

**NORTHWESTERN MEDICAL CENTER**  
**Profit and Loss Statement**

	2018 Budget Submitted (6.0%)	2018 Budget 4.9% (Required to Lead Reform)	2018 Budget 4.0%	2018 Budget 2.0%	2018 Budget 0.0%	2018 Budget (1.1%)
<b>Gross Patient Care Revenue</b>	\$ 204,740,526					
<b>Net Revenue Deductions</b>	\$ (98,963,769)					
<b>Net Patient Care Revenue</b>	\$ 105,776,757	105,221,208	104,766,667	103,756,577	102,746,487	102,190,938
<b>Other Operating Revenue</b>	\$ 5,841,987	\$ 5,841,987	\$ 5,841,987	\$ 5,841,987	\$ 5,841,987	\$ 5,841,987
<b>Total Operating Revenue</b>	\$ 111,618,744	\$ 111,063,195	\$ 110,608,654	\$ 109,598,564	\$ 108,588,474	\$ 108,032,925
<b>Total Operating Expense</b>	\$ 109,299,784	\$ 109,299,784	\$ 109,299,784	\$ 109,299,784	\$ 109,299,784	\$ 109,299,784
<b>Net Operating Income (Loss)</b>	\$ 2,318,960	\$ 1,763,411	\$ 1,308,870	\$ 298,780	\$ (711,310)	\$ (1,266,859)
<b>Non-Operating Revenue</b>	\$ 377,188	\$ 377,188	\$ 377,188	\$ 377,188	\$ 377,188	\$ 377,188
<b>Excess (Deficit) Of Revenue Over Expense</b>	\$ 2,696,148	\$ 2,140,599	\$ 1,686,058	\$ 675,968	\$ (334,122)	\$ (889,671)
<b>Operating Margin %</b>	2.1%	1.6%	1.2%	0.3%	-0.7%	-1.2%
<b>Total Margin %</b>	2.4%	1.9%	1.5%	0.6%	-0.3%	-0.8%