# **All Vermont Acute Care Community Hospitals**

# Table 4 - Budget and Financial Information - Actual 2018

This page provides comparative information about Vermont community hospitals' finances, workforce, and patient admissions and visits.

|  | Income, Expenses & Margin |                 |                 |               |               |  |
|--|---------------------------|-----------------|-----------------|---------------|---------------|--|
|  | Gross                     | Total Net       | Total           |               |               |  |
|  | Patient                   | Operating       | Operating       | Operating     | Total         |  |
| Hospital                                 | Revenue                   | Revenue         | Expense         | Margin        | Margin        |  |
|  |                           |                 |                 |               |               |  |
| Brattleboro Memorial Hospital            | \$158,812,614             | \$81,780,823    | \$83,705,782    | (\$1,924,959) | \$893,285     |  |
| Central Vermont Medical Center           | \$389,142,484             | \$208,165,473   | \$216,033,931   | (\$7,868,458) | \$1,889,145   |  |
| Copley Hospital                          | \$107,028,308             | \$67,461,224    | \$69,683,657    | (\$2,222,433) | (\$1,652,330) |  |
| Gifford Medical Center                   | \$107,638,514             | \$49,952,116    | \$55,321,562    | (\$5,369,446) | (\$3,213,655) |  |
| Grace Cottage Hospital                   | \$28,394,054              | \$19,391,469    | \$19,947,999    | (\$556,530)   | \$761,270     |  |
| Mount Ascutney Hospital                  | \$97,368,608              | \$54,503,546    | \$53,451,291    | \$1,052,255   | \$2,986,749   |  |
| North Country Hospital                   | \$181,428,090             | \$81,484,221    | \$83,367,796    | (\$1,883,575) | \$1,000,144   |  |
| Northeastern VT Regional Hospital        | \$161,098,014             | \$82,854,602    | \$81,424,338    | \$1,430,264   | \$1,885,564   |  |
| Northwestern Medical Center              | \$197,719,112             | \$109,845,684   | \$113,575,304   | (\$3,729,620) | \$618,694     |  |
| Porter Medical Center                    | \$167,523,162             | \$82,725,529    | \$81,233,322    | \$1,492,207   | \$5,261,453   |  |
| Rutland Regional Medical Center          | \$548,537,244             | \$269,417,319   | \$268,120,067   | \$1,297,252   | \$11,889,633  |  |
| Southwestern Vermont Medical Center      | \$343,147,360             | \$166,174,394   | \$158,556,275   | \$7,618,119   | \$9,702,573   |  |
| Springfield Hospital                     | \$125,832,116             | \$54,863,951    | \$61,860,030    | (\$6,996,078) | (\$6,628,574) |  |
| The University of Vermont Medical Center | \$2,703,898,960           | \$1,363,516,759 | \$1,317,389,315 | \$46,127,444  | \$71,281,801  |  |
|  |                           |                 |                 |               |               |  |
| SYSTEM                                   | \$5,317,568,640           | \$2,692,137,110 | \$2,663,670,669 | \$28,466,441  | \$96,675,752  |  |
|  |                           |                 |                 |               |               |  |

