



# *Accountable Care Organization Reporting and Budget Review*

*Test Year*

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# Agenda

- 113 Statutory Requirements for ACO Budget Review
- All-Payer ACO Model Agreement
- 2017 ACO Annual Reporting and Budget Review Guidance for 2018 Calendar Year - Test Year
- Timeline for review



# GMCB Goals and Regulatory Levers

## Goal #1:

Vermont will reduce the rate of growth in health care expenditures

### GMCB Regulatory Levers:

Hospital Budget Review

ACO Budget Review

ACO Certification

Medicare ACO Program Rate-Setting and Alignment

Health Insurance Rate Review

Certificate of Need

## Goal #2:

Vermont will ensure and improve quality of and access to care

### GMCB Regulatory Levers:

All-Payer Model Criteria

ACO Budget Review

ACO Certification

Quality Measurement and Reporting

**INTEGRATION OF REGULATORY PROCESSES**

# Act 113 Statutory Requirements

**The GMCB must adopt rules to establish standards and processes for reviewing, modifying, and approving budgets of ACOs with 10,000 or more attributed lives in Vermont.**

- Character, competence, fiscal responsibility, and soundness of the ACO and its principals, including reports from professional review organizations
- Arrangements with ACO's participating providers
- How resources are allocated in the system
- Expenditure analysis of previous and future year
- Integration of efforts with Blueprint for Health, community collaboratives and providers
- Systemic investments to:
  - Strengthen primary care
  - Social determinants of health
  - Address impacts of adverse childhood experiences (ACEs)

# Act 113 Statutory Requirements

- ACO makes its costs transparent and easy to understand
- Information filed by an ACO must be made available to the public upon request
- Public comment on the ACO's proposed budget and administrative costs
- The HCA has the right to intervene in any ACO budget review
- GMCB must supervise the parties as necessary to avoid federal antitrust violations
- GMCB has the discretion regarding standards and processes for reviewing budgets of ACOs with fewer than 10,000 attributed lives in Vermont

# Alignment with the All-Payer ACO Model Agreement

- All-Payer ACO Agreement moves state from volume-driven fee-for-service payment to a value-based, pre-paid model for ACOs
  - All-Payer Growth Target: 3.5%
  - Medicare Growth Target: 0.1-0.2% below national projections
- Requires alignment, to the extent possible, across Medicare, Medicaid, and participating Commercial payers in quality measures, risk arrangements, payment mechanisms, and beneficiary attribution
- All-Payer ACO Agreement has three overarching population health goals
  - Improve access to primary care
  - Reduce deaths due to suicide and drug overdose
  - Reduce prevalence and morbidity of chronic disease

# 2017 ACO Annual Reporting and Budget Review Guidance for 2018

- Guidance is divided into 5 sections
  - Part 1: ACO Information, Background and Governance
  - Part 2: ACO Provider Network
  - Part 3: ACO Programs
  - Part 4: ACO Budget and Financial Plan
  - Part 5: Model of Care and Community Integration
  
- Designed to review the ACOs' models of care and their relationships with providers, payers and the community
  
- Examines the budget and risk models
  
- This is a learning year

# Part 1: ACO Information and Background

- Governing body
  - Members of the Board and their affiliations
  - Board committees and subcommittees
  - Board voting rules and bylaws
- Executive team description
- Organizational chart
- Legal or wrongful action findings affecting their performance
- Accreditation by external review organization





# Part 2: ACO Provider Network

- List of providers
  - Hospitals, FQHCs, independent physicians, mental health and substance use providers, home health, Skilled Nursing Facilities, SASH, Blueprint for Health
- Payment models with providers
  - Fee-for-Service
  - Capitation
  - Global budget
  - Shared savings
  - Shared risk
- Risk assumed by providers
  - Percentage of downside risk
  - Cap on downside risk
  - Risk mitigation requirements imposed by the ACO



# Part 3: ACO Programs

- Payers contractual agreements with the ACO
  - Attributed lives
  - Projected spending and revenue
  - Risk models
  - Risk mitigation provisions in the contract
  - Projected percentage growth rate for APM targets
  - Incentives tied to quality
  - List of quality measures
  - Attribution methodology

