

October 17, 2016

The Honorable Peter Shumlin  
Governor of Vermont  
109 State Street, Pavilion  
Montpelier, VT 05609

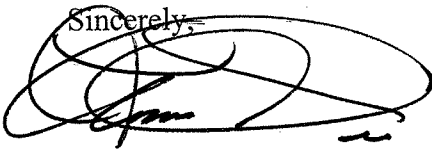
Dear Governor Shumlin,

On behalf of Southwestern Vermont Medical Center, I am writing in a show of support for the State of Vermont to sign the All Payer Model (APM) agreement which is currently in the final stages of negotiations with the Center for Medicare and Medicaid Services.

As we review the outline of the proposed agreement, we are encouraged that the plan addresses many of the principles of health care reform for the State of Vermont. We are also encouraged that the APM provides the opportunity to strengthen our health care system, with the goal of making it more affordable and efficient for all Vermonters.

SVMC understands that signing the APM agreement is only the first step and does not obligate SVMC to any provider contracts. However, we look forward to carefully reviewing the related contracts and more deeply analyzing the financial implications for our institution and for the community we serve.

Sincerely,



Thomas A. Dee, FACHE  
President and CEO

cc: Al Gobeille, Chair of the Green Mountain Care Board  
Lawrence Miller, Chief of Health Care Reform