|  | Utilization         |                                 |                             |                               |                  |                                    | Staffing                    |                        |  |  |
|--|---------------------|---------------------------------|-----------------------------|-------------------------------|------------------|------------------------------------|-----------------------------|------------------------|--|--|
| Hospital                                 | Acute<br>Admissions | Acute<br>Avg. Length<br>of Stay | Emergency<br>Room<br>Visits | Physician<br>Office<br>Visits | Clinic<br>Visits | (includes nurses) Non-MD Employees | Direct<br>Service<br>Nurses | Physician<br>Employees |  |  |
| Brattleboro Memorial Hospital            | 1.691               | 3.6                             | 13.615                      | 238,312                       | 0                | 441                                | 93                          | 47                     |  |  |
| Central Vermont Medical Center           | 3,949               | 4.6                             | 24,329                      | 226,404                       | 0                | 1.239                              | 337                         | 90                     |  |  |
| Copley Hospital                          | 1,802               | 2.6                             | 13,112                      | 24,417                        | 0                | 348                                | 58                          | 15                     |  |  |
| Gifford Medical Center                   | 1,175               | 3.3                             | 6,958                       | 29,265                        | 0                | 300                                | 82                          | 23                     |  |  |
| Grace Cottage Hospital                   | 138                 | 2.8                             | 3,120                       | 18,865                        | 0                | 138                                | 32                          | 8                      |  |  |
| Mount Ascutney Hospital                  | 394                 | 3.8                             | 4,764                       | 41,965                        | 0                | 311                                | 84                          | 20                     |  |  |
| North Country Hospital                   | 1,800               | 2.7                             | 15,723                      | 88,202                        | 0                | 448                                | 102                         | 30                     |  |  |
| Northeastern VT Regional Hospital        | 1,425               | 3.2                             | 14,783                      | 68,779                        | 0                | 438                                | 0                           | 33                     |  |  |
| Northwestern Medical Center              | 2,441               | 3.2                             | 24,536                      | 127,675                       | 0                | 636                                | 207                         | 37                     |  |  |
| Porter Medical Center                    | 1,433               | 3.3                             | 12,588                      | 103,631                       | 0                | 425                                | 103                         | 33                     |  |  |
| Rutland Regional Medical Center          | 7,152               | 4.5                             | 33,321                      | 0                             | 408,728          | 1,294                              | 270                         | 69                     |  |  |
| Southwestern Vermont Medical Center      | 3,419               | 3.4                             | 23,517                      | 133,586                       | 0                | 767                                | 0                           | 94                     |  |  |
| Springfield Hospital                     | 1,755               | 5.2                             | 11,262                      | 0                             | 0                | 332                                | 78                          | 20                     |  |  |
| The University of Vermont Medical Center | 19,763              | 5.7                             | 59,820                      | 737,642                       | 1,320,214        | 6,217                              | 1,355                       | 613                    |  |  |
| SYSTEM                                   | 48,337              | 4.6                             | 261,448                     | 1,838,743                     | 1,728,942        | 13,334                             | 2,801                       | 1,132                  |  |  |

# **All Vermont Acute Care Community Hospitals**

# Table 5 - Budget and Financial Information - Actual 2019

This page provides comparative information about Vermont community hospitals' finances, workforce, and patient admissions and visits.

|  | Income, Expenses & Margin |                 |                 |               |                |  |  |
|--|---------------------------|-----------------|-----------------|---------------|----------------|--|--|
|  | Gross                     | Total Net       | Total           |               |                |  |  |
|  | Patient                   | Operating       | Operating       | Operating     | Total          |  |  |
| Hospital                                 | Revenue                   | Revenue         | Expense         | Margin        | Margin         |  |  |
|  |                           |                 |                 |               |                |  |  |
| Brattleboro Memorial Hospital            | \$182,085,238             | \$87,765,845    | \$87,095,267    | \$670,579     | \$1,452,929    |  |  |
| Central Vermont Medical Center           | \$418,151,359             | \$223,738,002   | \$228,415,989   | (\$4,677,987) | (\$8,842,539)  |  |  |
| Copley Hospital                          | \$113,757,897             | \$68,138,092    | \$70,299,334    | (\$2,161,242) | (\$1,765,506)  |  |  |
| Gifford Medical Center                   | \$109,174,581             | \$51,525,194    | \$51,938,902    | (\$413,707)   | \$2,643,771    |  |  |
| Grace Cottage Hospital                   | \$29,704,502              | \$19,441,546    | \$20,743,344    | (\$1,301,798) | (\$69,318)     |  |  |
| Mount Ascutney Hospital                  | \$103,318,495             | \$54,523,816    | \$54,566,701    | (\$42,885)    | (\$2,088,966)  |  |  |
| North Country Hospital                   | \$191,002,248             | \$87,674,697    | \$85,997,751    | \$1,676,946   | \$2,617,150    |  |  |
| Northeastern VT Regional Hospital        | \$177,779,611             | \$88,816,877    | \$87,189,684    | \$1,627,193   | \$1,589,626    |  |  |
| Northwestern Medical Center              | \$210,917,710             | \$110,824,117   | \$119,729,265   | (\$8,905,148) | (\$8,493,365)  |  |  |
| Porter Medical Center                    | \$168,352,774             | \$91,354,445    | \$86,649,174    | \$4,705,271   | \$5,403,292    |  |  |
| Rutland Regional Medical Center          | \$567,030,638             | \$275,975,449   | \$274,016,566   | \$1,958,883   | \$6,741,141    |  |  |
| Southwestern Vermont Medical Center      | \$361,468,556             | \$171,361,145   | \$165,778,101   | \$5,583,044   | \$5,996,356    |  |  |
| Springfield Hospital                     | \$110,212,736             | \$49,059,327    | \$58,081,280    | (\$9,021,953) | (\$16,279,821) |  |  |
| The University of Vermont Medical Center | \$2,877,767,129           | \$1,436,350,203 | \$1,404,942,642 | \$31,407,561  | \$65,803,757   |  |  |
|  |                           |                 |                 |               |                |  |  |
| SYSTEM                                   | \$5,620,723,474           | \$2,816,548,756 | \$2,795,444,000 | \$21,104,756  | \$54,708,506   |  |  |
|  | ·                         |                 |                 |               |                |  |  |

