\$			\$
	Medicare Advantage	\$	\$	\$	\$	\$	\$	\$	\$			\$
	Medicaid	\$	\$	\$	\$	\$	\$	\$	\$			\$
	Commerical	\$	\$	\$	\$	\$	\$	\$	\$			\$
	All other	\$	\$	\$	\$	\$	\$	\$	\$			\$
	Change in NPSR + FPP	FY21 to FY22	FY22 to FY23	FY23 to FY24	FY21 to FY22	FY22 to FY23	FY23 to FY24	FY21 to FY22	FY22 to FY23	FY23 to FY24		
	Overall	\$	\$	\$	\$	\$	\$	\$	\$			\$
	Traditional Medicare	\$	\$	\$	\$	\$	\$	\$	\$			\$
Medicare Advantage	\$	\$	\$	\$	\$	\$	\$	\$			\$	
Medicaid	\$	\$	\$	\$	\$	\$	\$	\$			\$	
Commerical	\$	\$	\$	\$	\$	\$	\$	\$			\$	
All other	\$	\$	\$	\$	\$	\$	\$	\$			\$	

Exhibit 11. NVRH Staffing Summary_ Excludes Benefits

	Actual FY22	Projected FY23	Budget FY24
Total salaries			
Total salaries	\$ 53,078,978	\$ 56,585,635	\$ 60,530,293
Administrative and General			
Administrative and General	\$ 12,824,111	\$ 14,314,588	\$ 15,626,014
Clinical			
Clinical	\$ 40,254,867	\$ 42,271,047	\$ 44,904,279
Total FTEs			
Total FTEs	522.40	519.90	561.60
Administrative and General			
Administrative and General	163.20	166.80	178.70
Clinical			
Clinical	359.20	353.10	382.90
Total Traveler & Locum expense			
Total Traveler & Locum expense	\$ 3,982,824	\$ 3,560,200	\$ 2,146,200
Administrative and General			
Administrative and General	\$ -	\$ -	\$ -
None			
None			
Clinical	\$ 3,982,824	\$ 3,560,200	\$ 2,146,200
Travelers Hospital Patient Care	\$ 3,520,008	\$ 3,167,950	\$ 2,146,200
Locums Physician Practices	\$ 462,816	\$ 392,250	\$ -
Total Traveler & Locum FTE's			
Total Traveler & Locum FTE's	14.6	15.8	11.4
Administrative and General			
Administrative and General	-	-	-
None			
None	-	-	-
Clinical			
Clinical	14.6	15.8	11.4
Travelers Hospital Patient Care	13.9	15.1	11.4
Locums Physician Practices	0.7	0.7	-