



**Lake Champlain Regional  
Chamber of Commerce**

October 20, 2016

Peter Shumlin  
Governor, State of Vermont  
109 State Street, Suite 6  
Montpelier, Vermont 05609

Dear Governor Shumlin,

Thank you very much for the opportunity to review and comment on the All Payer Model Agreement. As you know, the Lake Champlain Regional Chamber of Commerce has long supported health care reform initiatives that reduce health care costs and ensure that Vermonters have access to the care they need.

The APM provides an opportunity to manage our health care payments and outcomes in a new way that could create savings while improving care. We continue to support a transition to an All Payer Model and believe that the agreement is a step in the right direction toward delivering high quality care at a price affordable to both businesses and individuals. We also believe that savings realized under an APM must be directed to employers and consumers in Vermont in order to alleviate the burden of expensive health care premiums.

We know that this agreement is just the first step in a lengthy process and that much work lies ahead. We also know that an APM could also serve as an opportunity to create incentives that will improve the quality of health care in the state and appreciate the work that has brought us to this point.

Sincerely,

Tom Torti  
President  
LCRCC

Catherine Z. Davis  
Executive Vice President  
LCRCC

