

February 6, 2017

DELIVERED ELECTRONICALLY AND BY FIRST CLASS MAIL

Donna Jerry  
Senior Health Policy Analyst  
Green Mountain Care Board  
89 Main Street, Third Floor City Center  
Montpelier, Vermont 05620

Re: Docket No. GMCB-010-15con, Proposed Ambulatory Surgery Center  
Anonymized Response to Questions 006, Question 16, posed on 08/25/2016

Dear Donna:

Below is ACTD LLC's anonymized response to Question 16, originally submitted to the Green Mountain Care Board for approval on January 25, 2017, and now distributed to the parties.

As requested, we restated the question in **bold** font and answered the question in un-bolded font.

**16. Provide the name, percentage of ownership interest, and amount of initial capital investment in the ASC for each member of ACTD, LLC. In addition, for each member provide a description of all relevant experience in owning, operating, or being employed by ASC(s) or other health care facility(s). Include the names(s) and location(s) of the ASC(s) or health care facility(s).**

**ACTD LLC Members and Ownership % - as of January 2017**

<b>Name</b>	<b>Percentage of Ownership Interest</b>	<b>Initial Capital Investment</b>
Amy Cooper, MBA	30.39	\$75,000
Investor A	22.86	\$60,000
Investor B	16.00	\$36,000
Investor C	14.10	\$30,000
Investor D	4.76	\$15,000
Investor E	4.76	\$15,000
Investor F	1.90	\$9,000

Investor G	2.86	\$7,500
Investor H	2.38	\$7,500
Thomas Dowhan, MD	0.00	\$37,500
<b>Total</b>	<b>100.00</b>	<b>\$292,500</b>

Note: Dr. Thomas Dowhan was an initial founding member of ACTD LLC along with Amy Cooper, as documented in our initial application submitted July 2, 2015. All of Dr. Dowhan’s shares have since been sold to other members of ACTD LLC.

**Amy Cooper, MBA**

Amy Cooper is a results-oriented business development professional with strategic and operational expertise. She has significant experience leading cross-functional teams, implementing partnerships, developing growth strategies, and planning and executing projects.

Since 2014, Amy has served as the Executive Director of HealthFirst, Vermont’s Independent Physicians Association. From 2013-2015, Amy was the Executive Director of ACOs in New York and Vermont for Universal American Corporation, a company that provides health insurance and managed care products and services to Medicare and Medicaid customers in several states. Prior to her involvement with Universal American and HealthFirst, Amy worked in the Consumer Internet industry and served for three years as a management consultant to healthcare providers and health insurers as an associate at L.E.K. Consulting in Boston. Ms. Cooper received a Masters of Business Administration from the Wharton School at the University of Pennsylvania in 2010, majoring in finance and entrepreneurship, and graduated *magna cum laude* from Harvard College in 2003 earning a Bachelor of Arts in Social Studies. Ms. Cooper lives in Charlotte, Vermont with her husband and three daughters.

**Investor A**

Investor A is a licensed Vermont physician who has practiced medicine for approximately 15 years. The majority of those years have been spent practicing in Vermont. This physician is an active staff member at a large local hospital.

**Investor B**

Investor B is a licensed Vermont physician who has been practicing medicine in Vermont for approximately 25 years.

**Investor C**

Investor C is a licensed Vermont physician who has practiced medicine in Vermont for 20 years and is affiliated with a large local hospital.



**Investor D**

Investor D is a licensed Vermont physician who has practiced medicine for more than 20 years and is an active member of the medical staff at multiple local hospitals.

**Investor E**

Investor E is a licensed Vermont physician who has been engaged in the practice of medicine for more than 20 years, the majority of those as an active staff member at a large local hospital.

**Investor F**

Investor F is a licensed Vermont physician who has practiced medicine for over 20 years. The majority of those years have been spent in private practice in Vermont.

**Investor G**

Investor G is a physician who has been in practice for nearly 20 years, spending most of that time working in hospitals and other locations throughout Vermont.

**Investor H**

Investor H has worked in the field of health care administration in Vermont for over 20 years. Investor H sadly passed away recently, and the ownership interest will transfer to the Investor's surviving spouse.

Please let us know if you have any additional questions or need clarification regarding any of these responses.

Sincerely,



Eileen Elliott, Esq.  
Dunkiel Saunders Elliott Raubvogel & Hand, PLLC

cc: Judy Henkin, Esq., General Counsel, Green Mountain Care Board  
Marisa Melamed, Health Policy Analyst, Green Mountain Care Board  
Lauren Layman, Esq., Vermont Association of Hospitals and Health Systems  
Anne Cramer, Esq., Vermont Association of Hospitals and Health Systems  
Jill Berry Bowen, CEO, Northwestern Medical Center  
Jonathan Billings, V.P. of Planning & Community Relations, Northwestern Medical Center  
Lila Richardson, Esq., Office of the Healthcare Advocate  
Kaili Kuiper, Esq., Office of the Healthcare Advocate