# Part 4: ACO Budget and Financial Plan

- 2016 audited financial statements
- 2017 and 2018 projected revenues and expenses, administrative costs, community investments
- Planned spending
  - SASH and Blueprint
  - Community investments
  - Services
  - Changes in population or providers in coming year
- ACOs' risk arrangements and risk mitigation plan
  - Percentage of risk assumed
    - Is there risk delegated to providers?
  - Risk covered by reserves or other arrangements
  - Actuarial certification



**A LOOK**  
*at the*  
**BUDGET**

# Budget Template Samples

| <b>REPORT: ACO Financial Transparency</b>    |  |                   |         |                     |         |           |         |          |         |
|--|--|-------------------|---------|---------------------|---------|-----------|---------|----------|---------|
| <b>Appendix B: ACO Revenue and Cost Data</b> |  |                   |         |                     |         |           |         |          |         |
| <b>Template #1:</b>                          | Revenue by payer, payer line of business                           |                   |         |                     |         |           |         |          |         |
| <b>Responsible party:</b>                    | ACO  |                   |         |                     |         |           |         |          |         |
| <b>Frequency of reporting:</b>               | Annual   |                   |         |                     |         |           |         |          |         |
| <b>Measurement periods:</b>                  | Projected: January 1st through December 31st of next calendar year |                   |         |                     |         |           |         |          |         |
|  | Actual: January 1st through December 31st of prior calendar year   |                   |         |                     |         |           |         |          |         |
| <b>Template creation:</b>                    | 3/17/2017  |                   |         |                     |         |           |         |          |         |
| Revenue by payer<br>Line of business         |  | Prior CY (Actual) |         | CY 2018 (Projected) |         | \$ Change |         | % Change |         |
|  |  | Total \$          | PMPM \$ | Total \$            | PMPM \$ | Total \$  | PMPM \$ | Total \$ | PMPM \$ |
| <b>Medicaid</b>                              |  |                   |         |                     |         |           |         |          |         |
|  | TANF   |                   |         |                     |         |           |         |          |         |
|  | Persons eligible due to disability                                 |                   |         |                     |         |           |         |          |         |
|  | Expansion  |                   |         |                     |         |           |         |          |         |
|  | <b>Subtotal Medicaid</b>   |                   |         |                     |         |           |         |          |         |
| <b>Medicare</b>                              |  |                   |         |                     |         |           |         |          |         |
| <b>Medicare/Medicaid (dually eligible)</b>   |  |                   |         |                     |         |           |         |          |         |
| <b>Commercial</b>                            |  |                   |         |                     |         |           |         |          |         |
|  | Exchange   |                   |         |                     |         |           |         |          |         |
|  | Large Group  |                   |         |                     |         |           |         |          |         |
|  | Self-insured   |                   |         |                     |         |           |         |          |         |
|  | Medicare Advantage   |                   |         |                     |         |           |         |          |         |
|  | <b>Subtotal Commercial</b>   |                   |         |                     |         |           |         |          |         |
|  | <b>Total All Payers, All Lines of Business</b>                     |                   |         |                     |         |           |         |          |         |

# Part 5: Model of Care and Integration

## ➤ ACO Model of Care

- Person-centered care
- Community provider relationships
- Integration efforts with the Blueprint for Health and community collaboratives
- Investments in primary care
- Information technology enhancements
- Care management model
- Identification of high-risk patients

## ➤ Population Health

- Current and planned initiatives
- Vermont All-Payer ACO Agreement measures



# Potential Timeline for ACO Budget Review and Reporting Requirements

- Board Review April 13
- Public comment period April 13-April 20
- Potential board vote April 19 or 20
- Annual Reporting and Budget Review Guidance sent to ACOs thereafter
- ACOs submit reporting in May/June timeframe
- ACOs present to board in July/August timeframe
- Board deliberates and issues final determination by October/November timeframe
- Board submits 2018 trend increase to Medicare by November to be approved by December

# Discussion

