

Green Mountain Care Board
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Delivered Electronically

August 14, 2014

Spencer Knapp, Esq.
Fletcher Allen Health Care
111 Colchester Ave.
Burlington, VT 05401

RE: Docket No. GMCB-015-14con, Purchase of Real Estate in South Burlington, Project Cost: \$52,641,971

Dear Spencer:

To complete our review of your application, additional information is needed. Please respond to the following:

1. Describe the planning factors and analysis that informed the conclusion that the existing Fletcher Allen campus lands along East Avenue in Burlington cannot meet the future outpatient and ambulatory care needs of FAHC.
2. Describe any written analyses other than those conducted by Halsa Advisors that identify what services should be relocated to the South Burlington campus. Provide a copy of each.
3. Provide all FAHC Board and subcommittee minutes and votes, within the last five years, regarding or related to the proposed property acquisition in South Burlington, as well as to the conclusion that the existing FAHC campus along East Avenue in Burlington will not meet future needs.
4. Clarify which services are likely to be relocated to the South Burlington property and an approximate timeline for relocation of each service.
5. Explain how the project will help meet the needs of medically underserved groups and the goals of universal access.
6. Based on Fletcher Allen's Community Health Needs Assessment of 2013, there are significant transportation issues with the Tilley Drive location (*e.g.* length and cost of bus trip, multiple transfers between routes, distances which must be traveled on foot) which are compounded when a patient must attend an appointment several times a week.



- Does FAHC anticipate additional free shuttle service or service locations? Please explain in detail, including whether FAHC will provide free or low-cost shuttle service from the Cherry Street bus terminal to the main campus of FAHC and the South Burlington properties.
 - Address to what extent FAHC will provide free shuttle service for patients who require same day service and therefore cannot call 24 hours in advance to reserve a seat.
 - Provide an update on the status of the “Neighbor Rides” initiative for elders and younger persons with disabilities and Fletcher Allen’s financial commitment to this initiative.
 - Describe any plans Fletcher Allen has to provide bike and pedestrian access to the proposed South Burlington location.
7. Provide detailed information, including the number of acres on each parcel, as to whether any portions of the land to be acquired in South Burlington are on flood plains, wetlands or on otherwise undevelopable land. List each parcel separately.
 8. Explain whether the O’Brien Farm is needed to meet the projected space needs for outpatient services.
 9. Provide a copy of Fletcher Allen’s Master Facility Plan.
 10. Explain whether FAHC will make payments in lieu of taxes to South Burlington, given the municipal services that will be required.

In responding, please restate the question in bold font and respond in unbolded font. Provide the original document plus three copies and Verification Under Oath to my attention, and an identical electronic copy to me at donna.jerry@state.vt.us.

If you have any questions, please do not hesitate to contact me at 802-828-2918.

Sincerely,

s/ Donna Jerry

Donna Jerry
Health Policy Analyst

cc. City of Burlington
Office of the Health Care Advocate
HowardCenter
City of South Burlington