|  | Utilization |             |           |               |           | Staffing          |         |           |  |
|--|-------------|-------------|-----------|---------------|-----------|-------------------|---------|-----------|--|
|  |             | Acute       | Emergency | Physician     |           | (includes nurses) | Direct  | -         |  |
|  | Acute       | Avg. Length | Room      | Office        | Clinic    | Non-MD            | Service | Physician |  |
| Hospital                                 | Admissions  | of Stay     | Visits    | Visits        | Visits    | Employees         | Nurses  | Employees |  |
| Prottlebere Memorial Heapital            | 1.780       | 3.1         | 13.701    | 257.686       | 0         | 462               | 114     | 49        |  |
| Brattleboro Memorial Hospital            | ,           |             | -, -      | , , , , , , , | 1         |                   |         |           |  |
| Central Vermont Medical Center           | 3,891       | 5.1         | 25,822    | 219,101       | 0         | 1,240             | 325     | 91        |  |
| Copley Hospital                          | 1,707       | 2.5         | 12,865    | 23,641        | 0         | 345               | 60      | 15        |  |
| Gifford Medical Center                   | 1,198       | 3.0         | 6,723     | 27,753        | 0         | 291               | 83      | 23        |  |
| Grace Cottage Hospital                   | 123         | 2.9         | 2,965     | 19,068        | 0         | 141               | 33      | 8         |  |
| Mount Ascutney Hospital                  | 422         | 3.7         | 4,975     | 45,151        | 0         | 317               | 88      | 20        |  |
| North Country Hospital                   | 1,769       | 2.8         | 15,896    | 74,212        | 0         | 442               | 101     | 32        |  |
| Northeastern VT Regional Hospital        | 1,506       | 3.7         | 15,336    | 66,778        | 0         | 439               | 0       | 31        |  |
| Northwestern Medical Center              | 2,348       | 3.3         | 25,681    | 108,834       | 0         | 672               | 218     | 38        |  |
| Porter Medical Center                    | 1,575       | 3.2         | 12,681    | 0             | 0         | 428               | 99      | 39        |  |
| Rutland Regional Medical Center          | 6,905       | 4.7         | 37,401    | 0             | 395,010   | 1,295             | 293     | 70        |  |
| Southwestern Vermont Medical Center      | 3,401       | 3.4         | 24,239    | 144,803       | 0         | 781               | 0       | 95        |  |
| Springfield Hospital                     | 0           | 0.0         | 0         | 0             | 0         | 319               | 104     | 17        |  |
| The University of Vermont Medical Center | 20,539      | 5.8         | 60,584    | 749,847       | 1,277,507 | 6,442             | 1,421   | 606       |  |
| SYSTEM                                   | 47,164      | 4.7         | 258,869   | 1,736,874     | 1,672,517 | 13,614            | 2,939   | 1,135     |  |

# **All Vermont Acute Care Community Hospitals**

# Table 6 - Budget and Financial Information - Budget 2020

This page provides comparative information about Vermont community hospitals' finances, workforce, and patient admissions and visits.

|  | Income, Expenses & Margin |                 |                 |               |               |  |
|--|---------------------------|-----------------|-----------------|---------------|---------------|--|
|  | Gross                     | Total Net       | Total           |               |               |  |
|  | Patient                   | Operating       | Operating       | Operating     | Total         |  |
| Hospital                                 | Revenue                   | Revenue         | Expense         | Margin        | Margin        |  |
|  |                           |                 |                 |               |               |  |
| Brattleboro Memorial Hospital            | \$188,074,028             | \$91,855,725    | \$91,380,159    | \$475,566     | \$1,240,566   |  |
| Central Vermont Medical Center           | \$430,983,508             | \$234,243,239   | \$234,056,135   | \$187,103     | \$4,159,649   |  |
| Copley Hospital                          | \$124,871,420             | \$73,472,043    | \$72,467,424    | \$1,004,619   | \$1,321,819   |  |
| Gifford Medical Center                   | \$113,821,436             | \$53,203,802    | \$51,663,036    | \$1,540,766   | \$2,390,224   |  |
| Grace Cottage Hospital                   | \$31,015,070              | \$20,902,981    | \$22,166,811    | (\$1,263,830) | (\$521,206)   |  |
| Mount Ascutney Hospital                  | \$105,068,060             | \$57,057,036    | \$57,057,036    | (\$0)         | \$792,000     |  |
| North Country Hospital                   | \$199,661,481             | \$90,100,422    | \$88,628,481    | \$1,471,941   | \$2,823,090   |  |
| Northeastern VT Regional Hospital        | \$182,848,500             | \$91,922,244    | \$90,308,894    | \$1,613,350   | \$1,613,350   |  |
| Northwestern Medical Center              | \$223,749,944             | \$122,139,925   | \$122,388,212   | (\$248,287)   | \$1,458,031   |  |
| Porter Medical Center                    | \$169,510,951             | \$93,867,865    | \$90,277,341    | \$3,590,524   | \$4,117,247   |  |
| Rutland Regional Medical Center          | \$584,898,226             | \$286,193,703   | \$279,494,600   | \$6,699,103   | \$13,244,156  |  |
| Southwestern Vermont Medical Center      | \$381,229,035             | \$178,006,790   | \$171,954,316   | \$6,052,474   | \$6,652,474   |  |
| Springfield Hospital                     | \$106,879,864             | \$50,432,863    | \$51,418,019    | (\$985,156)   | (\$985,156)   |  |
| The University of Vermont Medical Center | \$2,965,263,597           | \$1,491,837,614 | \$1,445,462,587 | \$46,375,027  | \$64,593,352  |  |
|  |                           |                 |                 |               |               |  |
| SYSTEM                                   | \$5,807,875,120           | \$2,935,236,252 | \$2,868,723,052 | \$66,513,200  | \$102,899,596 |  |
|  |                           |                 |                 |               |               |  |

|  | Utilization |             |           |           |           | Staffing          |         |           |  |
|--|-------------|-------------|-----------|-----------|-----------|-------------------|---------|-----------|--|
|  |             | Acute       | Emergency | Physician |           | (includes nurses) | Direct  | 1         |  |
|  | Acute       | Avg. Length | Room      | Office    | Clinic    | Non-MD            | Service | Physician |  |
| Hospital                                 | Admissions  | of Stay     | Visits    | Visits    | Visits    | Employees         | Nurses  | Employees |  |
|  |             | ,           |           |           | 1         |                   |         | 1 ' '     |  |
| Brattleboro Memorial Hospital            | 1,797       | 2.6         | 13,770    | 258,629   | 0         | 492               | 99      | 57        |  |
| Central Vermont Medical Center           | 3,851       | 5.2         | 24,272    | 239,747   | 0         | 1,229             | 342     | 90        |  |
| Copley Hospital                          | 1,824       | 2.4         | 12,742    | 20,398    | 0         | 363               | 0       | 15        |  |
| Gifford Medical Center                   | 1,186       | 3.1         | 6,500     | 27,580    | 0         | 280               | 78      | 22        |  |
| Grace Cottage Hospital                   | 123         | 2.8         | 2,649     | 20,977    | 0         | 146               | 34      | 7         |  |
| Mount Ascutney Hospital                  | 382         | 3.5         | 4,512     | 48,958    | 0         | 330               | 107     | 22        |  |
| North Country Hospital                   | 1,426       | 3.7         | 16,382    | 79,236    | 0         | 452               | 98      | 32        |  |
| Northeastern VT Regional Hospital        | 1,495       | 3.3         | 15,900    | 78,100    | 0         | 463               | 0       | 33        |  |
| Northwestern Medical Center              | 2,374       | 3.0         | 24,000    | 136,284   | 0         | 676               | 0       | 42        |  |
| Porter Medical Center                    | 1,488       | 3.2         | 12,034    | 105,222   | 0         | 447               | 106     | 43        |  |
| Rutland Regional Medical Center          | 6,887       | 4.6         | 31,134    | 0         | 397,971   | 1,335             | 311     | 72        |  |
| Southwestern Vermont Medical Center      | 3,425       | 3.5         | 24,100    | 166,104   | 0         | 783               | 152     | 104       |  |
| Springfield Hospital                     | 1,437       | 4.4         | 14,700    | 12,585    | 0         | 297               | 96      | 0         |  |
| The University of Vermont Medical Center | 20,032      | 5.7         | 59,555    | 771,807   | 1,358,363 | 6,661             | 1,522   | 629       |  |
|  |             |             |           |           |           |                   |         |           |  |
| SYSTEM                                   | 47,727      | 4.6         | 262,250   | 1,965,627 | 1,756,334 | 13,955            | 2,944   | 1,169     |  |
|  |             |             |           |           |           |                   |         |           |  |